



A BRIGHT FUTURE BEGINS 璀璨未來一片榮景

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# CORPORATE INFORMATION

Chairman: @ \* Dr the Honourable LEE Shau Kee, GBM, DBA (Hon), DSSc (Hon), LLD (Hon)

Vice Chairmen: + @ # **Dr David SIN Wai Kin**, DSSc (Hon)

△ Mr WOO Kim Phoe

Directors: > \* Mr LEE Ka Shing

+ △ Dr Patrick FUNĞ Yuk Bun + △ Mr Dominic CHENG Ka On

> @ \* Mr Richard TANG Yat Sun, MBA, BBS, JP > \* Mr Colin LAM Ko Yin, BSc, ACIB, MBIM, FCILT

> \* Mr Eddie LAU Yum Chuen

△ Mr Tony NG

> \* Mr Norman HO Hau Chong, BA, ACA, FCPA

△ Mr Howard YEUNG Ping Leung

△ Mr Thomas LIANG Cheung Biu, BA, MBA

+ @ # Mr WU King Cheong, BBS, JP

Δ **Mr Alexander AU Siu Kee**, OBE, ACA, FCCA, FCPA, FCIB, FHKIB

+ @ # Mr Timpson CHUNG Shui Ming, GBS, JP
> \* Mr Peter YU Tat Kong, BSc, MBA, CA, CHA

Managing Director: Mr LEE Ka Shing

Group General Manager: Mr Peter YU Tat Kong, BSc, MBA, CA, CHA

Qualified Accountant: Mr Ellis CHENG Chi Wai, FCCA, FCPA, ACA, FCIS, FCS

Corporate Secretary: Mr Charles CHU Kwok Sun

Auditors: **KPMG** 

Certified Public Accountants

Principal Bankers: The Hongkong & Shanghai Banking Corporation Limited

Hang Seng Bank Limited Mizuho Corporate Bank, Ltd.

Share Registrar: Computershare Hong Kong Investor Services Limited

17th Floor, Hopewell Centre, 183 Queen's Road East,

**Hong Kong** 

Registered Office: 15/F, Miramar Tower, 132 Nathan Road, Tsim Sha Tsui, Kowloon,

**Hong Kong** 

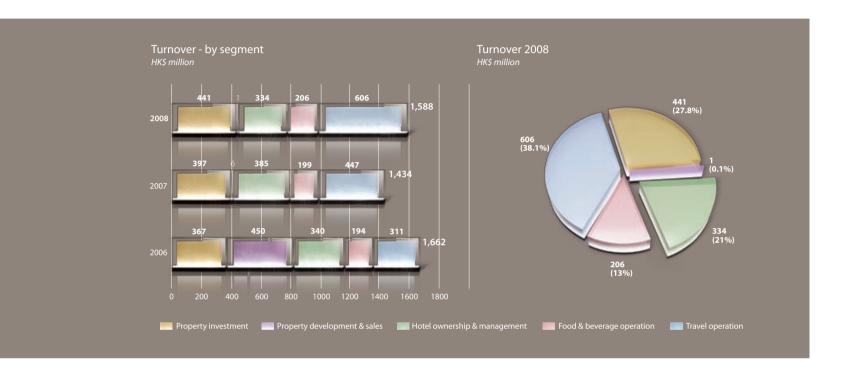
Website: http://www.miramar-group.com

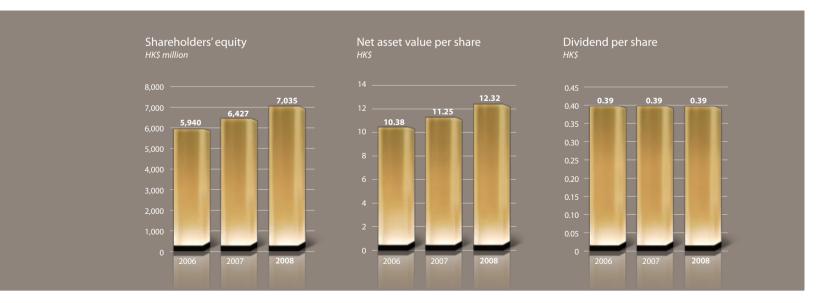
- \* executive directors
- △ non-executive directors
- # independent non-executive directors
- + members of the Audit Committee, of which Mr Timpson Chung Shui Ming is the Chairman
- @ members of the Remuneration Committee, of which Dr Lee Shau Kee is the Chairman
- > members of the General Purpose Committee

# FINANCIAL HIGHLIGHTS

|                              | 2008   | 2007   | 2006   |
|------------------------------|--------|--------|--------|
| Turnover - by segment        | HK\$'M | HK\$'M | HK\$′M |
| Property investment          | 441    | 397    | 367    |
| Property development & sales | 1      | 6      | 450    |
| Hotel ownership & management | 334    | 385    | 340    |
| Food & beverage operation    | 206    | 199    | 194    |
| Travel operation             | 606    | 447    | 311    |
|                              | 1,588  | 1,434  | 1,662  |

| Shareholders' equity      | 7,035 | 6,427 | 5,940 |
|---------------------------|-------|-------|-------|
|                           |       |       |       |
|                           | HK\$  | HK\$  | HK\$  |
|                           |       |       |       |
| Net asset value per share | 12.32 | 11.25 | 10.38 |
|                           |       |       |       |
| Dividend per share        | 0.39  | 0.39  | 0.39  |
|                           |       |       |       |
| Earnings per share        | 1.36  | 1.19  | 2.03  |







# CHAIRMAN'S STATEMENT

For the year ended 31 March 2008, the Group's turnover amounted to approximately HK\$1,588,000,000 (2007: HK\$1,434,000,000). Profit attributable to shareholders amounted to approximately HK\$783,000,000 (2007: HK\$688,000,000), representing an increase of 14%. Profit before tax from our core businesses, after deducting the net increase in the fair value of our investment properties and contributions from our US land sales project, was HK\$420,000,000 (2007: HK\$404,000,000).

During the past year, healthy economic growth in Hong Kong, China and the Asian region benefited the Group both in terms of a strengthening property market and a continuing growth in the travel and tourist market. However, due to the total makeover programme of our flagship Hotel Miramar during part of 2007/08, we have not been able to reap the level of rewards from our hotel segment that might otherwise have been possible. Once the renovation programme is completed in the 2009 fiscal year, our totally rebranded hotel will attract a higher-spending clientele and is expected to bring significant boost in business, while also creating a dynamic contemporary brand image for the Group that we plan to build upon for our future growth and development. With the positive synergies being created amongst our range of related businesses in property investment, food and beverage, and travel, the Group expects all its businesses to continue to thrive, and is set to build a highly recognisable hospitality brand identity that will project a sense of unique corporate style and quality.

#### **Prospects**

Business and tourist travel between China and Hong Kong is expected to continue on a positive footing in the next few years. The Group is able to leverage collectively its long experience in these markets; its solid financial base; and the considerable visibility of owning a mixed-use property composing of a hotel, shopping mall and office tower at a very prime location in Hong Kong. Therefore, the Group is in a good position to look to expand its travel and hospitality business in Hong Kong and China, in the form of up-market serviced apartments/hotels or other travel related opportunities through acquisition or joint ventures, and/or providing management services for appropriate hospitality projects. The Group is determined to bring the highest returns for its shareholders.

Despite the temporary impact on the hotel business due to its totally rebranding programme, the Group's overall performance in the coming year is expected to remain stable and in line with continued steady growth of the Hong Kong economy. Barring unforeseen circumstances, operating results for the Group in the forthcoming financial year should remain positive.

## Gratitude

Once again, it is my pleasure and privilege to express my gratitude to the Board of Directors, who have been fully supportive over the past year and have ably maintained the Group's forward momentum. In addition, the many employees of the Group across all our businesses deserve recognition for their contributions towards creating and maintaining impeccable service standards.

LEE SHAU KEE

Chairman



# MANAGING DIRECTOR'S MESSAGE



For the Group, the year 2007/08 under review has been a year of rejuvenation. This describes the major and ongoing work we have been carrying out on our key properties, including our flagship Hotel Miramar, as part of a carefully planned makeover. The hotel renovation programme began last year and has inevitably impacted on the operating results of our hotel segment, due to the need to take both public spaces and some guest rooms out of service for some months at a time. However, once the renovations are fully completed, our flagship hotel will have been repositioned as one of the most stylish and contemporary business hotels in Tsim Sha Tsui,

primarily attracting international and regional travellers. This image will be boosted further by ongoing renovations of our adjacent mixed-use properties, the Miramar Shopping Centre and Office Tower. In the longer run, renovation is a crucial factor in our vision of brand revitalisation, as we seek to shape a new-look hotel enterprise with a high-value target market offering higher returns than ever.

Furthermore, the joint venture project between the Group, the owners of adjacent properties being redeveloped, and the MTR Corporation, involving the building of a tunnel that will link the Tsim Sha Tsui MTR station with the Group's mixed-use complex and a neighbouring property, is planned for the near future. This initiative alone looks set to boost the profile of the properties in this area significantly, and the Group anticipates that this will result in the maximising of returns from its assets.



# BUSINESS REVIEW General overview

The Group is active in four connected core businesses. Its hotel operations business includes ownership of and/or management services for a series of hotels and serviced apartments. Its property business owns and manages shopping malls and offices, providing business and retail tenants with high-quality business locations. The Group's food & beverage operations involve the running of several independent restaurants, while its travel business arranges travel and tours for both individuals and groups.

# Hotel ownership and hotel management business

The Group has ownership or part-ownership of a number of hotels and serviced apartments. It also carries out hotel management operations, both for its self-owned hotels and others. Besides the wholly-owned operated Hotel Miramar in Kowloon, the Group has part-ownership of two other hotels, and for another three non-owned hotels it is contracted to provide hotel management services. Similarly, the Group has one wholly-owned serviced apartment that it operates, and also provides management services to a non-owned one. In total, the Group owns and/or provides management services for eight hotels and serviced apartment complexes.

At the heart of the Group's hotel business is its Hotel Miramar, situated on Nathan Road in Kowloon. As part of the Group's plans to make this hotel its brand flagship, projecting an image of contemporary stylish living, the building is currently undergoing a major renovation programme. Begun last year, the makeover has significantly reduced the hotel's capacity over the year under review. As a result, performance for this business sector as a whole fell below that of last year.



The major renovations at the hotel involved closure of its Grand Ballroom and the lobby Café. While the ballroom was being remodelled, several rooms also had to be taken out of service for noise reasons, reducing guest capacity. In April 2008, the Group began its first phase of guest room renovations, which involved closing down 120 guest rooms. These are expected to be re-opened during the third quarter of 2008. The temporary downturn in the hotel's business performance is a necessary strategic measure, and the renovated hotel is expected to significantly boost the Group's revenues in the medium term. Already the advantages are being seen in items such as average per-table prices for banquets held in the Grand Ballroom, which have increased significantly following renovation. The coffee shop in the lobby, having undergone a major redesign and been renamed Yamm, has been put back into



service. The Group believes this investment should yield much improved profitability and returns for its shareholders.

Besides the Hotel Miramar, the Group operates seven other hotels and serviced apartments in Hong Kong and Mainland China. These have performed steadily over the year and occupancy rates have remained strong. The Group's hotel and hotel management division remained a significant contributor to the Group's turnover and profitability in 2007-2008, contributing 25% of its profits for the year.

# **Property business**



Part of the Group's property investment business is a land sales project in Placer County, California, with 80 acres of residential land and 70 acres of commercial land remaining. Due to the ongoing property situation in the US, this land sales project remained inactive in the year under review, with no transactions made and no revenue generated. The Group expects to keep this land sales project on hold until the US property market stabilises.

Overall, the Group's property business contributed around 74% of the Group's total profits.

In the year under review the Hong Kong property market performed very well, impacting directly on the rates that the Group were able to achieve for new leases. In addition to strengthening average rent levels, the Group has also been able to raise rents and improve the quality of its tenant mix to reflect the improved facilities and environment resulting from the renovations it has been making over the past couple of years at its shopping mall.



# Travel business



In this year, revenue from the Group's travel business increased by around 36%. The increase in turnover was primarily due to successful efforts to expand the Group's mass-market tour business. What is more, after some time in which the Group's travel business has struggled to break even, the year under review saw it make a profit. In an industry operating under such intense competition, the substantial growth in turnover and achievement of an operating profit by the Group's travel business can be seen as a very positive achievement.

# Food and beverage operations

The Group's food and beverage performance has remained stable over the past year, with overall performance at a similar level to last year. The food and beverage market remains a tight and hotly-contested one, in which prices have continued to soar. In this context, the Group has focused on maintaining efficient cost-control measures across its food and beverage outlets, while improving the service standards of its top-level restaurants to promote exceptional fine dining experiences.



# **FUTURE PLANS**

#### Hotel

The progress of transforming the Hotel Miramar into a striking brand flagship for the Group is already well advanced. In the coming year, the Group will continue with its planned initiative to rework the hotel's facade, while completing many of the major internal redesign plans. The result will be that users of the hotel will enjoy a distinctively contemporary feel from the moment they arrive, and inside the hotel itself they will experience one of the city's finest and most sophisticated designer interiors.

The first batch of newly renovated rooms at the hotel is expected to be ready for occupation by the third quarter of this year, with the second batch to begin renovations after that. These should all be completed by early next year. The Group will also be unveiling a new 'Garden Suite' concept room, offering new levels of comfort and style. The Garden Suites will provide a panoramic view of the central podium garden where guests can relax and unwind in the heart of the city. By the first quarter of 2009, the hotel will also begin developing new high-end Chinese and Western restaurants to further enhance its exceptionally high levels of service and hospitality.

While the hotel is transforming its physical appearance to reflect contemporary stylish comfort and quality, its staff are being prepared to implement new levels of service excellence, and are committed to providing genuine quality services for the guests.







#### **Property**

As with its initiatives at the Hotel Miramar, the Group's vision for its shopping centre is to transform this asset under a distinctive brand identity associated with classy contemporary living. Over recent years the Group has carried out an ongoing process of upgrading its tenant mix, recruiting tenants that best support an image of youth and trend-setting fashion, and moving the shopping centre more upscale to match its shift upwards in hotel style. This will continue as the shopping centre is further improved in the next few years and its reputation established as a high-profile prestige shopping location.

At the same time, the Group intends to begin renovations of the lobby and corridors of its office tower by the end of this year, with completion planned for the middle of 2009. Renovations at both the office tower and shopping centre are strategically in line with the development of Tsim Sha Tsui and the neighbourhood area as a prestige office district and business centre, one that will particularly benefit from the planned direct connection with the MTR. Construction of the MTR tunnel link is slated to begin in 2009, with completion pencilled for 2012.

#### Conclusion

The key objective of the Group's extensive programme of renovation and revamp is to build a highly recognisable hospitality brand identity. By utilising such a new identity, the Group is aiming high for future growth and prosperity.

Besides upgrading its hardware, the Group is well aware of the need to reinforce its organizational structure and management pool by actively recruiting experts in the industry from overseas or with international experience. Considerable investment in improving service standards has been made through the provision of comprehensive on-the-job training and training delivered by renowned professional image advisory companies, so as to further boost the Group's corporate image for service quality. In line with its belief that its employees are vitally valuable assets, the Group is offering top staff a number of rewarding programmes and powerful incentives in recognition of their contributions. These are initiatives that are striking an ambitious note for the Group's future growth and expansion, as it stands ready to explore new and exciting possibilities.

Last but not least, the management of the Group would like to express its gratitude to all colleagues for their hard work in ensuring the smooth day-to-day operations of all the Group's businesses during the renovation and transformation period. The Group is relishing the challenges that are following the gradual completion of renovations, and is continuing to work to achieve seamless further growth and to enhance its reputation in the market.

## **LEE KA SHING**

Managing Director

Hong Kong, 8 July 2008

# BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

#### **Directors**

#### Dr the Honourable LEE Shau Kee, GBM, DBA (Hon), DSSc (Hon), LLD (Hon)

Aged 79. Dr Lee was appointed director of the Company in 1993 and has been the Chairman of the Company since 8 August 2001. He has been engaged in property development in Hong Kong for more than 50 years. He is the founder and also the Chairman and Managing Director of Henderson Land Development Company Limited ("Henderson Land") and Henderson Investment Limited ("Henderson Investment"), the Chairman of The Hong Kong and China Gas Company Limited, the Vice Chairman of Sun Hung Kai Properties Limited as well as a director of Hong Kong Ferry (Holdings) Company Limited and The Bank of East Asia, Limited. Dr Lee was awarded Grand Bauhinia Medal by the Government of the Hong Kong Special Administrative Region in 2007. He is a director of Multiglade Holdings Limited ("Multiglade"), Higgins Holdings Limited ("Higgins"), Threadwell Limited ("Threadwell"), Aynbury Investments Limited ("Aynbury"), Henderson Land, Henderson Development Limited ("Henderson Development"), Hopkins (Cayman) Limited ("Hopkins"), Riddick (Cayman) Limited ("Riddick") and Rimmer (Cayman) Limited ("Rimmer") which have discloseable interests in the share capital of the Company under the provisions of Part XV of the Securities and Futures Ordinance as at 31 March 2008. He is also a director of certain subsidiaries of the Company. He is the father of Mr Lee Ka Shing.

#### Dr David SIN Wai Kin, DSSc (Hon)

Aged 78. Dr Sin was appointed director of the Company in 1974 and has been a Vice Chairman of the Company since 1985. He is currently a member of the Audit Committee and Remuneration Committee of the Company. Dr Sin has a plenitude of experience in the businesses of jewelry, property development, property rental, hotel operation, and banking and finance. He is the Chairman of Myer Jewelry Manufacturer Limited, an executive director of New World Development Company Limited and a director of Hang Seng Bank Limited. He is also a director of certain subsidiaries of the Company.

## Mr WOO Kim Phoe

Aged 89. Mr Woo was appointed director of the Company in 1978 and has been a Vice Chairman of the Company since 1985. He has extensive experience in the hotel and property businesses. He is also the Chairman of Tectona Enterprises Limited and Tong Seng Enterprises Limited.

## Mr LEE Ka Shing

Aged 37. Mr Lee was appointed director of the Company in 2004 and has been actively involved in formulating the Group's corporate development strategies and directions. On 1 August 2006, he was appointed as Managing Director of the Company, and has been in charge of corporate policy formulation and schematization, as well as promoting the Group's business development and enhancing its competitiveness and status in the industry. He was educated in Canada. He is the Vice Chairman of Henderson Land, Henderson Investment and Henderson Development as well as a director of The Hong Kong and China Gas Company Limited. Mr Lee is a Member of the Tenth Guangxi Zhuangzu Zizhiqu Committee of the Chinese People's Political Consultative Conference and a Member of the Tenth Foshan Committee of the Chinese People's Political Consultative Conference. Henderson Land and Henderson Development have discloseable interests in the share capital of the Company under the provisions of Part XV of the Securities and Futures Ordinance as at 31 March 2008. He is also a director of certain subsidiaries of the Company. He is the son of Dr Lee Shau Kee.

#### Dr Patrick FUNG Yuk Bun

Aged 61. Dr Fung was appointed director of the Company in 1985. He obtained his MBA degree from University of Toronto in 1973, and was awarded an Honorary Doctor of Business Administration by the Hong Kong Polytechnic University in 2001 and an Honorary Doctor of Laws by the University of Toronto in 2005. Dr Fung joined Wing Hang Bank in 1976 and was appointed Director in 1980. He was appointed Chief Executive of the Bank in 1992, and then Chairman and Chief Executive in April 1996.

Dr Fung is an independent non-executive director of The Link Management Limited. He is a member of the Exchange Fund Advisory Committee ("EFAC") and the EFAC Financial Infrastructure Sub-Committee, a member of the Hong Kong Tourism Board, a member of the Court of the Hong Kong Polytechnic University, a member of the Dean's Advisory Council of the Faculty of Management at the University of Toronto, a Council member and Honorary Court member of the Hong Kong University of Science and Technology, Vice President of the Hong Kong Institute of Bankers and a member of the Board of Trustees of the Lord Wilson Heritage Trust. He is also a director of certain subsidiaries of the Company.

#### Mr Dominic CHENG Ka On

Aged 58. Mr Cheng was appointed director of the Company in 1985. He is currently a member of the Audit Committee of the Company. Mr Cheng has extensive practical experience in corporate management and is also an executive director of King Fook Holdings Limited and the Managing Director of the Onflo International Group of Companies. He is also a director of certain subsidiaries of the Company.

## Mr Richard TANG Yat Sun, MBA, BBS, JP

Aged 55. Mr Tang was appointed director of the Company in 1986. He is an MBA graduate from the University of Santa Clara, California, U.S.A., and a holder of Bachelor of Science degree in Business Administration from Menlo College, California, U.S.A. He is currently the Chairman and Managing Director of Richcom Company Limited, Vice Chairman of King Fook Holdings Limited, a director of Hang Seng Bank Limited and various private business enterprises. He is a member of Tang Shiu Kin and Ho Tim Charitable Fund. He is also a director of certain subsidiaries of the Company.

## Mr Colin LAM Ko Yin, BSc, ACIB, MBIM, FCILT

Aged 57. Mr Lam was appointed director of the Company in 1993. He holds a Bachelor of Science (Honours) degree from the University of Hong Kong and has over 34 years' experience in banking and property development. Since October 2003, Mr Lam has been a director of The University of Hong Kong Foundation for Educational Development and Research Limited. Mr Lam was appointed as member of the University Court of the University of Hong Kong in December 2006. He is also the Chairman of Hong Kong Ferry (Holdings) Company Limited, the Vice Chairman of Henderson Land and Henderson Investment, an executive director of Henderson Development as well as a director of The Hong Kong and China Gas Company Limited, Multiglade, Higgins, Threadwell, Aynbury, Hopkins, Riddick and Rimmer. Multiglade, Higgins, Threadwell, Aynbury, Henderson Land, Henderson Development, Hopkins, Riddick and Rimmer have discloseable interests in the share capital of the Company under the provisions of Part XV of the Securities and Futures Ordinance as at 31 March 2008. He is also a director of certain subsidiaries of the Company.

#### Mr Eddie LAU Yum Chuen

Aged 62. Mr Lau was appointed director of the Company in 1996. He has over 35 years' experience in banking, finance and investment. He is also an executive director of Henderson Land and Henderson Investment as well as a director of Hong Kong Ferry (Holdings) Company Limited. Henderson Land has discloseable interests in the share capital of the Company under the provisions of Part XV of the Securities and Futures Ordinance as at 31 March 2008. He is also a director of certain subsidiaries of the Company.

#### **Mr Tony NG**

Aged 67. Mr Ng was appointed director of the Company in 1997. He is a graduate of Hotel Management from Ecole Hoteliere Lausanne, Switzerland. He has over 39 years' experience in the fields of hotel management and food and beverage in Hong Kong, Switzerland, Australia, Hawaii and Singapore. He is also a director of certain subsidiaries of the Company. He is the brother-in-law of Mr Howard Yeung Ping Leung.

#### Mr Norman HO Hau Chong, BA, ACA, FCPA

Aged 52. Mr Ho was appointed director of the Company in 1998. He is a member of the Institute of Chartered Accountants in England and Wales, and a Fellow of the Hong Kong Institute of Certified Public Accountants. He is an executive director of Honorway Investments Limited and Tak Hung (Holding) Company Limited and has over 26 years' experience in management and property development. He is also a director of Taifook Securities Group Limited and New World Mobile Holdings Limited, as well as an independent non-executive director of CITIC Pacific Limited, Hong Kong Ferry (Holdings) Company Limited, Lee Hing Development Limited, Shun Tak Holdings Limited and Starlight International Holdings Limited. He is also a director of certain subsidiaries of the Company.

# Mr Howard YEUNG Ping Leung

Aged 51. Mr Yeung was appointed director of the Company in 2000. He has lots of experience in the businesses of property development, hotel operation and jewelry. He is also the Chairman of King Fook Holdings Limited and a director of New World Development Company Limited. He is the brother-in-law of Mr Tony Ng.

## Mr Thomas LIANG Cheung Biu, BA, MBA

Aged 61. Mr Liang was appointed director of the Company in 2004. He holds a Bachelor degree in Economics from the University of California, Berkeley and a Master degree in Business Administration from the Columbia University and has extensive experience in financial management, corporate finance, banking, real estate development and equity investment. He is also the Group Chief Executive of Wideland Investors Limited and a non-executive director of New World Development Company Limited.

#### Mr WU King Cheong, BBS, JP

Aged 57. Mr Wu was appointed as an independent non-executive director of the Company in 2005. He is a Vice Chairman of the Chinese General Chamber of Commerce, Member of Hong Kong Housing Authority, the Honorary Permanent President of the Chinese Gold & Silver Exchange Society and the Permanent Honorary President of the Hong Kong Stockbrokers Association. He is an executive director of Lee Cheong Gold Dealers Limited. He is also an independent non-executive director of Yau Lee Holdings Limited, Chevalier Pacific Holdings Limited, Henderson Land, Henderson Investment and Hong Kong Ferry (Holdings) Company Limited, all of which are companies listed on The Stock Exchange of Hong Kong Limited ("Stock Exchange"). Henderson Land has discloseable interests in the share capital of the Company under the provisions of Part XV of the Securities and Futures Ordinance as at 31 March 2008.

#### Mr Alexander AU Siu Kee, OBE, ACA, FCCA, FCPA, FCIB, FHKIB

Aged 61. Mr Au was appointed as an independent non-executive director on 17 January 2005 and redesignated as a non-executive director of the Company on 7 November 2005. Mr Au is a well-known banker in Hong Kong and has more than 30 years' experience in local and international banking business, having been the Chief Executive of Hang Seng Bank Limited (from October 1993 to March 1998) and of Oversea-Chinese Banking Corporation Limited in Singapore (from September 1998 to April 2002). He is currently an executive director and the Chief Financial Officer of Henderson Land, an independent non-executive director of Wheelock and Company Limited and a non-executive director of Hong Kong Ferry (Holdings) Company Limited. He is also a member of the Council of the Hong Kong University of Science and Technology. Henderson Land has discloseable interests in the share capital of the Company under the provisions of Part XV of the Securities and Futures Ordinance as at 31 March 2008.

# Mr Timpson CHUNG Shui Ming, GBS, JP

Aged 56. Mr Chung was appointed as an independent non-executive director of the Company in 2006. Mr Chung obtained a bachelor's degree in science from the University of Hong Kong and a master's degree in business administration from the Chinese University of Hong Kong. He is a fellow member of Hong Kong Institute of Certified Public Accountants. He is a member of the National Committee of the 10th and 11th Chinese People's Political Consultative Conference and the Chairman of the Council of the City University of Hong Kong. Currently, Mr Chung is an independent non-executive director of China Netcom Group Corporation (Hong Kong) Limited, Nine Dragons Paper (Holdings) Limited, Tai Shing International (Holdings) Limited and Glorious Sun Enterprises Limited. Formerly, Mr Chung was the Chairman of the Hong Kong Housing Society and the Chief Executive of the Hong Kong Special Administrative Region Government Land Fund Trust. He was previously the Managing Director of Hantec Investment Holdings Limited and an executive director and the Chief Executive Officer of Shimao International Holdings Limited.

#### Mr Peter YU Tat Kong, BSc, MBA, CA, CHA

Aged 59. Mr Yu joined the Company in 1996 as the Group General Manager and was appointed director of the Company in 1997. He holds a Bachelor degree in Statistics & Computer Science from the University of Manitoba and a Master degree in Business Administration from the University of British Columbia in Canada. He is a U.S. Certified Hotel Administrator as well as a Canadian Chartered Accountant. He has over 30 years' solid experience in the fields of hospitality and tourism, general administration and corporate finance. He is also a director of certain subsidiaries of the Company.

#### Senior management

#### Mr Frankie CHAN Fung Kee

Aged 70. Mr Chan holds a Diploma in Building Course from the Hong Kong Technical College. He joined the Group in 1970. He is now the Director of Property Development and Maintenance.

#### Mr Ellis CHENG Chi Wai, FCCA, FCPA, ACA, FCIS, FCS

Aged 43. Mr Cheng is the Chief Financial Officer of the Group. Mr Cheng holds a bachelor's degree in accounting and is a Fellow of the Association of Chartered Certified Accountants, the Hong Kong Institute of Certified Public Accountants as well as a chartered accountant and a chartered secretary. Mr Cheng has more than 20 years' experience in auditing, financial control and corporate finance and previously worked in an international accounting firm and held key finance positions in several companies whose shares are listed on the Stock Exchange. Mr Cheng joined the Group in 2007.

#### Ms Sylvia CHUNG Wai Man

Aged 47. Ms Chung was appointed as Vice President – Project Development of Miramar International Hotel Management Corp. S.A. in May 2008. She joined the Group as General Manager of the Hotel Miramar in 1997 and she has been involved in a number of the Group's food and beverages businesses. She is a Certified Hotel Administrator and was awarded the Bauhinia Cup Outstanding Entrepreneur Awards by the Hong Kong Polytechnic University in 2002. She is a Council Member of the Hong Kong Polytechnic University, as well as the Chairman of the Advisory Committee of its School of Hotel & Tourism Management, and was 1st Vice Chairman of the Hong Kong Hotels Association from 2005 to 2008, and the President of the Women Executives Club of the Hong Kong General Chamber of Commerce from 2002 to 2007.

#### **Mr Dirk DALICHAU**

Aged 39. Mr Dalichau, a German national and graduate of the Glion Institute of Higher Education in Switzerland, has joined the Group in 2007 as Vice President – Operation and Development and has since taken up the position of General Manager of Hotel Miramar and Vice President for the Hotel Management Company.

Mr Dalichau brings with him international experience in hotel management having worked in the USA, Europe and the United Kingdom, holding positions such as General Manager, Regional Marketing Director for Central & Eastern Europe for Hilton Hotels, as well as extensive experience in leading and running lifestyle hotels.

#### Mr Uris FONG See Shun

Aged 52. Mr Fong joined the Henderson Group in 1992, and then transferred to the Group in 1998 as Vice President – Group Marketing & Sales of Group Hotel Management Company. He is responsible for marketing, sales, planning & development for all hotels within our Group. He also manages overseas offices in Beijing, Shanghai, Taipei, Tokyo and London. He has worked for some renowned international chain hotels in Hong Kong and Europe. Mr Fong has over 29 years of extensive sales & marketing experience in the hospitality and tourism industry.

#### Mr Eddy LAU Wai Lik, MPA, FCPA, FCCA, ACMA

Aged 52. Mr Lau holds a Master of Professional Accounting degree from the Hong Kong Polytechnic University and is a fellow member of the Hong Kong Institute of Certified Public Accountants and the Association of Chartered Certified Accountants. He is also an associate member of the Chartered Institute of Management Accountants. He has over 29 years' experience in auditing, financial management and accounting. He joined the Group in 1989 and his present position is Director of Internal Audit. He is responsible for the independent review of financial and operational controls of the Group.

#### Ms Clara NGAN King Ha, MBA

Aged 44. Ms Ngan joined the Group in 1996 and was appointed as Director of Group Human Resources and Administration in 2005. Ms Ngan graduated from the Hong Kong Polytechnic University and obtained a professional diploma in Company Secretaryship and Administration. She also holds a Postgraduate Diploma and a Master Degree in Business Administration from the Sheffield Hallam University in United Kingdom. She has over 14 years of business administration and human resources management experience in commercial sector.

## **Mrs Leslie Joy TAYLOR**

Aged 43. Mrs Taylor joined the Group as Vice President – Marketing and Business Development in May 2008. Mrs Taylor's primary role is to lead the marketing function of Hotel Operations under Miramar International Hotel Management Corp. S.A. Her additional roles include support to the Hotel Sales Department and to the Group's business development efforts. She is a seasoned marketing and sales professional and has worked with reputable hotel chains in Hong Kong and Taiwan for a number of years, including Inter-Continental Hotels & Resorts, Island Shangri-La Hotel and Hong Kong Hilton. Prior to joining the Group, she was a Finance and Business Development Analyst for an international food service company based in the U.S. Mrs Taylor holds a Master's Degree in Business Administration from the University of Chicago Graduate School of Business and a Bachelor of Arts Degree from Mississippi State University.

#### Ms Iris WONG Po Yee, BA, MBA

Aged 44. Ms Wong joined the Group in 2006 and was appointed as Director of Group Marketing and Communications. She holds a Bachelor Degree in English Language and Literature from Hong Kong Baptist University and a Master Degree in Business Administration from City University of Hong Kong. She has over 22 years' extensive marketing, business development and brand communications experience in the fields of hospitality, journalism, newspaper publishing and global newswire services.

# CORPORATE GOVERNANCE REPORT

The Company is committed to maintaining a high standard of corporate governance. During the financial year ended 31 March 2008, the Company has complied with the code provisions set out in the Code on Corporate Governance Practices (the "CG Code") contained in Appendix 14 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules").

#### **BOARD OF DIRECTORS**

The Board of Directors (the "Board") currently comprises seventeen members, of whom seven are executive directors, seven non-executive directors and three independent non-executive directors, as detailed below:

#### **Executive Directors:**

Dr LEE Shau Kee (Chairman) Mr LEE Ka Shing Mr Richard TANG Yat Sun Mr Colin LAM Ko Yin Mr Eddie LAU Yum Chuen Mr Norman HO Hau Chong Mr Peter YU Tat Kong

#### **Non-executive Directors:**

Mr WOO Kim Phoe
Dr Patrick FUNG Yuk Bun
Mr Dominic CHENG Ka On
Mr Tony NG
Mr Howard YEUNG Ping Leung
Mr Thomas LIANG Cheung Biu
Mr Alexander AU Siu Kee

#### **Independent Non-executive Directors:**

Dr David SIN Wai Kin Mr WU King Cheong Mr Timpson CHUNG Shui Ming

The biographical details of the directors and relationship among them are shown under the section "Biographical Details of Directors and Senior Management" in this Annual Report. Save as disclosed therein, there is no financial, business, family or other material/relevant relationship among the directors.

All the non-executive directors (including independent non-executive directors) of the Company have been appointed for a term of not more than three years. The terms of Dr David Sin Wai Kin, Mr Woo Kim Phoe, Mr Thomas Liang Cheung Biu and Mr Timpson Chung Shui Ming are up to 31 December 2008; Dr Patrick Fung Yuk Bun, Mr Howard Yeung Ping Leung and Mr Tony Ng up to 31 December 2009; Mr Dominic Cheng Ka On, Mr Wu King Cheong and Mr Alexander Au Siu Kee up to 31 December 2010; and all are subject to retirement by rotation and re-election in accordance with the Articles of Association of the Company.

The Board has received from each of the independent non-executive directors an annual confirmation of independence pursuant to Rule 3.13 of the Listing Rules. The Board considers all the independent non-executive directors are independent.

The roles undertaken by Dr Lee Shau Kee as Chairman of the Company and Mr Lee Ka Shing as Managing Director (whose status is equivalent to chief executive officer for the purpose of the CG Code but not otherwise) are segregated.

The Board makes broad policy decisions and has delegated the responsibility to the Managing Director for corporate policy formulation and schematization, as well as promoting the Group's business development and enhancing its competitiveness and status in the industry. The key function of the Chairman is the management of the Board. The day-to-day management and operation of the Company's businesses are delegated to the senior management. The Board has the following matters specifically reserved for its approval:

- 1. Major acquisitions and disposals, and joint ventures;
- 2. Major project investments, and major capital expenditure programmes;
- 3. Annual budgets, and business and financial plans;
- 4. Financial statements, dividend distributions, capital structure, treasury policy, and accounting policy;
- 5. Remuneration policy and terms of employment of the senior executive team;
- 6. Public announcements as required under the Listing Rules.

During the year, four board meetings were held to review and approve financial results, evaluate operating performance and direct business development. The Board has established three board committees to assist it in carrying out its responsibilities; and they are the General Purpose Committee, the Remuneration Committee and the Audit Committee, all of which have defined terms of reference setting out their respective duties, powers and functions.

#### **GENERAL PURPOSE COMMITTEE**

The General Purpose Committee comprises six members, all of them are executive directors, namely Mr Lee Ka Shing, Mr Richard Tang Yat Sun, Mr Colin Lam Ko Yin, Mr Eddie Lau Yum Chuen, Mr Norman Ho Hau Chong and Mr Peter Yu Tat Kong. The General Purpose Committee operates with delegated authority from the Board

#### **REMUNERATION COMMITTEE**

The Remuneration Committee comprises five members, three of them are independent non-executive directors, namely Dr David Sin Wai Kin, Mr Wu King Cheong and Mr Timpson Chung Shui Ming, and two are executive directors, namely Dr Lee Shau Kee and Mr Richard Tang Yat Sun. Dr Lee Shau Kee is the Chairman of the Remuneration Committee.

The Remuneration Committee meets at least once a year to review the structure of remunerations for directors and senior management with reference to the skill, knowledge, experience, responsibilities, individual performance and the overall profitability of the Company. The Remuneration Committee regards that the remunerations offered to the directors and senior management are appropriate for their duties and in line with market practice. No director would be involved in deciding his own remunerations.

#### **AUDIT COMMITTEE**

The Audit Committee is primarily responsible for review of the financial results of the Group and oversight of the Group's financial controls, internal controls and risk management systems. It comprises five members, three of them are independent non-executive directors, namely Dr David Sin Wai Kin, Mr Wu King Cheong and Mr Timpson Chung Shui Ming, and two are non-executive directors, namely Dr Patrick Fung Yuk Bun and Mr Dominic Cheng Ka On. Mr Timpson Chung Shui Ming is the Chairman of the Audit Committee.

The Audit Committee met six times during the year ended 31 March 2008. The major work performed by the Audit Committee included reviewing the Group's internal controls, internal audit reports, audit plans, annual reports, interim reports, financial statements, connected transactions and approving the remunerations and terms of engagement of the external auditors.

## ATTENDANCE RECORD OF THE MEETINGS

The number of meetings held by the Board and Committees during the year and the attendance of directors is set out in the table below:

|                                     | Meetings attended/held |       |              |  |  |
|-------------------------------------|------------------------|-------|--------------|--|--|
|                                     |                        | Audit | Remuneration |  |  |
| Directors                           | Board                  |       | Committee    |  |  |
| Executive Directors                 |                        |       |              |  |  |
| Dr LEE Shau Kee (Chairman)          | 4/4                    | N/A   | 1/1          |  |  |
| Mr LEE Ka Shing                     | 4/4                    | N/A   | N/A          |  |  |
| Mr Richard TANG Yat Sun             | 4/4                    | N/A   | 1/1          |  |  |
| Mr Colin LAM Ko Yin                 | 4/4                    | N/A   | N/A          |  |  |
| Mr Eddie LAU Yum Chuen              | 4/4                    | N/A   | N/A          |  |  |
| Mr Norman HO Hau Chong              | 3/4                    | N/A   | N/A          |  |  |
| Mr Peter YU Tat Kong                | 4/4                    | N/A   | N/A          |  |  |
| Non-executive Directors             |                        |       |              |  |  |
| Mr WOO Kim Phoe                     | 2/4                    | N/A   | N/A          |  |  |
| Dr Patrick FUNG Yuk Bun             | 4/4                    | 6/6   | N/A          |  |  |
| Mr Dominic CHENG Ka On              | 4/4                    | 6/6   | N/A          |  |  |
| Mr Tony NG                          | 2/4                    | N/A   | N/A          |  |  |
| Mr Howard YEUNG Ping Leung          | 4/4                    | N/A   | N/A          |  |  |
| Mr Thomas LIANG Cheung Biu          | 4/4                    | N/A   | N/A          |  |  |
| Mr Alexander AU Siu Kee             | 4/4                    | N/A   | N/A          |  |  |
| Independent Non-executive Directors |                        |       |              |  |  |
| Dr David SIN Wai Kin                | 4/4                    | 5/6   | 1/1          |  |  |
| Mr WU King Cheong                   | 4/4                    | 6/6   | 1/1          |  |  |
| Mr Timpson CHUNG Shui Ming          | 3/4                    | 6/6   | 1/1          |  |  |

#### NOMINATION COMMITTEE

The Company does not have a nomination committee, and the power to nominate or appoint additional directors is vested in the Board according to the Articles of Association. In addition, the shareholders can nominate any person to become a director of the Company in accordance with the Articles of Association of the Company and the law of Hong Kong.

The Board from time to time reviews the composition of the Board with particular regard to ensuring that there is an appropriate number of directors on the Board. The Directors will evaluate the balance of skills, qualification, knowledge and experience of the candidate to the directorship as may be required by the Company from time to time.

#### **AUDITORS' REMUNERATION**

During the year, the fees (before out-of-pocket expenses) paid/payable to the Company's auditors, KPMG, for the provision of audit services and non-audit services are as follows:

|                                     | $\begin{array}{c} \textbf{Remuneration} \\ \textbf{HK} \\ \end{array}$ |
|-------------------------------------|--|
| Audit services                      | 3,467,400  |
| Non-audit services:                 |  |
| Interim review                      | 340,000  |
| Taxation services                   | 265,500  |
| Advisory on internal audit services | 380,000  |
| Other services                      | 23,000   |
|                                     | 4,475,900  |

#### **ACCOUNTABILITY AND AUDIT**

The Directors are responsible for overseeing the preparation of the annual financial statements which give a true and fair view of the Group's state of affairs and of the results and cash flow for the year. The Group's financial statements are prepared in accordance with all relevant statutory requirements and applicable accounting standards. The Directors are responsible for ensuring that appropriate accounting policies are selected and applied consistently; and that judgment and estimates made are prudent and reasonable; and that the accounts are prepared on an ongoing-concern basis.

A statement by the auditors about their reporting responsibilities is included in the Independent Auditor's Report on pages 51 to 52 of this Annual Report.

#### **INTERNAL CONTROL**

The Board has overall responsibility for the system of internal controls of the Company and has reviewed its effectiveness. The Board is committed to implementing an effective and sound internal controls system to safeguard the interests of shareholders and the Company's assets.

During the year, the Company, with reference to the COSO (The Committee of Sponsoring Organisations of the Treadway Commission) internal control framework, has conducted an assessment of the internal controls system against the five elements of COSO, namely control environment, risk assessment, control activities, information & communication and monitoring.

The Internal Audit Department of the Company, which reports directly to the Audit Committee and is independent of the Company's daily operations, is responsible for conducting risk-based audits on the major operating activities of the Group. Its objective is to ensure that all material controls, including financial, operational and compliance controls and risk management functions are in place and functioning effectively.

The Audit Committee has reviewed the financial results of the Group for the year ended 31 March 2008 and discussed with the internal auditor and independent auditors matters on auditing, internal control and financial report of the Group.

#### **MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS**

The Company has adopted the "Model Code for Securities Transactions by Directors of Listed Issuers" (the "Model Code") as set out in Appendix 10 of the Listing Rules as the code for dealing in securities of the Company by the directors. Having made specific enquiries, the Company confirmed that all directors had complied with the required standards set out in the Model Code throughout the year.

# REPORT OF THE DIRECTORS

The directors have pleasure in submitting their annual report together with the audited financial statements for the year ended 31 March 2008.

#### **PRINCIPAL ACTIVITIES**

The principal activity of the Company is investment holding, and the principal activities of its principal subsidiaries are property investment, property development and sales, hotel ownership and management, food and beverage operation and travel operation; the particulars of which are set out in note 11 to the financial statements.

The analysis of the principal activities and geographical locations of the operations of the Company and its subsidiaries during the financial year are set out in note 11 to the financial statements.

#### **MAJOR CUSTOMERS AND SUPPLIERS**

Due to the diversity and nature of the Group's activities, the aggregate percentage of the Group's sales and purchases attributable to the Group's five largest customers and suppliers respectively was less than 30%.

At 31 March 2008, none of the directors, their associates or shareholders who, to the knowledge of the directors, own more than 5% of the Company's share capital, had an interest in any of the five largest customers and suppliers.

#### **FINANCIAL STATEMENTS**

The profit of the Group for the year ended 31 March 2008 and the state of the Company's and the Group's affairs as at that date are set out in the financial statements on pages 53 to 125.

An interim dividend of HK\$0.15 per share (2007: HK\$0.15 per share) was paid on 10 January 2008. The directors now recommend the payment of a final dividend of HK\$0.24 per share (2007: HK\$0.24 per share) in respect of the year ended 31 March 2008, totalling HK\$138,535,500.

#### **CHARITABLE DONATIONS**

Donations made by the Group during the year amounted to HK\$52,546 (2007: HK\$31,659).

### **FIXED ASSETS**

Details of movements in fixed assets are set out in note 12 to the financial statements.

#### **DIRECTORS**

The directors who held office during the year and up to the date of this report were:

- @ \* Dr the Honourable LEE Shau Kee, GBM, DBA (Hon), DSSc (Hon), LLD (Hon)
- + @ # Dr David SIN Wai Kin, DSSc (Hon)
  - Δ Mr WOO Kim Phoe
- > \* Mr LEE Ka Shing
  - + Δ Dr Patrick FUNG Yuk Bun
  - + Δ Mr Dominic CHENG Ka On
- > @ \* Mr Richard TANG Yat Sun, MBA, BBS, JP
- > \* Mr Colin LAM Ko Yin, BSc, ACIB, MBIM, FCILT
- > \* Mr Eddie LAU Yum Chuen
  - Δ Mr Tony NG
- > \* Mr Norman HO Hau Chong, BA, ACA, FCPA
  - Δ Mr Howard YEUNG Ping Leung
  - Δ Mr Thomas LIANG Cheung Biu, BA, MBA
- + @ # Mr WU King Cheong, BBS, JP
  - Δ Mr Alexander AU Siu Kee, OBE, ACA, FCCA, FCPA, FCIB, FHKIB
- + @ # Mr Timpson CHUNG Shui Ming, GBS, JP
- > \* Mr Peter YU Tat Kong, BSc, MBA, CA, CHA
- \* executive directors
- Δ non-executive directors
- # independent non-executive directors
- + members of the Audit Committee, of which Mr Timpson Chung Shui Ming is the Chairman
- @ members of the Remuneration Committee, of which Dr Lee Shau Kee is the Chairman
- > members of the General Purpose Committee

In accordance with Articles 77, 78 and 79, Dr David Sin Wai Kin, Mr Woo Kim Phoe, Mr Lee Ka Shing, Mr Richard Tang Yat Sun, Mr Wu King Cheong and Mr Alexander Au Siu Kee will retire at the forthcoming Annual General Meeting by rotation. The above six directors, being all eligible, offer themselves for reelection.

#### **DIRECTORS' SERVICE CONTRACTS**

No director proposed for re-election at the forthcoming Annual General Meeting has an unexpired service contract which is not determinable by the Company within one year without payment of compensation, other than normal statutory obligations.

#### **DISCLOSURE OF INTERESTS**

## Directors' interests in shares

As at 31 March 2008, the interests and short positions of the directors and the chief executive of the Company in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance ("SFO")) as recorded in the register required to be kept under Section 352 of the SFO or as otherwise notified to the Company and The Stock Exchange of Hong Kong Limited pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers were as follows:

| Name of Company                                     | Name of Director           | Personal<br>Interests | Family<br>Interests   | Corporate<br>Interests  | Other<br>Interests      | Percentage<br>of total<br>issued shares |
|---|----------------------------|-----------------------|-----------------------|-------------------------|-------------------------|---|
| Miramar Hotel and<br>Investment Company,<br>Limited | Dr LEE Shau Kee            | -                     | -                     | 255,188,250<br>(note 1) | -                       | 44.21%                                  |
|   | Dr David SIN Wai Kin       | 4,158,000             | _                     | _                       | _                       | 0.72%                                   |
|   | Mr WOO Kim Phoe            | 11,426,400            | _                     | -                       | _                       | 1.98%                                   |
|   | Mr LEE Ka Shing            | -                     |                       |                         | 255,188,250<br>(note 2) | 44.21%                                  |
|   | Dr Patrick FUNG Yuk Bun    | -                     | -                     | -                       | 8,426,710<br>(note 3)   | 1.46%                                   |
|   | Mr Dominic CHENG Ka On     | 7,774,640             | 4,000                 | -                       | -                       | 1.35%                                   |
|   | Mr Richard TANG Yat Sun    | 125,000               | -                     | 11,241,900<br>(note 4)  | -                       | 1.97%                                   |
|   | Mr Thomas LIANG Cheung Biu | _                     | 1,080,000<br>(note 5) | -                       | _                       | 0.19%                                   |
| Booneville Company<br>Limited                       | Dr LEE Shau Kee            | -                     | -                     | 2<br>(note 6)           | -                       | 100%                                    |
|   | Mr LEE Ka Shing            | -                     |                       | -                       | 2<br>(note 6)           | 100%                                    |
| Fook Po Enterprises<br>Company Limited              | Dr LEE Shau Kee            | 270                   | -                     | -                       | -                       | 9.80%                                   |
|   | Dr David SIN Wai Kin       | 225                   | -                     | -                       | -                       | 8.17%                                   |
| Henderson-Miramar<br>Hotels Holdings<br>Limited     | Dr LEE Shau Kee            | -                     | -                     | 2<br>(note 7)           | -                       | 100%                                    |
|   | Mr LEE Ka Shing            | -                     | -                     | -                       | 2<br>(note 7)           | 100%                                    |
| Placer Holdings, Inc.                               | Mr Richard TANG Yat Sun    | 4,000                 | -                     | -                       | _                       | 2%                                      |
| Strong Guide Property<br>Limited                    | Dr LEE Shau Kee            | -                     | -                     | 2<br>(note 8)           | -                       | 100%                                    |
|   | Mr LEE Ka Shing            | -                     | -                     | _                       | 2<br>(note 8)           | 100%                                    |

Save as disclosed above, as at 31 March 2008, none of the directors or the chief executive of the Company had held any interests or short positions in the shares, underlying shares or debentures of the Company or any of its associated corporations as defined in the SFO.

Apart from the foregoing, at no time during the year was the Company or any subsidiary a party to any arrangements to enable the directors of the Company to acquire benefits by means of acquisition of shares in or debentures of the Company or any other body corporate.

#### Substantial shareholders and others

The Company has been notified of the following interests in the Company's issued shares at 31 March 2008, amounting to 5% or more of the shares in issue:

| Substantial shareholders                                      | Ordinary<br>shares held          | Percentage of<br>total issued<br>shares |
|---|----------------------------------|---|
| Dr Lee Shau Kee   | 255,188,250 <sup>(note 1)</sup>  | 44.21%                                  |
| Mr Lee Ka Shing   | 255,188,250 <sup>(note 2)</sup>  | 44.21%                                  |
| Rimmer (Cayman) Limited ("Rimmer")                            | 255,188,250 <sup>(note 9)</sup>  | 44.21%                                  |
| Riddick (Cayman) Limited ("Riddick")                          | 255,188,250 <sup>(note 9)</sup>  | 44.21%                                  |
| Hopkins (Cayman) Limited ("Hopkins")                          | 255,188,250 <sup>(note 9)</sup>  | 44.21%                                  |
| Henderson Development Limited ("Henderson Development")       | 255,188,250 <sup>(note 10)</sup> | 44.21%                                  |
| Henderson Land Development Company Limited ("Henderson Land") | 255,188,250 (note 10)            | 44.21%                                  |
| Aynbury Investments Limited ("Aynbury")                       | 255,188,250 (note 10)            | 44.21%                                  |
| Higgins Holdings Limited ("Higgins")                          | 100,612,750 (note 10)            | 17.43%                                  |
| Multiglade Holdings Limited ("Multiglade")                    | 79,121,500 (note 10)             | 13.71%                                  |
| Threadwell Limited ("Threadwell")                             | 75,454,000 <sup>(note 10)</sup>  | 13.07%                                  |
| Persons other than substantial shareholders                   |                                  |   |
| Mr Chong Wing Cheong  | 57,594,210                       | 9.98%                                   |

Save as disclosed above, as at 31 March 2008, none of the above shareholders had held any interests or short position in the shares, underlying shares or debentures of the Company or any of its associated corporation as defined in the SFO.

#### Notes:

- (1) Dr Lee Shau Kee beneficially owned all the issued shares in Rimmer, Riddick and Hopkins. By virtue of the SFO, Dr Lee Shau Kee is taken to be interested in 255,188,250 shares, which are duplicated in the interests described in Notes 2, 9 and 10.
- (2) As director of the Company and one of the discretionary beneficiaries of two discretionary trusts holding units in a unit trust ("Unit Trust") as described in Note 9, Mr Lee Ka Shing is taken to be interested in 255,188,250 shares, which are duplicated in the interests described in Notes 1, 9 and 10, by virtue of the SFO.
- (3) All these shares were held by a unit trust of which Dr Patrick Fung Yuk Bun was a beneficiary.
- (4) These shares were held through corporations in which Mr Richard Tang Yat Sun owned more than 30% of the issued share capital.
- (5) All these shares were held by a trust of which Mr Thomas Liang Cheung Biu's spouse was a beneficiary.
- (6) These 2 shares in Booneville Co Ltd were equally owned by a wholly-owned subsidiary of the Company and Henderson Land. By virtue of the SFO, Dr Lee Shau Kee and Mr Lee Ka Shing are taken to be interested in Henderson Land and the Company as set out in Notes 1, 2, 9 and 10.
- (7) These 2 shares in Henderson-Miramar Hotels Holdings Ltd were equally owned by a wholly-owned subsidiary of the Company and Henderson Investment which was 67.94% held by Henderson Land. By virtue of the SFO, Dr Lee Shau Kee and Mr Lee Ka Shing are taken to be interested in Henderson Land and the Company as set out in Notes 1, 2, 9 and 10.
- (8) These 2 shares in Strong Guide Property Ltd were equally owned by the respective wholly-owned subsidiaries of the Company and Henderson Land. By virtue of the SFO, Dr Lee Shau Kee and Mr Lee Ka Shing are taken to be interested in Henderson Land and the Company as set out in Notes 1, 2, 9 and 10.
- (9) Rimmer and Riddick, trustees of different discretionary trusts, held units in the Unit Trust. Hopkins was the trustee of the Unit Trust which beneficially owned all the issued ordinary shares in the share capital of Henderson Development. These 255,188,250 shares are duplicated in the interests described in Notes 1, 2 and 10.
- (10) Henderson Development had a controlling interest in Henderson Land which was the holding company of Aynbury. The 255,188,250 shares were beneficially owned by some of the subsidiaries of Aynbury. Higgins, Multiglade and Threadwell were subsidiaries of Aynbury. These 255,188,250 shares represent the shares described in Notes 1, 2 and 9.

#### **DIRECTORS' AND MANAGEMENT EMOLUMENTS**

Particulars of directors' emoluments and the five highest paid individuals in the Group are set out in notes 6 and 7 respectively to the financial statements.

#### **CONTINUING CONNECTED TRANSACTIONS**

The Group has the following continuing connected transactions during the year under review:

(1) On 8 February 2005, a confirmation of sub-lease (the "Confirmation of Sub-Lease") was entered into between Profit Advantage Limited, a wholly-owned subsidiary of the Company as tenant (the "Tenant") and IFC Development Limited as landlord (the "Landlord"), whereby the Landlord agreed to sub-lease to the Tenant the premises upon the terms as detailed below:

Premises : Shop Nos. 3101-3107 on Level Three of ifc Mall (Retail

Accommodation on Site R of Inland Lot No. 8898), of

approximately 16,138 square feet (the "ifc Premises")

Term : Initial term of three years taken to commence from 7 July

2004

Rent and other charges : The rent payable on monthly basis (exclusive of rates, air-conditioning and management charges, promotional levy and

all other outgoings) during the term shall be as follows:

(i) From 7 November 2004 to 6 July 2005, basic rent in the sum of HK\$435,726.00 per month together with turnover rent representing the amount by which 10% of the gross amount of all sums billed or received in the course of the Tenant's business conducted at the ifc Premises (excluding 10% service charge) exceeds the basic rent per month (the "Turnover Rent");

- (ii) From 7 July 2005 to 6 July 2007, basic rent in the sum of HK\$484,140.00 per month together with the Turnover Rent;
- (iii) From 7 July 2007 to 6 July 2010 (the "First Renewed Period"), provided the 1st Option (as defined below) is exercised by the Tenant, at open market rent provided that the basic rent shall not be less than HK\$484,140.00 per month or more than HK\$580,968.00 per month, together with the Turnover Rent; and

(iv) From 7 July 2010 to 6 July 2013 (the "Second Renewed Period"), provided the 2nd Option (as defined below) is exercised by the Tenant, at open market rent provided that the basic rent shall not be less than the basic rent paid for the last calendar month of the First Renewed Period or more than 120% of the basic rent paid for the last calendar month of the First Renewed Period, together with the Turnover Rent.

Air-conditioning and management charges and promotional levy payable on monthly basis during the term shall be approximately HK\$193,656.00 per month (subject to review from time to time in accordance with the terms of the Confirmation of Sub-Lease).

Option

: A first option (the "1st Option") exercisable by the Tenant at the expiry of the initial sub-lease period on 6 July 2007 to renew the sub-lease of the ifc Premises for three years, and a second option (the "2nd Option") exercisable by the Tenant at the expiry of the First Renewed Period to renew the sub-lease of the ifc Premises for a further three years if the 1st Option is exercised by the Tenant.

As the Landlord is an associate of Henderson Land Development Company Limited ("Henderson Land"), a substantial shareholder of the Company, it is a connected person of the Company under Rule 14A.11 of Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules") and the entering into of the Confirmation of Sub-Lease constituted a continuing connected transaction for the Company under Chapter 14A of the Listing Rules.

The Tenant exercised the 1st Option to renew the Sub-Lease (the "Renewed Sub-Lease") and certain storerooms and advertisement lightbox(es) at the ifc Mall were also licenced by the Landlord to the Tenant (the "Licences") upon the terms as detailed below:

Term

: Three years commencing from 7 July 2007 to 6 July 2010, subject to the 2nd Option, and for the Licences, on an annual basis, subject to termination upon termination of the Renewed Sub-Lease

Rent and other charges

: The Renewed Sub-Lease is at a basic rent of HK\$580,968.00 plus the Turnover Rent (exclusive of rates, air-conditioning and management charges, promotional levy and all other outgoings (if any)); and the Licences are at an aggregate licence fee of HK\$29,628.00 (inclusive of management charges but exclusive of air-conditioning charges, rates, electricity, tax and other outgoings (if any)) per month; which shall both be payable on a monthly basis;

The aggregate air-conditioning and management charges and promotional levy payable on monthly basis in respect of the Renewed Sub-Lease shall be approximately HK\$348,000.00 per month (subject to review from time to time). The aggregate air-conditioning charges payable on a monthly basis in respect of the Licences shall be approximately HK\$13,400.00 per month (subject to review from time to time).

The Group has commenced operating two up-market restaurants serving Cantonese and Szechuan cuisine at the ifc Mall since their soft openings on 6 February 2005 and the Directors (including independent non-executive Directors) are of the opinion that the ifc Mall, being a landmark in Hong Kong and located in the city center, is an ideal location for the Company to continue to operate the two up-market restaurants and to bring profits to the Group. The storerooms and the advertisement lightbox(es) under the Licences are used in connection with the restaurant business and the Directors are of the opinion that the use of the storerooms and the advertisement lightbox(es) are desirable for the operation of the restaurant business in ifc Mall.

(2) On 22 April 2005, a lease (the "First Lease") was entered into between Shahdan Limited ("Shahdan"), a wholly-owned subsidiary of the Company as landlord, and Union Medical Centre Limited ("Union Medical") as tenant, whereby Shahdan agreed to let to Union Medical the premises upon the terms as detailed below:

Premises : Units 1809-10, 18th Floor, Miramar Tower, 132 Nathan Road,

Tsimshatsui, Kowloon, Hong Kong, of approximately 5,280

square feet (the "Miramar Tower 1809-10 Premises")

Term : Three years commencing from 25 April 2005 to 24 April 2008

Rent and other charges : The rent payable on a monthly basis (exclusive of government

rates, management fee and air-conditioning charges) during

the term is HK\$79,200.00;

The aggregate monthly management fee and air-conditioning charges (subject to the periodic review by Shahdan or its designated management company of Miramar Tower) is

HK\$21,120.00.

Rent-free period : Two months of rent-free period commencing from 25 April

2005 during which Union Medical was not obliged to pay rent but shall pay for the management fee, air-conditioning charges, government rates and utility charges for the Miramar Tower

1809-10 Premises

Pursuant to a surrender agreement dated 17 August 2007 entered into between Shahdan and Union Medical, the First Lease was early terminated on 31 May 2007. The Miramar Tower 1809-10 Premises is rented by a third party (not being a connected person of the Company) for the remainder of the term of the First Lease. As a result the First Lease ceased to be a continuing connected transaction of the Company since 1 June 2007.

On 28 June 2006, a lease (the "Second Lease") was entered into between Shahdan as landlord, and Union Medical as tenant, whereby Shahdan agreed to let to Union Medical the premises upon the terms as detailed below:

Premises : Units 1817-18, 18th Floor, Miramar Tower, 132 Nathan Road,

Tsimshatsui, Kowloon, Hong Kong of approximately 2,399

square feet (the "Miramar Tower 1817-18 Premises")

Term : Three years commencing from 12 June 2006 to 11 June 2009

Rent and other charges : The rent payable on a monthly basis (exclusive of government

rates, management fee and air-conditioning charges) during

the term is HK\$62,374.00;

The aggregate monthly management fee and air-conditioning charges (subject to the periodic review by Shahdan or its designated management company of Miramar Tower) is

HK\$9,596.00.

Rent-free period : Two months of rent-free period commencing from 12 June

2006 during which Union Medical shall not be obliged to pay rent but shall pay for the management fee, air-conditioning charges, government rates and utility charges for the Miramar

Tower 1817-18 Premises

Union Medical is a company in which Dr Lee Shau Kee and Mr Lee Ka Shing have 100% deemed interest under the Listing Rules and therefore is an associate of Dr Lee Shau Kee and Mr Lee Ka Shing. As Dr Lee Shau Kee and Mr Lee Ka Shing are directors of the Company and are, by virtue of their respective deemed interests under the Listing Rules, also taken as substantial shareholders of the Company, Union Medical is a connected person of the Company thereby rendering the First Lease and the Second Lease continuing connected transactions for the Company under Chapter 14A of the Listing Rules.

As the First Lease and the Second Lease were entered into by Shahdan with the same connected person and both leases were in respect of the premises in the same building and on the same floor, they were regarded as related transactions and therefore were treated as if they were one transaction pursuant to Rule 14A.25 of the Listing Rules.

(3) On 23 December 2005, a lease (the "Citistore Lease") was entered into between Shahdan as landlord and Citistore Properties Limited ("Citistore Properties") as tenant, whereby Citistore Properties had agreed to lease from Shahdan the premises upon the terms as detailed below:

Premises Shop 2004, 2nd Floor, Miramar Shopping Centre, 132 Nathan

Road, Tsimshatsui, Kowloon, Hong Kong (the "Citistore

Premises")

Three years commencing from 3 October 2005

: The rent payable on a monthly basis (exclusive of government rates, management fee, air-conditioning fees and promotional contribution) during the term shall be HK\$90,000.00 plus a turnover rent (the "Citistore Turnover Rent") determined on

the following basis:

(i) if the annual gross turnover of Citistore Properties' business conducted in the Citistore Premises without any deduction ("AGT") exceeds HK\$9,857,000.00 but lower than HK\$12,321,000.00 then the Citistore Turnover Rent shall be 8% of the excess of AGT over HK\$9,857,000.00; and

(ii) if the AGT exceeds HK\$12,321,000.00 then the Citistore Turnover Rent shall be 8% of HK\$2,464,000.00 (i.e. HK\$12,321,000.00 – HK\$9,857,000.00) plus 5% of the excess of AGT over HK\$12,321,000.00.

The aggregate monthly management fee and air-conditioning charges shall be HK\$32,411.30 (subject to periodic review by Shahdan or its building manager).

The monthly promotion contribution is calculated at 1% of the monthly rent of the Citistore Lease.

The monthly licence fee for the licence of lightbox(es) at the Miramar Shopping Centre shall be HK\$5,600.00.

An option exercisable by Citistore Properties to renew the

Citistore Lease for a further term of three years provided that, inter alia, Citistore Properties shall have served to Shahdan not more than seven months' and not less than six months' notice

in writing prior to the expiry of the Citistore Lease.

As Citistore Properties is a wholly-owned subsidiary of Henderson Land, which is in turn a substantial shareholder of the Company. Accordingly, it is a connected person of the Company and the entering into of the Citistore Lease constituted a continuing connected transaction for the Company under Chapter 14A of the Listing Rules.

41

Term

Option

Rent and other charges

- (4) On 1 March 2007, the Group entered into the following agreements with Henderson Real Estate Agency Limited ("HREAL") which constituted continuing connected transactions for the Company:
  - (1) A tenancy agreement (the "Tenancy Agreement") entered into between Shahdan as landlord and HREAL as tenant;
  - (2) A first licence agreement (the "First Licence Agreement") entered into between Shahdan as licensor and HREAL as licensee; and
  - (3) A second licence agreement (the "Second Licence Agreement") entered into between Contender Limited ("Contender"), a wholly-owned subsidiary of the Company, as licensor and HREAL as licensee.

The Tenancy Agreement, First Licence Agreement and Second Licence Agreement were treated as if they were one transaction pursuant to Rule 14A.25 of the Listing Rules. Details of the terms and conditions of the Tenancy Agreement, the First Licence Agreement and the Second Licence Agreement are set out as follows:

Details of the Tenancy Agreement

Premises I : Shop 503C, 5/F., Miramar Shopping Centre, 132 Nathan Road,

Tsimshatsui, Kowloon, Hong Kong

Premises II : Office units 609-12, 6/F., Miramar Tower, 132 Nathan Road,

Tsimshatsui, Kowloon, Hong Kong

Terms for Premises I and

Premises II

: One year commencing from 5 February 2007 to 4 February

2008

Rent and other charges for Premises I and Premises II : Premises I:

- (a) rent payable on a monthly basis (exclusive of government rates, management fee and air-conditioning charges) during the term is HK\$125,450.00;
- (b) aggregate monthly management fee and air-conditioning charges (subject to the periodic review by Shahdan or its designated management company of Premises I) is HK\$24,989.60; and
- (c) monthly promotion contribution, being 1% of the monthly rent of Premises I (subject to periodic review by Shahdan) is HK\$1,254.50.

#### Premises II:

- (a) rent payable on a monthly basis (exclusive of government rates, management fee and air-conditioning charges) during the term is HK\$255,000.00; and
- (b) aggregate monthly management fee and air-conditioning charges (subject to the periodic review by Shahdan or its designated management company of Premises II) is HK\$42,024.00.

#### Premises I and Premises II:

- (a) vetting fee payable to Shahdan for vetting HREAL's decoration plans is HK\$15,218.00; and
- (b) debris disposal fee payable to Shahdan upon signing of the Tenancy Agreement is HK\$30,436.00.

Rent-free period for Premises I : and Premises II

Rent-free period from 5 February 2007 to 4 March 2007 during which HREAL is not obliged to pay rent but pay for management fee, air conditioning charges, government rates for Premises I and Premises II, and in respect of Premises I only, the promotion contribution

User : To be used as a property agency only

Details of the First Licence Agreement

Signage A : Signage A on the external wall facing Nathan Road of Miramar

Shopping Centre, 132 Nathan Road, Tsimshatsui, Kowloon,

Hong Kong

Term : Seven months from the date which shall be the 7th day from

the date of notification by Shahdan or its agent that the vacant possession is ready for delivery while the expiry date of the

licence shall be not later than 29 February 2008

Licence fee : The licence fee (inclusive of electricity charges) payable on a

monthly basis during the term is HK\$60,000.00

User : To be used for advertising the trade name of the licensee

Details of the Second Licence Agreement

Signage B : Signage B on the external wall facing Kimberley Road of Hotel

Miramar Shopping Arcade, 118-130 Nathan Road, Tsimshatsui,

Kowloon, Hong Kong

Term : Ten months commencing from 1 May 2007 to 29 February

2008

Licence fee : The licence fee (inclusive of electricity charges) payable on a

monthly basis during the term is HK\$80,000.00

User : To be used for advertising the trade name of the licensee

HREAL is a wholly-owned subsidiary of Henderson Land, which in turn is a substantial shareholder of the Company. Accordingly, HREAL is a connected person of the Company, thereby rendering the entering into of the Tenancy Agreement, First Licence Agreement and Second Licence Agreement continuing connected transactions for the Company under Chapter 14A of the Listing Rules.

(5) On 17 August 2007, a lease (the "Third Lease") was entered into between Shahdan as landlord, and Union Medical as tenant, whereby Shahdan agreed to let to Union Medical the premises upon the terms as detailed below:

Premises : Units 1801-02, 18th Floor, Miramar Tower, 132 Nathan Road,

Tsimshatsui, Kowloon, Hong Kong, of approximately 5,589

square feet (the "Miramar Tower 1801-02 Premises")

Term : Three years commencing from 1 June 2007 to 31 May 2010

Rent and other charges : The rent payable on a monthly basis (exclusive of government

rates, management fee and air-conditioning charges) during

the term is HK\$145,300.00;

The aggregate monthly management fee and air-conditioning charges (subject to the periodic review by Shahdan or its designated management company of Miramar Tower) is

HK\$23,026.70.

Rent-free period : Two months of rent-free period commencing from 1 June 2007

during which Union Medical was not obliged to pay rent but shall pay for the management fee, air-conditioning charges, government rates and utility charges for the Miramar Tower

1801-02 Premises

As Union Medical is a connected person of the Company, the entering into of the Third Lease constituted a continuing connected transaction for the Company under Chapter 14A of the Listing Rules.

As the First Lease, the Second Lease and the Third Lease were entered into by Shahdan with the same connected person and all three leases were in respect of the premises in the same building and on the same floor, they were regarded as related transactions and therefore were treated as if they were one transaction pursuant to Rule 14A.25 of the Listing Rules.

- (6) On 28 February 2008, the Group entered into the following agreements with HREAL which constituted continuing connected transactions for the Company:
  - (1) A tenancy agreement (the "First Tenancy Agreement") entered into between Shahdan as landlord and HREAL as tenant;
  - (2) A tenancy agreement (the "Second Tenancy Agreement") entered into between Shahdan as landlord and HREAL as tenant;
  - (3) A licence agreement (the "New First Licence Agreement") entered into between Shahdan as licensor and HREAL as licensee; and
  - (4) A licence agreement (the "New Second Licence Agreement") entered into between Contender as licensor and HRFAL as licensee.

The First Tenancy Agreement, Second Tenancy Agreement, New First Licence Agreement, New Second Licence Agreement and Citistore Lease were treated as if they were one transaction pursuant to Rule 14A.25 of the Listing Rules. Details of the terms and conditions of the agreements are set out as follows:

Details of the First Tenancy Agreement

Premises I: Shop 503C, 5/F., Miramar Shopping Centre, 132 Nathan Road,

Tsimshatsui, Kowloon, Hong Kong

Term : One year commencing from 5 February 2008 to 4 February

2009

Rent and other charges

(a) rent payable on a monthly basis (exclusive of government rates, management fee, air-conditioning charges and promotion contribution) during the term is HK\$153.135.00:

- (b) aggregate monthly management fee and air-conditioning charges (subject to the periodic review by Shahdan or its designated management company of Premises I) is HK\$25,742.30:
- (c) monthly promotion contribution, being 1% of the monthly rent of Premises I (subject to periodic review by Shahdan) is HK\$1,531.35.

User : To be used as a property agency only

Details of the Second Tenancy Agreement

Premises II : Office units 609-12, 6/F., Miramar Tower, 132 Nathan Road,

Tsimshatsui, Kowloon, Hong Kong

Terms : One year commencing from 5 February 2008 to 4 February

2009

Rent and other charges : (a) rent payable on a monthly basis (exclusive of government

rates, management fee and air-conditioning charges)

during the term is HK\$279,905.00;

(b) aggregate monthly management fee and air-conditioning charges (subject to the periodic review by Shahdan or

its designated management company of Premises II) is

HK\$43,248.00.

User : To be used as a property agency only

Details of the New First Licence Agreement

Signage A : Signage A on the external wall facing Nathan Road of Miramar

Shopping Centre, 132 Nathan Road, Tsimshatsui, Kowloon,

Hong Kong

Term : One year commencing from 1 March 2008 to 28 February

2009

Licence fee : The licence fee (inclusive of electricity charges) payable on a

monthly basis during the term is HK\$66,200.00

User : To be used for advertising the trade name of the licensee

Details of the New Second Licence Agreement

Signage B : Signage B on the external wall facing Kimberley Road of Hotel

Miramar Shopping Arcade, 118-130 Nathan Road, Tsimshatsui,

Kowloon, Hong Kong

Term : One year commencing from 1 March 2008 to 28 February

2009

Licence fee : The licence fee (inclusive of electricity charges) payable on a

monthly basis during the term is HK\$106,000.00

User : To be used for advertising the trade name of the licensee

As HREAL is a connected person of the Company, the entering into of the First Tenancy Agreement, Second Tenancy Agreement, New First Licence Agreement and New Second Licence Agreement constituted continuing connected transactions for the Company under Chapter 14A of the Listing Rules.

The independent non-executive directors of the Company have reviewed the above-mentioned continuing connected transactions and confirmed that they have been entered into:

- (i) in the ordinary and usual course of business of the Group;
- (ii) on normal commercial terms; and
- (iii) in accordance with the above relevant agreements which terms are fair and reasonable and in the interests of the Company and its shareholders as a whole.

The auditors of the Company have reviewed the above-mentioned continuing connected transactions and confirmed in writing to the board of directors of the Company that they:

- (i) have received the approval of the board of directors of the Company;
- (ii) are in accordance with the pricing policies of the Group;
- (iii) have been entered into in accordance with the terms of the above relevant agreements; and have not exceeded the cap amount of such transactions for the financial year ended 31 March 2008.

## **DIRECTORS' INTERESTS IN CONTRACTS**

Apart from the material interest that some of the directors held in the contracts under the paragraph of the continuing connected transactions, there were no contracts of significance which subsisted during or at the end of the financial year in which the Company or any subsidiary was a party and in which a director was interested, directly or indirectly, and the director's interest was material.

#### **DIRECTORS' INTERESTS IN COMPETING BUSINESS**

The following directors are considered to have interests in businesses which compete or are likely to compete with the businesses of the Group pursuant to the Listing Rules:

- 1. Dr David Sin Wai Kin is also a director of New World Development Company Limited. The principal activities of this group include property investment, hotel management and operation and other related services.
- 2. Dr Lee Shau Kee, Mr Lee Ka Shing and Mr Colin Lam Ko Yin are also directors of Henderson Development and Henderson Land which, through their subsidiaries, are also engaged in the businesses of property investment, hotel management and operation and other related services.
- 3. Mr Eddie Lau Yum Chuen and Mr Alexander Au Siu Kee are also directors of Henderson Land which, through its subsidiaries, is also engaged in the businesses of property investment, hotel management and operation and other related services.

- 4. Dr Lee Shau Kee, Mr Colin Lam Ko Yin, Mr Eddie Lau Yum Chuen, Mr Norman Ho Hau Chong and Mr Alexander Au Siu Kee are also directors of Hong Kong Ferry (Holdings) Company Limited, the principal activities of this group include property investment, hotel management and operation, travel and other related services.
- 5. Mr Norman Ho Hau Chong is a director of CITIC Pacific Limited which, through its subsidiaries, is engaged in the business of property investment.
- 6. Mr Thomas Liang Cheung Biu is the Group Chief Executive of Wideland Investors Limited which, through its subsidiaries, is engaged in the ownership and management of investment properties. He is also a director of New World Development Company Limited and Milford (International) Investment Company Limited, which are also engaged in the businesses of property development, hotel, travel and food and beverages.
- 7. Mr Howard Yeung Ping Leung is the Chairman of King Fook Holdings Limited and also director of New World Development Company Limited, Chi Kai Company Limited, New Lee Yuen Investment Company Limited and Wui Fung Lee Investment Company Limited, which themselves or through their subsidiaries are also engaged in the like business of the Company.

As the board of directors of the Company is independent from the boards of the above-mentioned companies and none of the above directors controls the board of the Company, the Group is capable of carrying on its businesses independently of, and at arm's length from, the businesses of those companies.

## PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the year, neither the Company nor its subsidiaries has purchased, sold or redeemed any of the Company's listed securities.

#### **BANK LOANS AND OTHER BORROWINGS**

Particulars of bank loans and other borrowings of the Company and the Group as at 31 March 2008 are set out in note 21 to the financial statements

# PARTICULARS OF LOAN CAPITAL, CONVERTIBLE SECURITIES, WARRANTS OR OPTIONS ISSUED BY THE COMPANY AND ITS SUBSIDIARIES

The Company and its subsidiaries have not issued, during the financial year, any loan capital, convertible securities, warrants or options.

### **BORROWING COST CAPITALISATION**

No borrowing cost was capitalised by the Company and its subsidiaries during the year (2007: Nil).

#### **RETIREMENT SCHEMES**

Particulars of the retirement schemes of the Group are set out in note 24 to the financial statements.

#### **SHARE CAPITAL**

Details of the share capital during the year are set out in note 25 to the financial statements.

#### **PUBLIC FLOAT**

As at the date of this report, the Company has maintained the prescribed public float under the Listing Rules, based on the information that is publicly available to the Company and within the knowledge of the directors.

#### **RESERVES**

Movements in reserves during the year are set out in note 25 to the financial statements.

#### **GROUP'S FIVE-YEAR FINANCIAL SUMMARY**

A summary of the results and of the assets and liabilities of the Group for the last five financial years is set out on page 126.

#### **GROUP PROPERTIES**

Particulars of the major properties and property interests of the Group are shown on pages 127 to 130.

#### **CORPORATE FINANCE**

The Group maintains its conservative financial policy, with high liquidity and low gearing. Gearing, calculated by dividing consolidated total borrowings by consolidated total shareholders' equity, is only 11% as at 31 March 2008 (at 31 March 2007: 12%).

The Group has negligible foreign currency risk, given that the majority of the financing facilities obtained by the Group are denominated in Hong Kong dollars. Interests on bank loans and borrowings of the Group are chargeable mainly based on certain agreed interest margin over the Hong Kong Interbank Offer Rate, which is therefore of floating rate in nature.

The Group has adequate credit facilities available to fund its development programme for the foreseeable future. At 31 March 2008, total available facilities amounted to approximately HK\$1.4 billion (at 31 March 2007: approximately HK\$1.8 billion), and 57% of that (at 31 March 2007: 42%) were utilized. At 31 March 2008, consolidated net borrowings were approximately HK\$0.5 billion (at 31 March 2007: HK\$0.6 billion), of which none was secured borrowings (at 31 March 2007: none).

#### **EMPLOYEES**

As at 31 March 2008, the Company had about a total of 1,440 full-time employees, including 1,242 employed in Hong Kong, 195 employed in the People's Republic of China and 3 employed in the United States of America. The remuneration policies of the Company are designed to attract and retain people of the highest caliber and to motivate them to excel in their careers. The company takes into account the level of pay in the markets in which the Company operates when providing compensation package to employees. We review the salary of our staff regularly in the light of industry practice, market conditions and pressure, internal relativity and the performance of individuals and the Company. Through the performance-based incentive and discretionary bonus schemes, the employees are rewarded and motivated to stimulate good performance. Under the prevailing remuneration system, the employees' pay levels stay competitive in the market.

#### **TRAINING**

Field coaching, the most important part of the service enhancement program for Hotel Miramar – "You Make All The Difference" has been conducted in fall 2007. Managers and supervisors were being trained on how to carry out field coaching and conduct briefing which is essential in ensuring the required service standard of our group. Between December 2007 and March 2008, we have implemented the "mystery shoppers" program to evaluate on the service standard of our hotel rooms and restaurants after training. Results are encouraging. Meanwhile, service enhancement program for "Heading for Excellence" has also been rolled out in all F&B outlets and completed successfully in the early part of 2008. This is a parallel program to the one for the hotel by which the service standard for the whole group is maintained.

## **AUDIT COMMITTEE**

The Audit Committee has reviewed the audited financial results of the Group for the year ended 31 March 2008 and discussed with the internal auditor and independent auditors matters on auditing, internal control and financial report of the Group.

#### **AUDITORS**

KPMG retire and, being eligible, offer themselves for re-appointment. A resolution for the re-appointment of KPMG as auditors of the Company until the conclusion of the next Annual General meeting is to be proposed at the forthcoming Annual General Meeting.

By Order of the Board **LEE SHAU KEE** *Chairman* 

Hong Kong, 8 July 2008

# Independent auditor's report



# Independent auditor's report to the shareholders of Miramar Hotel and Investment Company, Limited

(Incorporated in Hong Kong with limited liability)

We have audited the consolidated financial statements of Miramar Hotel and Investment Company, Limited (the "Company") set out on pages 53 to 125, which comprise the consolidated and company balance sheets as at 31 March 2008, and the consolidated income statement, the consolidated statement of changes in equity and the consolidated cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory notes.

### Directors' responsibility for the financial statements

The directors of the Company are responsible for the preparation and the true and fair presentation of these financial statements in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the Hong Kong Companies Ordinance. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and the true and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

#### Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. This report is made solely to you, as a body, in accordance with section 141 of the Hong Kong Companies Ordinance, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and true and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# Opinion

In our opinion, the consolidated financial statements give a true and fair view of the state of affairs of the Company and of the Group as at 31 March 2008 and of the Group's profit and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the Hong Kong Companies Ordinance.

# **KPMG**

Certified Public Accountants 8th Floor, Prince's Building 10 Chater Road Central, Hong Kong

Hong Kong, 8 July 2008

# Consolidated income statement

(Expressed in Hong Kong dollars)

For the year ended 31 March

|   |              | ,                      |  |
|---|--------------|--|--|
|   | Note         | 2008<br>\$′000   | 2007<br>\$'000   |
| Turnover Cost of inventories Staff costs Utilities, repairs and maintenance and rent Tour and ticketing costs             | 2<br>4(b)    | 1,588,435<br>(110,589)<br>(267,938)<br>(95,238)<br>(544,204) | 1,434,088<br>(123,232)<br>(245,873)<br>(97,722)<br>(400,761) |
| <b>Gross profit</b> Other revenue   | 3            | 570,466<br>37,776  | 566,500<br>69,996  |
| Operating and other expenses  |              | 608,242<br>(143,927)   | 636,496<br>(133,793)   |
| Operating profit before depreciation and amortisation  Depreciation and amortisation                                      |              | 464,315<br>(36,958)  | 502,703<br>(36,928)  |
| Operating profit Finance costs Share of profits less losses of associates   | 4(a)         | 427,357<br>(36,473)<br>7,558                                 | 465,775<br>(40,060)<br>2,070                                 |
| Profit before non-operating items Reversal of impairment of interest in associates Reversal of/(provision for) impairment |              | 398,442<br>3,966   | 427,785<br>-   |
| of properties held for resale Other non-operating net income Net increase in fair value of investment properties          | 3<br>12(a)   | 1,017<br>6,180<br>470,398                                    | (1,022)<br>968<br>436,412                                    |
| Profit before taxation Taxation   | 4            | 880,003  | 864,143  |
| - Current - Deferred  | 5(a)<br>5(a) | (55,254)<br>(24,527)   | (88,000)<br>(83,377)   |
| Profit for the year   |              | 800,222  | 692,766  |
|   |              |  |  |

For the year ended 31 March

|  | Note      | 2008<br>\$'000 | 2007<br>\$'000 |
|--|-----------|----------------|----------------|
| Attributable to:                                     |           |                |                |
| Shareholders of the Company                          | 8 & 25(a) | 782,573        | 688,439        |
| Minority interests                                   | 25(a)     | 17,649         | 4,327          |
|  | 25(a)     | 800,222        | 692,766        |
| Dividends attributable to the year:                  | 9         |                |                |
| Interim dividend declared and paid during the year   |           | 86,585         | 86,585         |
| Final dividend proposed after the balance sheet date |           | 138,536        | 138,536        |
|  |           | 225,121        | 225,121        |
| Earnings per share – basic and diluted               | 10        | \$1.36         | \$1.19         |
|  |           |                |                |

The notes on pages 61 to 125 form an integral part of these financial statements.

# Consolidated balance sheet

(Expressed in Hong Kong dollars)

| Α.     | -   | -1  | A 4   |          |      | 1 |
|--------|-----|-----|-------|----------|------|---|
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| $\neg$ | . ) | -   | IVI   | $\alpha$ | I.C. |   |

|   | Note       | 20<br>\$′000 | 08<br>\$'000 | 200<br>\$'000 | \$'000    |
|---|------------|--------------|--------------|---------------|-----------|
|   | Note       | \$ 000       | \$ 000<br>   | \$ 000        | \$ 000    |
| Non-current assets                        |            |              |              |               |           |
| Fixed assets                              |            |              |              |               |           |
| <ul> <li>Investment properties</li> </ul> | 12(a)      |              | 8,183,850    |               | 7,686,995 |
| – Other fixed assets                      | 12(a)      |              | 318,732      |               | 204,003   |
|   |            |              | 8,502,582    |               | 7,890,998 |
| Interest in associates                    | 14         |              | 3,928        |               | 3,068     |
| Available-for-sale investments            | 15         |              | 15,943       |               | 34,702    |
| Deferred tax assets                       | 23(b)(iii) |              | 9,090        |               | 16,516    |
|   |            |              | 8,531,543    |               | 7,945,284 |
| Current assets                            |            |              |              |               |           |
| Properties under development              | 16         | 234,902      |              | 236,278       |           |
| Inventories                               | 17         | 99,191       |              | 92,606        |           |
| Trade and other receivables               | 18         | 130,155      |              | 126,393       |           |
| Available-for-sale investments            | 15         | 276,246      |              | 279,895       |           |
| Cash and bank balances                    | 19         | 292,098      |              | 194,646       |           |
|   |            | 1,032,592    |              | 929,818       |           |
| Current liabilities                       |            |              |              |               |           |
| Trade and other payables                  | 20         | (365,145)    |              | (342,728)     |           |
| Interest-bearing borrowings               | 21         | (278,979)    |              | _             |           |
| Sales and rental deposits received        |            | (96,364)     |              | (83,759)      |           |
| Tax payable                               | 23(a)      | (11,744)     |              | (28,091)      |           |
|   |            | (752,232)    |              | (454,578)     |           |
| Net current assets                        |            |              | 280,360      |               | 475,240   |
| Total assets less current                 |            |              |              |               |           |
| liabilities carried forward               |            |              | 8,811,903    |               | 8,420,524 |
|   |            |              |              |               |           |

At 31 March

|   |                        | 20                                   | 08                   | 2007                                 |                      |
|---|------------------------|--------------------------------------|----------------------|--------------------------------------|----------------------|
|   | Note                   | \$′000                               | \$′000               | \$'000                               | \$'000               |
| Total assets less current liabilities brought forward Non-current liabilities     |                        |                                      | 8,811,903            |                                      | 8,420,524            |
| Interest-bearing borrowings<br>Deferred liabilities<br>Deferred tax liabilities   | 21<br>22<br>23(b)(iii) | (514,520)<br>(56,907)<br>(1,128,569) |                      | (750,828)<br>(68,714)<br>(1,108,909) |                      |
|   |                        |                                      | (1,699,996)          |                                      | (1,928,451)          |
| NET ASSETS  |                        |                                      | 7,111,907            |                                      | 6,492,073            |
| CAPITAL AND RESERVES Share capital Reserves                                       |                        |                                      | 404,062<br>6,630,980 |                                      | 404,062<br>6,022,714 |
| Total equity attributable to<br>shareholders of the Company<br>Minority interests |                        |                                      | 7,035,042<br>76,865  |                                      | 6,426,776<br>65,297  |
| TOTAL EQUITY  | 25(a)                  |                                      | 7,111,907            |                                      | 6,492,073            |
|   |                        |                                      |                      |                                      |                      |

Approved and authorised for issue by the board of directors on 8 July 2008.

LEE SHAU KEE

**COLIN K. Y. LAM** 

Chairman

Director

The notes on pages 61 to 125 form an integral part of these financial statements.

# Balance sheet

(Expressed in Hong Kong dollars)

| Δ+ | 31 | NΛ | arc | h |
|----|----|----|-----|---|
|    |    |    |     |   |

|  | Note                    | 2008<br>\$'000 \$'000              | 2007<br>\$'000 \$'000           |
|--|-------------------------|------------------------------------|---------------------------------|
| Non-current assets Fixed assets - Investment properties - Other fixed assets                               | 12(b)<br>12(b)          | 165,078<br>25,070                  | 143,513<br>11,174               |
|  |                         | 190,148                            | 154,687                         |
| Interest in subsidiaries<br>Interest in associates<br>Available-for-sale investments                       | 13<br>14<br>15          | 2,598,301<br>834<br>11,333         | 2,308,319<br>853<br>14,061      |
| Current assets   |                         | 2,800,616                          | 2,477,920                       |
| Inventories Trade and other receivables Cash and bank balances Tax recoverable                             | 17<br>18<br>19<br>23(a) | 4,847<br>14,344<br>21,148<br>2,580 | 4,383<br>17,637<br>10,556<br>–  |
|  |                         | 42,919                             | 32,576                          |
| Current liabilities Trade and other payables Deposits received Tax payable                                 | 20<br>23(a)             | (53,079)<br>(1,628)<br>–           | (55,281)<br>(1,842)<br>(14,415) |
|  |                         | (54,707)                           | (71,538)                        |
| Net current liabilities  |                         | (11,788)                           | (38,962)                        |
| Total assets less<br>current liabilities   |                         | 2,788,828                          | 2,438,958                       |
| Non-current liabilities<br>Interest-bearing borrowings<br>Deferred liabilities<br>Deferred tax liabilities | 21<br>22<br>23(b)(iii)  | (299,739)<br>(2,028)<br>(20,104)   | (1,055)                         |
|  |                         | (321,871)<br>                      | (15,966)                        |
| NET ASSETS   |                         | 2,466,957                          | 2,422,992                       |
| CAPITAL AND RESERVES Share capital Reserves  |                         | 404,062<br>2,062,895               | 404,062<br>2,018,930            |
| TOTAL EQUITY   | 25(b)                   | 2,466,957                          | 2,422,992                       |
|  |                         |                                    |                                 |

Approved and authorised for issue by the board of directors on 8 July 2008.

**LEE SHAU KEE** 

**COLIN K. Y. LAM** 

Chairman

Director

# Consolidated statement of changes in equity

(Expressed in Hong Kong dollars)

| For the v  | /oar | anda | 1 2 1 | March    |
|------------|------|------|-------|----------|
| roi tile i | veai | enue | コンコ   | IVIAICII |

|  | Note           | 2008<br>\$'000    | 2007<br>\$'000    |
|--|----------------|-------------------|-------------------|
| Total equity at 1 April  |                | 6,492,073         | 5,990,897         |
| <b>Net income for the year recognised directly in equity:</b> Exchange differences on translation of the financial |                |                   |                   |
| statements of overseas subsidiaries  | 25(a)          | 18,625            | 22,033            |
| Changes in fair value of available-for-sale investments Transferred to consolidated income statement upon          | 25(a)          | 3,494             | 5,845             |
| disposal of available-for-sale investments<br>Minority interests of a subsidiary acquired during the year          | 25(a)<br>25(a) | 26,564<br>-       | -<br>5,653        |
| Net income for the year recognised directly in equity  |                | 48,683            | 33,531            |
| Net profit for the year  | 25(a)          | 800,222           | 692,766           |
| Total recognised income and expense for the year   |                | 848,905           | 726,297           |
| Attributable to:  - Shareholders of the Company  - Minority interests  |                | 833,387<br>15,518 | 712,195<br>14,102 |
|  |                | 848,905           | 726,297           |
| Dividends approved and paid during the year  | 9              | (225,121)         | (225,121)         |
| Dividend paid to minority shareholders   |                | (3,950)           |                   |
| Total equity at 31 March   |                | 7,111,907         | 6,492,073         |
|  |                |                   |                   |

The notes on pages 61 to 125 form an integral part of these financial statements.

# Consolidated cash flow statement

(Expressed in Hong Kong dollars)

| For the y | ear e | ended . | 31 I | March |
|-----------|-------|---------|------|-------|
|-----------|-------|---------|------|-------|

| Note   | 2008<br>\$'000 | 2007<br>\$'000 |
|--|----------------|----------------|
| Operating activities                                   |                |                |
| Profit before taxation                                 | 880,003        | 864,143        |
| Adjustments for:                                       |                |                |
| – Depreciation and amortisation                        | 36,958         | 36,928         |
| – Finance costs  | 36,473         | 40,060         |
| – Interest income                                      | (16,414)       | (10,240)       |
| – Share of profits less losses of associates           | (7,558)        | (2,070)        |
| – Net loss on disposal of other fixed assets           | 7,570          | 599            |
| – Impairment loss for bad and doubtful debts           | 497            | 353            |
| – Gain on disposal of available-for-sale investments   | (6,180)        | _              |
| – Gain on disposal of an associate                     | -              | (968)          |
| – Reversal of impairment of interest in associates     | (3,966)        | _              |
| - (Reversal of)/provision for impairment of properties |                |                |
| held for resale  | (1,017)        | 1,022          |
| – Net increase in fair value of investment properties  | (470,398)      | (436,412)      |
| – Exchange differences                                 | (15,192)       | (11,187)       |
| Operating profit before changes in                     |                |                |
| working capital  | 440,776        | 482,228        |
| Decrease/(increase) in properties under development    | 1,376          | (50,727)       |
| Decrease in inventories                                | 284            | 4,055          |
| Increase in trade and other receivables                | (4,515)        | (24,262)       |
| Decrease in restricted cash                            | -              | 47             |
| Decrease in amounts due from associates                | 6,449          | 4,214          |
| Increase in trade and other payables                   | 19,131         | 37,618         |
| Increase in sales and rental deposits received         | 12,605         | 12,077         |
| Decrease in deferred liabilities                       | (11,807)       | (1,872)        |
| Cash generated from operations                         | 464,299        | 463,378        |
| Interest received                                      | 16,408         | 10,234         |
| Interest and other borrowing costs paid                | (35,677)       | (42,161)       |
| Dividends paid   | (225,121)      | (225,121)      |
| Dividends paid to minority shareholders                | (3,950)        | _              |
| Dividends received from associates                     | 4,215          | 1,716          |
| Tax paid   |                |                |
| – Hong Kong Profits Tax paid                           | (66,820)       | (51,714)       |
| – Hong Kong Profits Tax refunded                       | _              | 81             |
| – Overseas tax paid                                    | (4,781)        | (31,080)       |
| Net cash generated from operating activities           | 148,573        | 125,333        |
|  |                |                |

For the year ended 31 March

|  | 2008        | 2007        |
|--|-------------|-------------|
| Note   | \$'000      | \$'000      |
| Investing activities                                     |             |             |
| Payment for purchase of investment properties            | (1,759)     | (15,257)    |
| Payment for purchase of other fixed assets               | (159,748)   | (31,322)    |
| Payment for purchase of available-for-sale investments   | -           | (279,895)   |
| Proceeds from disposal of available-for-sale investments | 58,646      | (2,7,6,3)   |
| Proceeds from disposal of other fixed assets             | 575         | 292         |
| Proceeds from disposal of an associate                   | -           | 1,300       |
| Net cash used in investing activities                    | (102,286)   | (324,882)   |
| Financing activities                                     |             |             |
| Proceeds from new bank loans                             | 2,372,000   | 1,192,000   |
| Repayment of bank loans                                  | (2,330,000) | (1,261,000) |
| Drawdown of advances from minority shareholders          | 3,423       | 2,942       |
| Issue of shares of a subsidiary attributable             |             |             |
| to minority interest                                     | -           | 5,653       |
| Net cash from/(used in) financing activities             | 45,423      | (60,405)    |
| Net increase/(decrease) in cash and                      |             |             |
| cash equivalents   | 91,710      | (259,954)   |
| Cash and cash equivalents at 1 April                     | 194,646     | 450,868     |
| Effect of foreign exchange rate changes                  | 5,742       | 3,732       |
| Cash and cash equivalents at 31 March                    | 292,098     | 194,646     |
| Analysis of the balances of cash and                     |             |             |
| cash equivalents at 31 March                             |             |             |
| Cash and bank balances 19                                | 292,098     | 194,646     |
|  |             |             |
|  |             |             |

The notes on pages 61 to 125 form an integral part of these financial statements.

# Notes to the financial statements

(Expressed in Hong Kong dollars)

# 1 Significant accounting policies

#### (a) Statement of compliance

These financial statements have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards ("HKFRSs"), which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA"), accounting principles generally accepted in Hong Kong and the requirements of the Hong Kong Companies Ordinance. These financial statements also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited. A summary of the significant accounting policies adopted by the Group is set out below.

The HKICPA has issued a number of new and revised HKFRSs and Interpretations that are first effective or available for early adoption for the current accounting period of the Group.

There have been no significant changes to the accounting polices applied in these financial statements for the years presented as a result of these developments. However, as a result of the adoption of HKFRS 7, Financial instruments: Disclosures and the amendment to HKAS 1, Presentation of financial statements: Capital disclosures, there have been some additional disclosures provided as follows:

As a result of the adoption of HKFRS 7, the financial statements included expanded disclosure about the significance of the financial instruments and the nature and extent of risks arising from those instruments, compared with the information previously required to be disclosed by HKAS 32, *Financial instruments: Disclosure and presentation*. These disclosures are provided throughout these financial statements, in particular in note 26.

The amendment to HKAS 1 introduces additional disclosure requirements to provide information about the level of capital and the Group's and the Company's objectives, policies and processes for managing capital. These new disclosures are set out in note 25(e).

Both HKFRS 7 and the amendment to HKAS 1 do not have any material impact on the classification, recognition and measurement of the amounts recognised in the financial statements.

The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period (see note 34).

#### (b) Basis of preparation of the financial statements

The consolidated financial statements for the year ended 31 March 2008 comprise the Company and its subsidiaries (together referred to as the "Group") and the Group's interest in associates.

The measurement basis used in the preparation of the financial statements is the historical cost basis except that the following assets are stated at their fair value as explained in the accounting policies set out below:

- investment property (see note 1(g)); and
- financial instruments classified as available-for-sale investments (see note 1(f)).

The preparation of financial statements in conformity with HKFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of HKFRSs that have significant effect on the financial statements and estimates with a significant risk of material adjustment in next year are discussed in note 33.

#### (c) Subsidiaries and minority interests

Subsidiaries are entities controlled by the Group. Control exists when the Group has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, potential voting rights that presently are exercisable are taken into account.

An investment in a subsidiary is consolidated into the consolidated financial statements from the date that control commences until the date that control ceases.

Intra-group balances and transactions and any unrealised profits arising from intra-group transactions are eliminated in full in preparing the consolidated financial statements. Unrealised losses resulting from intra-group transactions are eliminated in the same way as unrealised gains but only to the extent that there is no evidence of impairment.

#### (c) Subsidiaries and minority interests (continued)

Minority interests represent the portion of the net assets of subsidiaries attributable to interests that are not owned by the Company, whether directly or indirectly through subsidiaries, and in respect of which the Group has not agreed any additional terms with the holders of those interests which would result in the Group as a whole having a contractual obligation in respect of those interests that meets the definition of a financial liability. Minority interests are presented in the consolidated balance sheet within equity, separately from equity attributable to the shareholders of the Company. Minority interests in the results of the Group are presented on the face of the consolidated income statement as an allocation of the total profit or loss for the year between minority interests and the shareholders of the Company.

Where losses applicable to the minority exceed the minority's interest in the equity of a subsidiary, the excess, and any further losses applicable to the minority, are charged against the Group's interest except to the extent that the minority has a binding obligation to, and is able to, make additional investment to cover the losses. If the subsidiary subsequently reports profits, the Group's interest is allocated all such profits until the minority's share of losses previously absorbed by the Group has been recovered.

Loans from holders of minority interests and other contractual obligations towards these holders are presented as financial liabilities in the consolidated balance sheet in accordance with notes 1(m) or (n) depending on the nature of the liability.

In the Company's balance sheet, an investment in a subsidiary is stated at cost less impairment losses (see note 1(j)), unless the investment is classified as held for sale (or included in a disposal group that is classified as held for sale).

#### (d) Associates

An associate is an entity in which the Group or Company has significant influence, but not control or joint control, over its management, including participation in the financial and operating policy decisions.

An investment in an associate is accounted for in the consolidated financial statements under the equity method and is initially recorded at cost and adjusted thereafter for the post acquisition change in the Group's share of the associate's net assets, unless it is classified as held for sale (or included in a disposal group that is classified as held for sale). The consolidated income statement includes the Group's share of the post-acquisition, post-tax results of the associates for the year, including any impairment loss on goodwill relating to the investment in associates recognised for the year (see notes 1(e) and (j)).

#### (d) Associates (continued)

When the Group's share of losses exceeds its interest in the associate, the Group's interest is reduced to nil and recognition of further losses is discontinued except to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate. For this purpose, the Group's interest in the associate is the carrying amount of the investment under the equity method together with the Group's long-term interests that in substance form part of the Group's net investment in the associate.

Unrealised profits and losses resulting from transactions between the Group and its associates are eliminated to the extent of the Group's interest in the associate, except where unrealised losses provide evidence of an impairment of the asset transferred, in which case they are recognised immediately in profit or loss.

In the Company's balance sheet, its investments in associates are stated at cost less impairment losses (see note 1(j)), unless it is classified as held for sale (or included in a disposal group that is classified as held for sale).

#### (e) Goodwill

Goodwill represents the excess of the cost of a business combination or an investment in an associate over the Group's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities.

Goodwill is stated at cost less accumulated impairment losses. Goodwill is allocated to cash-generating units and is tested annually for impairment (see note 1(j)). In respect of associates, the carrying amount of goodwill is included in the carrying amount of the interest in the associate.

Any excess of the Group's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities over the cost of a business combination or an investment in an associate is recognised immediately in profit or loss.

On disposal of a cash generating unit or an associate during the year, any attributable amount of purchased goodwill is included in the calculation of the profit or loss on disposal.

#### (f) Other investments in equity securities and investment funds

The Group's and the Company's policies for investments in equity securities and investment funds, other than investments in subsidiaries and associates, are as follows:

Investments in equity securities and investment funds are initially stated at cost, which is their transaction price unless fair value can be more reliably estimated using valuation techniques whose variables include only data from observable markets. Cost includes attributable transaction costs, except where indicated otherwise below. These investments are subsequently accounted for as follows, depending on their classification:

Investments in equity securities that do not have a quoted market price in an active market and whose fair value cannot be reliably measured are recognised in the balance sheet at cost less impairment losses (see note 1(j)).

Investments in equity securities and investment funds which do not fall into the above category are classified as available-for-sale investments. At each balance sheet date the fair value is remeasured, with any resultant gain or loss being recognised directly in equity. When these investments are derecognised or impaired (see note 1(j)), the cumulative gain or loss previously recognised directly in equity is recognised in profit or loss. Dividend income from these investments is recognised in profit or loss in accordance with the policy set out in note 1(s)(iv) and, where these investments are interest-bearing, interest calculated using the effective interest method is recognised in profit or loss in accordance with the policy set out in note 1(s)(v).

Investments are recognised/derecognised on the date the Group commits to purchase/sell the investments or they expire.

# (g) Investment property

Investment properties are land and/or buildings which are owned or held under a leasehold interest (see note 1(i)) to earn rental income and/or for capital appreciation.

Investment properties are stated in the balance sheet at fair value. Any gain or loss arising from a change in fair value or from the retirement or disposal of an investment property is recognised in profit or loss. Rental income from investment properties is accounted for as described in note 1(s)(i).

When the Group holds a property interest under an operating lease to earn rental income and/ or for capital appreciation, the interest is classified and accounted for as an investment property on a property-by-property basis. Any such property interest which has been classified as an investment property is accounted for as if it were held under a finance lease (see note 1(i)), and the same accounting policies are applied to that interest as are applied to other investment properties leased under finance leases. Lease payments are accounted for as described in note 1(i).

# (h) Other fixed assets

The following items of other fixed assets are stated in the balance sheet at cost less accumulated depreciation and impairment losses (see note 1(j)):

- buildings held for own use which are situated on leasehold land, where the fair value of the building could be measured separately from the fair value of the leasehold land at the inception of the lease (see note 1(i));
- hotel property; and
- machinery, furniture, fixtures and equipment.

Gains or losses arising from the retirement or disposal of an item of other fixed assets are determined as the difference between the net disposal proceeds and the carrying amount of the item and are recognised in profit or loss on the date of retirement or disposal.

Depreciation is calculated to write off the cost of items of other fixed assets, less their estimated residual value, if any, using the straight line method over their estimated useful lives as follows:

- leasehold land is depreciated over the remaining term of the lease;
- buildings including hotel property situated on leasehold land are depreciated over the unexpired term of the lease; and
- machinery, furniture, fixtures and equipment
   4 10 years

Both the useful life of an asset and its residual value, if any, are reviewed annually.

#### (i) Leased assets

An arrangement, comprising a transaction or a series of transactions, is or contains a lease if the Group determines that the arrangement conveys a right to use a specific asset or assets for an agreed period of time in return for a payment or a series of payments. Such a determination is made based on an evaluation of the substance of the arrangement and is regardless of whether the arrangement takes the legal form of a lease.

# (i) Classification of assets leased to the Group

Assets that are held by Group under leases which transfer to the Group substantially all the risks and rewards of ownership are classified as being held under finance leases. Leases which do not transfer substantially all the risks and rewards of ownership to the Group are classified as operating leases, with the following exceptions:

- property held under operating leases that would otherwise meet the definition of an investment property is classified as an investment property on a property-by-property basis and, if classified as investment property, is accounted for as if held under a finance lease (see note 1(g)); and
- land held for own use under an operating lease, the fair value of which cannot be measured separately from the fair value of a building situated thereon at the inception of the lease, is accounted for as being held under a finance lease, unless the building is also clearly held under an operating lease. For these purposes, the inception of the lease is the time that the lease was first entered into by the Group, or taken over from the previous lessee.

#### (ii) Assets held for use in operating leases

When the Group leases out assets under operating leases, the assets are included in the balance sheet according to their nature. Revenue arising from operating leases is recognised in accordance with the Group's revenue recognition policies as set out in note 1(s)(i).

# (iii) Operating lease charges

Where the Group has the use of assets held under operating leases, payments made under the leases are charged to profit or loss in equal instalments over the accounting periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased asset. Lease incentives received are recognised in profit or loss as an integral part of the aggregate net lease payments made. Contingent rentals are charged to profit or loss in the accounting period in which they are incurred.

The cost of acquiring land held under an operating lease is amortised on a straight-line basis over the period of the lease term except where the property is classified as an investment property (see note 1(g)).

# (j) Impairment of assets

(i) Impairment of investments in equity securities and investment funds, and other receivables

Investments in equity securities and investment funds, and other current and non-current receivables that are stated at cost or amortised cost or are classified as available-for-sale investments are reviewed at each balance sheet date to determine whether there is objective evidence of impairment. Objective evidence of impairment includes observable data that comes to the attention of the Group about one or more of the following loss events:

- significant financial difficulty of the debtor;
- a breach of contract, such as a default or delinquency in interest or principal payments;
- it becoming probable that the debtor will enter bankruptcy or other financial reorganisation;
- significant changes in the technological, market, economic or legal environment that have an adverse effect on the debtor; and
- a significant or prolonged decline in the fair value of an investment in an equity instrument below its cost.

If any such evidence exists, any impairment loss is determined and recognised as follows:

- For unquoted equity securities carried at cost, the impairment loss is measured as the
  difference between the carrying amount of the financial asset and the estimated future
  cash flows, discounted at the current market rate of return for a similar financial asset
  where the effect of discounting is material. Impairment losses for equity securities are
  not reversed.
- For trade and other receivables and other financial assets carried at amortised cost, the impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate (i.e. the effective interest rate computed at initial recognition of these assets), where the effect of discounting is material. This assessment is made collectively where financial assets carried at amortised cost share similar risk characteristics, such as similar past due status, and have not been individually assessed as impaired. Future cash flows for financial assets which are assessed for impairment collectively are based on historical loss experience for assets with credit risk characteristics similar to the collective group.

If in a subsequent period the amount of an impairment loss decreases and the decrease can be linked objectively to an event occurring after the impairment loss was recognised, the impairment loss is reversed through profit or loss. A reversal of an impairment loss shall not result in the asset's carrying amount exceeding that which would have been determined had no impairment loss been recognised in prior years.

#### (j) Impairment of assets (continued)

- (i) Impairment of investments in equity securities and investment funds, and other receivables (continued)
  - For available-for-sale investments, the cumulative loss that has been recognised directly in equity is removed from equity and is recognised in profit or loss. The amount of the cumulative loss that is recognised in profit or loss is the difference between the acquisition cost (net of any principal repayment and amortisation) and current fair value, less any impairment loss on that asset previously recognised in profit or loss.

Impairment losses recognised in profit or loss in respect of available-for-sale investments are not reversed through profit or loss. Any subsequent increase in the fair value of such assets is recognised directly in equity.

Impairment losses are written off against the corresponding assets directly, except for impairment losses recognised in respect of trade debtors included within trade and other receivables, whose recovery is considered doubtful but not remote. In this case, the impairment losses for doubtful debts are recorded using an allowance account. When the Group is satisfied that recovery is remote, the amount considered irrecoverable is written off against trade debtors directly and any amounts held in the allowance account relating to that debt are reversed. Subsequent recoveries of amounts previously charged to the allowance account are reversed against the allowance account. Other changes in the allowance account and subsequent recoveries of amounts previously written off directly are recognised in profit or loss.

### (ii) Impairment of other assets

Internal and external sources of information are reviewed at each balance sheet date to identify indications that the following assets may be impaired or, except in the case of goodwill, an impairment loss previously recognised no longer exists or may have decreased:

- fixed assets:
- investments in subsidiaries and associates (except for those classified as held for sale (or included in a disposal group that is classified as held for sale)); and
- goodwill.

#### (i) Impairment of assets (continued)

(ii) Impairment of other assets (continued)

If any such indication exists, the asset's recoverable amount is estimated. In addition, for goodwill, the recoverable amount is estimated annually whether or not there is any indication of impairment.

#### Calculation of recoverable amount

The recoverable amount of an asset is the greater of its net selling price and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of time value of money and the risks specific to the asset. Where an asset does not generate cash inflows largely independent of those from other assets, the recoverable amount is determined for the smallest group of assets that generates cash inflows independently (i.e. a cash-generating unit).

## Recognition of impairment losses

An impairment loss is recognised in profit or loss whenever the carrying amount of an asset, or the cash-generating unit to which it belongs, exceeds its recoverable amount. Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to the cash-generating unit (or group of units) and then, to reduce the carrying amount of the other assets in the unit (or group of units) on a pro rata basis, except that the carrying value of an asset will not be reduced below its individual fair value less costs to sell, or value in use, if determinable

#### Reversals of impairment losses

In respect of assets other than goodwill, an impairment loss is reversed if there has been a favourable change in the estimates used to determine the recoverable amount. An impairment loss in respect of goodwill is not reversed.

A reversal of an impairment loss is limited to the asset's carrying amount that would have been determined had no impairment loss been recognised in prior years. Reversals of impairment losses are credited to profit or loss in the year in which the reversals are recognised.

#### (k) Inventories

### (i) Consumable stores

Inventories are carried at the lower of cost and net realisable value.

Cost is calculated using the first-in-first-out formula and comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs to completion and the estimated costs necessary to make the sale.

#### **(k) Inventories** (continued)

#### (i) Consumable stores (continued)

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised. The amount of any writedown of inventories to net realisable value and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

#### (ii) Property development

Inventories in respect of property development activities are carried at the lower of cost and net realisable value. Cost and net realisable values are determined as follows:

## - Properties under development

The cost of properties under development comprises specifically identified cost, including the acquisition cost of land, aggregate cost of development, materials and supplies, wages and other direct expenses, an appropriate proportion of overheads and borrowing costs capitalised (see note 1(u)). Net realisable value represents the estimated selling price less estimated costs of completion and costs to be incurred in selling the property.

#### Properties held for resale

In the case of properties developed by the Group, cost is determined by apportionment of the total development costs for that development project, attributable to the unsold properties. Net realisable value represents the estimated selling price less costs to be incurred in selling the property.

The cost of properties held for resale comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

#### (I) Trade and other receivables

Trade and other receivables are initially recognised at fair value and thereafter stated at amortised cost less allowance for impairment of doubtful debts (see note 1(j)), except where the receivables are interest-free loans made to related parties without any fixed repayment terms or the effect of discounting would be immaterial. In such cases, the receivables are stated at cost less allowance for impairment of doubtful debts (see note 1(j)).

## (m) Interest-bearing borrowings

Interest-bearing borrowings are recognised initially at fair value less attributable transaction costs. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost with any difference between the amount initially recognised and redemption value being recognised in profit or loss over the period of the borrowings, together with any interest and fees payable, using the effective interest method.

#### (n) Trade and other payables

Trade and other payables are initially recognised at fair value. Except for financial guarantee liabilities measured in accordance with note 1(r)(i), trade and other payables are subsequently stated at amortised cost unless the effect of discounting would be immaterial, in which case they are stated at cost.

#### (o) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition. Bank overdrafts that are repayable on demand and form an integral part of the Group's cash management are also included as a component of cash and cash equivalents for the purpose of the consolidated cash flow statement

#### (p) Employee benefits

Short term employee benefits and contributions to defined contribution retirement plans

Salaries, annual bonuses, paid annual leave, contributions to defined contribution retirement plans and the cost of non-monetary benefits are accrued in the year in which the associated services are rendered by employees. Where payment or settlement is deferred and the effect would be material, these amounts are stated at their present values.

#### (q) Income tax

Income tax for the year comprises current tax and movements in deferred tax assets and liabilities. Current tax and movements in deferred tax assets and liabilities are recognised in profit or loss except to the extent that they relate to items recognised directly in equity, in which case they are recognised in equity.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

Deferred tax assets and liabilities arise from deductible and taxable temporary differences respectively, being the differences between the carrying amounts of assets and liabilities for financial reporting purposes and their tax bases. Deferred tax assets also arise from unused tax losses and unused tax credits.

#### (q) Income tax (continued)

Apart from certain limited exceptions, all deferred tax liabilities, and all deferred tax assets to the extent that it is probable that future taxable profits will be available against which the asset can be utilised, are recognised. Future taxable profits that may support the recognition of deferred tax assets arising from deductible temporary differences include those that will arise from the reversal of existing taxable temporary differences, provided those differences relate to the same taxation authority and the same taxable entity, and are expected to reverse either in the same period as the expected reversal of the deductible temporary difference or in periods into which a tax loss arising from the deferred tax asset can be carried back or forward. The same criteria are adopted when determining whether existing taxable temporary differences support the recognition of deferred tax assets arising from unused tax losses and credits, that is, those differences are taken into account if they relate to the same taxation authority and the same taxable entity, and are expected to reverse in a period, or periods, in which the tax loss or credit can be utilised.

The limited exceptions to recognition of deferred tax assets and liabilities are those temporary differences arising from goodwill not deductible for tax purposes, the initial recognition of assets or liabilities that affect neither accounting nor taxable profit (provided they are not part of a business combination), and temporary differences relating to investments in subsidiaries to the extent that, in the case of taxable differences, the Group controls the timing of the reversal and it is probable that the differences will not reverse in the foreseeable future, or in the case of deductible differences, unless it is probable that they will reverse in the future.

The amount of deferred tax recognised is measured based on the expected manner of realisation or settlement of the carrying amount of the assets and liabilities, using tax rates enacted or substantively enacted at the balance sheet date. Deferred tax assets and liabilities are not discounted.

The carrying amount of a deferred tax asset is reviewed at each balance sheet date and is reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow the related tax benefit to be utilised. Any such reduction is reversed to the extent that it becomes probable that sufficient taxable profits will be available.

Additional income taxes that arise from the distribution of dividends are recognised when the liability to pay the related dividends is recognised.

#### **(q) Income tax** (continued)

Current tax balances and deferred tax balances, and movements therein, are presented separately from each other and are not offset. Current tax assets are offset against current tax liabilities, and deferred tax assets against deferred tax liabilities, if the Company or the Group has the legally enforceable right to set off current tax assets against current tax liabilities and the following additional conditions are met:

- in the case of current tax assets and liabilities, the Company or the Group intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously; or
- in the case of deferred tax assets and liabilities, if they relate to income taxes levied by the same taxation authority on either:
  - the same taxable entity; or
  - different taxable entities, which, in each future period in which significant amounts of
    deferred tax liabilities or assets are expected to be settled or recovered, intend to realise
    the current tax assets and settle the current tax liabilities on a net basis or realise and
    settle simultaneously.

# (r) Financial guarantees issued, provisions and contingent liabilities

#### (i) Financial guarantees issued

Financial guarantees are contracts that require the issuer (i.e. the guarantor) to make specified payments to reimburse the beneficiary of the guarantee (the "holder") for a loss the holder incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument.

Where the Group issues a financial guarantee, the fair value of the guarantee (being the transaction price, unless the fair value can otherwise be reliably estimated) is initially recognised as deferred income within trade and other payables. Where consideration is received or receivable for the issuance of the guarantee, the consideration is recognised in accordance with the Group's policies applicable to that category of asset. Where no such consideration is received or receivable, an immediate expense is recognised in profit or loss on initial recognition of any deferred income.

The amount of the guarantee initially recognised as deferred income is amortised in profit or loss over the term of the guarantee as income from financial guarantees issued. In addition, provisions are recognised in accordance with note 1(r)(ii) if and when (i) it becomes probable that the holder of the guarantee will call upon the Group under the guarantee, and (ii) the amount of that claim on the Group is expected to exceed the amount currently carried in trade and other payables in respect of that guarantee i.e. the amount initially recognised, less accumulated amortisation.

#### (r) Financial guarantees issued, provisions and contingent liabilities (continued)

(ii) Other provisions and contingent liabilities

Provisions are recognised for other liabilities of uncertain timing or amount when the Group or the Company has a legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made. Where the time value of money is material, provisions are stated at the present value of the expenditure expected to settle the obligation.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

#### (s) Revenue recognition

Provided it is probable that the economic benefits will flow to the Group and the revenue and costs, if applicable, can be measured reliably, revenue is recognised in profit or loss as follows:

- (i) Rental income receivable under operating leases is recognised in profit or loss in equal instalments over the periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the use of the leased asset. Lease incentives granted are recognised in profit or loss as an integral part of the aggregate net lease payments receivable. Contingent rentals are recognised as income in the accounting period in which they are earned.
- (ii) Revenue arising from the sale of properties held for resale is recognised upon the signing of the sale and purchase agreement or the issue of an occupation permit by the relevant government authorities, whichever is the later. Revenue arising from properties under development is recognised upon the transfer of legal titles. Deposits and instalments received on properties sold prior to the date of revenue recognition are included in the balance sheets under sales deposits and instalments received.
- (iii) Income from hotel, food and beverage, travel operations and management services is recognised when the relevant services are provided.
- (iv) Dividend income from unlisted investments is recognised when the shareholder's right to receive payment is established. Dividend income from listed investments is recognised when the share price of the investment goes ex-dividend.
- (v) Interest income is recognised as it accrues using the effective interest method.

#### (t) Translation of foreign currencies

Foreign currency transactions during the year are translated at the foreign exchange rates ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the foreign exchange rates ruling at the balance sheet date. Exchange gains and losses are recognised in profit or loss.

Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the foreign exchange rates ruling at the transaction dates. Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated using the foreign exchange rates ruling at the dates the fair value was determined.

The results of foreign operations are translated into Hong Kong dollars at the exchange rates approximating the foreign exchange rates ruling at the dates of the transactions. Balance sheet items are translated into Hong Kong dollars at the foreign exchange rates ruling at the balance sheet date. The resulting exchange differences are recognised directly in a separate component of equity. Goodwill arising on consolidation of a foreign operation acquired before 1 January 2005 is translated at the foreign exchange rate that applied at the date of acquisition of the foreign operation.

On disposal of a foreign operation, the cumulative amount of the exchange differences recognised in equity which relate to that foreign operation is included in the calculation of the profit or loss on disposal.

#### (u) Borrowing costs

Borrowing costs are expensed in profit or loss in the period in which they are incurred, except to the extent that they are capitalised as being directly attributable to the acquisition, construction or production of an asset which necessarily takes a substantial period of time to get ready for its intended use or sale.

The capitalisation of borrowing costs as part of the cost of a qualifying asset commences when expenditure for the asset are being incurred, borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalisation of borrowing costs is suspended or ceases when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are interrupted or complete.

# (v) Related parties

For the purposes of these financial statements, a party is considered to be related to the Group if

- (i) the party has the ability, directly or indirectly through one or more intermediaries, to control the Group or exercise significant influence over the Group in making financial and operating policy decisions, or has joint control over the Group;
- (ii) the Group and the party are subject to common control;
- (iii) the party is an associate of the Group or a joint venture in which the Group is a venturer;
- (iv) the party is a member of key management personnel of the Group or the Group's parent, or a close family member of such an individual, or is an entity under the control, joint control or significant influence of such individuals;
- (v) the party is a close family member of a party referred to in (i) or is an entity under the control, joint control or significant influences of such individuals; or
- (vi) the party is a post-employment benefit plan which is for the benefit of employees of the Group or of any entity that is a related party of the Group.

Close family members of an individual are those family members who may be expected to influence, or be influenced by, that individual in their dealings with the entity.

#### (w) Segment reporting

A segment is a distinguishable component of the Group that is engaged either in providing products or services (business segment), or in providing products or services within a particular economic environment (geographical segment), which is subject to risks and rewards that are different from those of other segments.

In accordance with the Group's internal financial reporting system, the Group has chosen business segment information as the primary reporting format and geographical segment information as the secondary reporting format for the purposes of these financial statements.

Segment revenue, expenses, results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis to that segment. For example, segment assets may include inventories, trade receivables and fixed assets. Segment revenue, expenses, assets, and liabilities are determined before intra-group balances and intragroup transactions are eliminated as part of the consolidation process, except to the extent that such intra-group balances and transactions are between group entities within a single segment. Inter-segment pricing is based on similar terms as those available to other external parties.

Segment capital expenditure is the total cost incurred during the period to acquire segment assets (both tangible and intangible) that are expected to be used for more than one period.

Unallocated items mainly comprise financial and corporate assets, interest-bearing loans, borrowings, tax balances, corporate and financing expenses.

#### 2 Turnover

The principal activities of the Group are property investment, property development and sales, hotel ownership and management, food and beverage operation and travel operation.

Turnover represents rental income, income from sale of properties and properties under development, income from hotel, food and beverage and travel operations. The amount of each significant category of revenue recognised in turnover during the year is as follows:

|   | 2008<br>\$′000 | 2007<br>\$'000 |
|---|----------------|----------------|
| Gross rental from investment properties Gross proceeds from sale of properties and properties | 441,387        | 396,689        |
| under development   | 1,051          | 5,833          |
| Income from hotel ownership and management operation  | 333,792        | 384,845        |
| Income from food and beverage operation   | 205,644        | 199,655        |
| Income from travel operation  | 606,561        | 447,066        |
|   | 1,588,435      | 1,434,088      |
|   |                |                |

## 3 Other revenue and other non-operating net income

|   | 2008<br>\$'000                    | 2007<br>\$'000                       |
|---|-----------------------------------|--------------------------------------|
| Other revenue   |                                   |                                      |
| Interest income Forfeited deposits Sundry income                                    | 16,414<br>551<br>20,811<br>37,776 | 10,240<br>34,460<br>25,296<br>69,996 |
| Other non-operating net income  |                                   |                                      |
| Gain on disposal of available-for-sale investments Gain on disposal of an associate | 6,180<br>-                        | -<br>968                             |
|   | 6,180                             | 968                                  |
|   |                                   |                                      |

# 4 Profit before taxation

Profit before taxation is arrived at after charging/(crediting):

|     |   | 2008<br>\$′000                    | 2007<br>\$'000                 |
|-----|---|-----------------------------------|--------------------------------|
| (a) | Finance costs   |                                   |                                |
|     | Interest on bank advances and other borrowings repayable within five years  | 34,857                            | 38,680                         |
|     | Other borrowing costs   | 1,616                             | 1,380                          |
|     |   | 36,473                            | 40,060                         |
| (b) | Staff costs   |                                   |                                |
|     | Contributions to defined contribution plan<br>Salaries, wages and other benefits  | 11,875<br>256,063                 | 10,781<br>235,092              |
|     |   | 267,938                           | 245,873                        |
| (c) | Others  |                                   |                                |
|     | Auditors' remuneration  Net foreign exchange gain  Net loss on disposal of other fixed assets  Impairment loss for bad and doubtful debts                 | 3,378<br>(13,139)<br>7,570<br>497 | 3,278<br>(9,849)<br>599<br>353 |
|     | Rentals receivable from investment properties less direct outgoings of \$47,451,000 (2007: \$46,020,000)  Operating lease charges: minimum lease payments | (393,936)                         | (350,669)                      |
|     | <ul> <li>property rentals</li> <li>Dividend income from listed securities</li> <li>Distribution from investment fund</li> </ul>                           | 21,354<br>(1,034)<br>(11,102)     | 24,209<br>(879)<br>(2,801)     |
|     |   |                                   |                                |

#### 5 Taxation in the consolidated income statement

# (a) Taxation in the consolidated income statement represents:

|   | 2008<br>\$'000   | 2007<br>\$'000   |
|---|------------------|------------------|
| Current tax – Hong Kong Profits Tax   |                  |                  |
| Provision for the year<br>Over-provision in respect of prior years  | 53,704<br>(953)  | 60,913<br>(17)   |
|   | 52,751           | 60,896           |
| Current tax – Overseas  |                  |                  |
| Provision for the year<br>(Over)/under-provision in respect of prior years  | 4,536<br>(2,033) | 12,287<br>14,817 |
|   | 2,503            | 27,104           |
| Deferred tax  |                  |                  |
| Change in fair value of investment properties Origination and reversal of temporary differences Effect of decrease in tax rates on deferred | 78,671<br>18,086 | 77,432<br>5,945  |
| tax balances (see note 5(c))  | (72,230)         |                  |
|   | 24,527           | 83,377           |
|   | 79,781           | 171,377          |
|   |                  |                  |

Provision for Hong Kong Profits Tax is calculated at 17.5% (2007: 17.5%) of the estimated assessable profits for the year.

Overseas taxation is calculated at rates of tax applicable in countries in which the Group is assessed for tax.

Share of associates' taxation for the year ended 31 March 2008 of \$705,000 (2007: \$781,000) is included in the share of profits less losses of associates.

#### 5 Taxation in the consolidated income statement (continued)

## (b) Reconciliation between tax expense and accounting profit at applicable tax rates:

|   | 2008<br>\$'000 | 2007<br>\$'000 |
|---|----------------|----------------|
| Profit before taxation                                  | 880,003        | 864,143        |
| Notional tax on profit before taxation,                 |                |                |
| calculated at the rates applicable to profits           |                |                |
| in the countries concerned                              | 159,535        | 158,820        |
| Tax effect of non-deductible expenses                   | 10,805         | 5,711          |
| Tax effect of non-taxable income                        | (9,146)        | (8,685)        |
| Tax effect of unused tax losses not recognised          |                |                |
| in the year   | 1,789          | 1,338          |
| Tax effect of tax losses not recognised in prior        |                |                |
| years utilised this year                                | (126)          | (607)          |
| (Over)/under-provision in prior years                   | (2,986)        | 14,800         |
| Effect of one-off reduction of current year tax         |                |                |
| (see note 5 (c))  | (430)          | _              |
| Tax effect of taxable temporary differences recognised  |                |                |
| this year which are expected to reverse at a rate lower |                |                |
| than the standard rate currently applicable             | (7,430)        | _              |
| Effect of opening deferred tax balances resulting       |                |                |
| from decrease in tax rates                              | (72,230)       | _              |
| Actual tax expense                                      | 79,781         | 171,377        |
|   |                |                |

(c) On 16 March 2007, the Tenth National People's Congress approved the Corporate Income Tax Law of the People's Republic of China, under which the new enterprises income tax rates for domestic and foreign enterprises are unified at 25% with effect from 1 January 2008.

In addition, on 27 February 2008, the Financial Secretary of the Hong Kong SAR Government announced his Annual Budget which proposes a cut in the profits tax rate from 17.5% to 16.5% with effect from the fiscal year 2008-09 and a one-off reduction of 75% of the tax payable for the 2007-08 assessment subject to a ceiling of \$25,000.

Accordingly, the opening balance of the Group's deferred tax balances was decreased by \$72,230,000. This opening balance adjustment to deferred tax balances as at 1 April 2007 was recognised as a reduction in the current year Group's income tax expenses.

# 6 Directors' remuneration

Directors' remuneration disclosed pursuant to section 161 of the Hong Kong Companies Ordinance is as follows:

|                                     | Directors'<br>fees<br>\$'000 | Salaries,<br>allowances<br>and benefits<br>in kind<br>\$'000 | Discretionary<br>bonuses<br>\$'000 | Retirement<br>scheme<br>contributions<br>\$'000 | 2008<br>Total<br>\$'000 |
|-------------------------------------|------------------------------|--|------------------------------------|---|-------------------------|
| Board of directors                  |                              |  |                                    |   |                         |
| Dr Lee Shau Kee                     | 50                           | 50   |                                    |   | 100                     |
| Mr Woo Kim Phoe                     | 50                           |  |                                    |   | 50                      |
| Mr Lee Ka Shing                     | 50                           |  |                                    |   | 50                      |
| Dr Patrick Fung Yuk Bun             | 50                           | 150  |                                    |   | 200                     |
| Mr Dominic Cheng Ka On              | 50                           | 150  |                                    |   | 200                     |
| Mr Richard Tang Yat Sun             | 50                           | 50   |                                    |   | 100                     |
| Mr Colin Lam Ko Yin                 | 50                           |  |                                    |   | 50                      |
| Mr Eddie Lau Yum Chuen              | 50                           |  |                                    |   | 50                      |
| Mr Tony Ng                          | 50                           |  |                                    |   | 50                      |
| Mr Norman Ho Hau Chong              | 50                           |  |                                    |   | 50                      |
| Mr Howard Yeung Ping Leung          | 50                           |  |                                    |   | 50                      |
| Mr Thomas Liang Cheung Biu          | 50                           |  |                                    |   | 50                      |
| Mr Alexander Au Siu Kee             | 50                           |  |                                    |   | 50                      |
| Mr Peter Yu Tat Kong                | 50                           | 3,735  | 778                                | 336   | 4,899                   |
| Independent non-executive directors |                              |  |                                    |   |                         |
| Dr David Sin Wai Kin                | 50                           | 200  |                                    |   | 250                     |
| Mr Wu King Cheong                   | 50                           | 200  |                                    |   | 250                     |
| Mr Timpson Chung Shui Ming          | 50                           | 200  | -                                  | -   | 250                     |
|                                     | 850                          | 4,735  | 778                                | 336   | 6,699                   |
|                                     |                              |  |                                    |   |                         |

# **Directors' remuneration** (continued)

|  |            | Salaries,    |               |               |        |
|--|------------|--------------|---------------|---------------|--------|
|  |            | allowances   |               | Retirement    |        |
|  | Directors' | and benefits | Discretionary | scheme        | 2007   |
|  | fees       | in kind      | bonuses       | contributions | Total  |
|  | \$'000     | \$'000       | \$'000        | \$'000        | \$'000 |
| Board of directors                     |            |              |               |               |        |
| Dr Lee Shau Kee                        | 50         | 50           | -             | -             | 100    |
| Mr Woo Kim Phoe                        | 50         | _            | -             | _             | 50     |
| Mr Lee Ka Shing                        | 50         | -            | -             | -             | 50     |
| Dr Patrick Fung Yuk Bun                | 50         | 150          | -             | -             | 200    |
| Mr Dominic Cheng Ka On                 | 50         | 150          | -             | -             | 200    |
| Mr Richard Tang Yat Sun                | 50         | 50           | -             | _             | 100    |
| Mr Colin Lam Ko Yin                    | 50         | _            | _             | _             | 50     |
| Mr Eddie Lau Yum Chuen                 | 50         | _            | _             | _             | 50     |
| Mr Tony Ng                             | 50         | _            | _             | _             | 50     |
| Mr Norman Ho Hau Chong                 | 50         | _            | _             | _             | 50     |
| Mr Howard Yeung Ping Leung             | 50         | _            | _             | _             | 50     |
| Mr Thomas Liang Cheung Biu             | 50         | _            | _             | _             | 50     |
| Mr Alexander Au Siu Kee                | 50         | _            | _             | _             | 50     |
| Mr Peter Yu Tat Kong                   | 50         | 3,609        | 601           | 325           | 4,585  |
| Independent non-executive<br>directors |            |              |               |               |        |
| Dr David Sin Wai Kin                   | 50         | 200          | _             | _             | 250    |
| Mr Wu King Cheong                      | 50         | 200          | _             | _             | 250    |
| Mr Timpson Chung Shui Ming             | 50         | 200          | -             | -             | 250    |
|  | 850        | 4,609        | 601           | 325           | 6,385  |

## 7 Individuals with the highest emoluments

Of the five individuals with the highest emoluments, one (2007: one) is a director whose emolument is disclosed in note 6. The aggregate of the emoluments in respect of the other four (2007: four) individuals is as follows:

|   | 2008<br>\$′000      | 2007<br>\$'000      |
|---|---------------------|---------------------|
| Salaries, allowances and benefits in kind Discretionary bonuses Retirement scheme contributions | 6,860<br>863<br>236 | 4,645<br>592<br>222 |
|   | 7,959               | 5,459               |
|   |                     |                     |

The emoluments of the four (2007: four) individuals with the highest emoluments are within the following bands:

| N.I. I   |          |      |     |      |     |     |
|----------|----------|------|-----|------|-----|-----|
| Number   | $\cap$ t | Inc  | II۱ | /1/1 | 112 | l C |
| INGILIDA | O1       | 1110 | IJν | TЧ   | uu  | IJ  |

|                           | 2008 | 2007 |
|---------------------------|------|------|
| \$0 - \$1,000,000         | _    | 1    |
| \$1,000,001 - \$1,500,000 | 1    | 2    |
| \$1,500,001 - \$2,000,000 | -    | _    |
| \$2,000,001 - \$2,500,000 | 3    | 1    |
|                           | 4    | 4    |
|                           |      |      |

# 8 Profit attributable to shareholders of the Company

The consolidated profit attributable to shareholders of the Company includes a profit of \$257,585,000 (2007: \$249,133,000) which has been dealt with in the financial statements of the Company.

#### 9 Dividends

# (a) Dividends attributable to the year

|  | 2008<br>\$′000 | 2007<br>\$'000 |
|--|----------------|----------------|
| Interim dividend declared and paid of 15 cents per<br>share (2007: 15 cents per share)<br>Final dividend proposed after the balance sheet date | 86,585         | 86,585         |
| of 24 cents per share (2007: 24 cents per share)   | 138,536        | 138,536        |
|  | 225,121        | 225,121        |
|  |                |                |

The final dividend proposed after the balance sheet date has not been recognised as a liability at the balance sheet date.

# (b) Dividends attributable to the previous financial year, approved and paid during the year

|   | 2008<br>\$′000 | 2007<br>\$'000 |
|---|----------------|----------------|
| Final dividend in respect of the previous financial year, approved and paid during the year, of 24 cents per share (2007: 24 cents per share) | 138,536        | 138.536        |
|   | ,              |                |

## 10 Earnings per share

The calculation of basic earnings per share is based on the Group's profit attributable to shareholders of the Company of \$782,573,000 (2007: \$688,439,000) and 577,231,252 shares (2007: 577,231,252 shares) in issue during the year.

There were no potential dilutive ordinary shares in existence during the years ended 31 March 2008 and 2007, and hence the diluted earnings per share is the same as the basic earnings per share.

## 11 Segment reporting

Segment information is presented in respect of the Group's business and geographical segments. Business segment information is chosen as the primary reporting format because this is more relevant to the Group's internal financial reporting system.

# **Business segments**

The Group comprises the following main business segments:

Property investment : The leasing of office and retail premises to generate rental

income and to gain from the appreciation in properties'

values in the long term

Property development and sales : The development, purchase and sale of commercial and

residential properties

Hotel ownership and management : The operation of hotel and provision of hotel management

services

Food and beverage operation : The operation of restaurants

Travel operation : The operation of travel agency services

# 11 Segment reporting (continued)

# **Business segments** (continued)

|  | Property<br>investment<br>\$'000 | Property<br>development<br>and sales<br>\$'000 | Hotel<br>ownership and<br>management<br>\$'000 | 2008<br>Food and<br>beverage<br>operation<br>\$'000 | Travel<br>operation<br>\$'000 | Inter-segment<br>elimination<br>\$'000 | Consolidated<br>\$'000                |
|--|----------------------------------|--|--|---|-------------------------------|--|---------------------------------------|
| Revenue from external customers Inter-segment revenue Other revenue from external customers  | 441,387<br>22,819<br>2,203       | 1,051<br>-<br>325                              | 333,792<br>5,203<br>6,222                      | 205,644<br>-<br>1,037                               | 606,561<br>726<br>8,200       | (28,748)                               | 1,588,435<br>-<br>17,987              |
| Total  | 466,409                          | 1,376  | 345,217  | 206,681   | 615,487                       | (28,748)                               | 1,606,422                             |
| Contribution from operations Unallocated operating income and expenses   | 370,396                          | (10,732)                                       | 119,834  | 6,350   | 360                           |  | 486,208<br>(58,851)                   |
| Operating profit Finance costs Share of profits less losses of associates Reversal of impairment of interest in associates Reversal of impairment of properties held |                                  | 2,831  | 4,323  | 404   |                               |  | 427,357<br>(36,473)<br>7,558<br>3,966 |
| for resale Other non-operating net income Net increase in fair value of investment properties Taxation   | 470,398                          |  |  |   |                               |  | 1,017<br>6,180<br>470,398<br>(79,781) |
| Profit for the year  |                                  |  |  |   |                               |  | 800,222                               |
| Segment assets<br>Interest in associates<br>Unallocated assets   | 8,372,437<br>-                   | 341,541<br>(5,284)                             | 264,923<br>13,064                              | 37,574<br>(3,852)                                   | 180,709<br>-                  | (680)<br>-                             | 9,196,504<br>3,928<br>363,703         |
| Total assets   |                                  |  |  |   |                               |  | 9,564,135                             |
| Segment liabilities<br>Unallocated liabilities   | 149,669                          | 4,609  | 36,117   | 11,604  | 79,039                        | (680)                                  | 280,358<br>2,171,870                  |
| Total liabilities  |                                  |  |  |   |                               |  | 2,452,228                             |
| Capital expenditure incurred during the year   | 10,782                           |  | 127,584  | 2,440   | 2,414                         |  |                                       |
| Depreciation and amortisation for the year   | 13,122                           | 4  | 15,223   | 4,603   | 1,309                         | =                                      |                                       |

# 11 Segment reporting (continued)

# **Business segments** (continued)

|   | Property<br>investment<br>\$'000 | Property<br>development<br>and sales<br>\$'000 | Hotel<br>ownership and<br>management<br>\$'000 | 2007<br>Food and<br>beverage<br>operation<br>\$'000 | Travel operation \$'000 | Inter-segment<br>elimination<br>\$'000 | Consolidated<br>\$'000        |
|---|----------------------------------|--|--|---|-------------------------|--|-------------------------------|
| Revenue from external customers<br>Inter-segment revenue<br>Other revenue from external customers | 396,689<br>14,561<br>3,682       | 5,833<br>-<br>33,842                           | 384,845<br>4,438<br>4,815                      | 199,655<br>-<br>1,562                               | 447,066<br>669<br>4,091 | -<br>(19,668)<br>-                     | 1,434,088<br>-<br>47,992      |
| Total   | 414,932                          | 39,675   | 394,098  | 201,217   | 451,826                 | (19,668)                               | 1,482,080                     |
| Contribution from operations Unallocated operating income and expenses                            | 315,894                          | 23,484   | 173,880  | 2,985   | (2,857)                 | -                                      | 513,386<br>(47,611)           |
| Operating profit Finance costs Share of profits less losses of                                    |                                  |  |  |   |                         |  | 465,775<br>(40,060)           |
| associates Provision for impairment of properties held for resale Other non-operating net income  | 270                              | (2,943)  | 3,964  | 779   | -                       | -                                      | 2,070<br>(1,022)<br>968       |
| Net increase in fair value of investment properties Taxation                                      | 436,412                          | -  | -  | -   | -                       | -                                      | 436,412<br>(171,377)          |
| Profit for the year   |                                  |  |  |   |                         |  | 692,766                       |
| Segment assets<br>Interest in associates<br>Unallocated assets                                    | 7,864,919<br>-                   | 333,016<br>(12,326)                            | 155,674<br>16,576                              | 40,721<br>(1,182)                                   | 112,481<br>-            | (6,965)<br>-                           | 8,499,846<br>3,068<br>372,188 |
| Total assets  |                                  |  |  |   |                         |  | 8,875,102                     |
| Segment liabilities<br>Unallocated liabilities  | 133,960                          | 2,669  | 33,219   | 17,678  | 76,404                  | (6,965)                                | 256,965<br>2,126,064          |
| Total liabilities   |                                  |  |  |   |                         |  | 2,383,029                     |
| Capital expenditure incurred during the year  | 33,051                           | 16   | 5,996  | 2,015   | 2,628                   |  |                               |
| Depreciation and amortisation for the year  | 16,957                           | 496  | 11,981   | 4,875   | 889                     |  |                               |

## **11 Segment reporting** (continued)

# **Geographical segments**

The Group's business participates in three principal economic environments. The Hong Kong Special Administrative Region is a major market for all of the Group's businesses, except for property development and sales where the People's Republic of China and the United States of America are the major markets.

In presenting information on the basis of geographical segments, segment revenue is based on the geographical location of customers. Segment assets and capital expenditure are based on the geographical location of the assets.

|   |                                   | ng Kong<br>ministrative<br>jion                                    |                | eople's<br>of China      | The United States of America |                |  |
|---|-----------------------------------|--|----------------|--------------------------|------------------------------|----------------|--|
|   | 2008<br>\$'000                    | 2007<br>\$'000   | 2008<br>\$'000 | 2007<br>\$'000           | 2008<br>\$'000               | 2007<br>\$'000 |  |
| Revenue from external customers Segment assets Capital expenditure incurred during the year | 1,538,515<br>8,238,636<br>142,634 | 1,376,415 <b>49,920</b> 7,641,981 <b>707,208</b> 43,026 <b>586</b> |                | 57,673<br>617,068<br>664 | -<br>251,340<br>-            | 247,762<br>16  |  |
|   |                                   |  |                |                          |                              |                |  |

# 12 Fixed assets

# (a) The Group

|  |                              |                 | Other fixed   | assets            |                     |                     |
|--|------------------------------|-----------------|---|-------------------|---------------------|---------------------|
|  | Investment properties \$'000 | Hotel<br>\$'000 | Leasehold land<br>and buildings<br>held for own use<br>\$'000 | Others*<br>\$'000 | Sub-total<br>\$'000 | Total<br>\$'000     |
| Cost or valuation:                               |                              |                 |   |                   |                     |                     |
| At 1 April 2007                                  | 7,686,995                    | 131,122         | 18,865  | 910,895           | 1,060,882           | 8,747,877           |
| Additions  | 1,759                        |                 |   | 159,748           | 159,748             | 161,507             |
| Disposals  | -                            |                 |   | (176,866)         | (176,866)           | (176,866)           |
| Exchange adjustments                             | 24,698                       |                 |   | 2,989             | 2,989               | 27,687              |
| Surplus on revaluation                           | 470,398                      | -               | -   | -                 | -                   | 470,398             |
| At 31 March 2008                                 | 8,183,850                    | 131,122         | 18,865  | 896,766           | 1,046,753           | 9,230,603           |
| Representing:                                    |                              |                 |   |                   |                     |                     |
| Cost   |                              | 131,122         | 18,865  | 896,766           | 1,046,753           | 1,046,753           |
| Valuation – 2008                                 | 8,183,850                    | -               | -   | -                 | -                   | 8,183,850           |
|  | 8,183,850                    | 131,122         | 18,865  | 896,766           | 1,046,753           | 9,230,603           |
| Accumulated                                      |                              |                 |   |                   |                     |                     |
| depreciation                                     |                              |                 |   |                   |                     |                     |
| and amortisation:                                |                              | 30.053          | 0.022   | 767.005           | 056 070             | 054 070             |
| At 1 April 2007                                  | -                            | 79,952          | 9,022<br>328  | 767,905<br>35,031 | 856,879             | 856,879             |
| Charge for the year<br>Written back on disposals | -                            | 1,599           | 328   | (168,721)         | 36,958<br>(168,721) | 36,958<br>(168,721) |
| Exchange adjustments                             |                              |                 |   | 2,905             | 2,905               | 2,905               |
|  |                              |                 |   |                   | 2,903               | 2,303               |
| At 31 March 2008                                 | -                            | 81,551          | 9,350   | 637,120           | 728,021             | 728,021<br>         |
| Net book value:                                  | 0 103 050                    | 40.534          | 0.515   | 250.646           | 210 722             | 0 502 502           |
| At 31 March 2008                                 | 8,183,850                    | 49,571          | 9,515   | 259,646           | 318,732             | 8,502,582           |

<sup>\*</sup> Others mainly comprise machinery, furniture, fixtures and equipment.

# (a) The Group (continued)

|  |                              |                 | Other fixed   | assets            |                     |                 |
|--|------------------------------|-----------------|---|-------------------|---------------------|-----------------|
|  | Investment properties \$'000 | Hotel<br>\$'000 | Leasehold land<br>and buildings<br>held for own use<br>\$'000 | Others*<br>\$'000 | Sub-total<br>\$'000 | Total<br>\$'000 |
| Cost or valuation:                         |                              |                 |   |                   |                     |                 |
| At 1 April 2006                            | 7,211,817                    | 131,122         | 18,865  | 899,783           | 1,049,770           | 8,261,587       |
| Additions                                  | 15,257                       | -               | _   | 31,322            | 31,322              | 46,579          |
| Disposals                                  | -                            | -               | -   | (22,094)          | (22,094)            | (22,094)        |
| Exchange adjustments                       | 23,509                       | -               | _   | 1,884             | 1,884               | 25,393          |
| Surplus on revaluation                     | 436,412                      | _               | -   | -                 | -                   | 436,412         |
| At 31 March 2007                           | 7,686,995                    | 131,122         | 18,865  | 910,895           | 1,060,882           | 8,747,877       |
| Representing:                              |                              |                 |   |                   |                     |                 |
| Cost                                       | -                            | 131,122         | 18,865  | 910,895           | 1,060,882           | 1,060,882       |
| Valuation – 2007                           | 7,686,995                    | -               | -   | -                 | -                   | 7,686,995       |
|  | 7,686,995                    | 131,122         | 18,865  | 910,895           | 1,060,882           | 8,747,877       |
| Accumulated depreciation and amortisation: |                              |                 |   |                   |                     |                 |
| At 1 April 2006                            | _                            | 78,353          | 8,695   | 752,495           | 839,543             | 839,543         |
| Charge for the year                        | _                            | 1,599           | 327   | 35,002            | 36,928              | 36,928          |
| Written back on disposals                  | _                            | _               | _   | (21,203)          | (21,203)            | (21,203)        |
| Exchange adjustments                       | -                            | -               | -   | 1,611             | 1,611               | 1,611           |
| At 31 March 2007                           | -                            | 79,952          | 9,022   | 767,905           | 856,879             | 856,879         |
| Net book value: At 31 March 2007           | 7,686,995                    | 51,170          | 9,843   | 142,990           | 204,003             | 7,890,998       |

<sup>\*</sup> Others mainly comprise machinery, furniture, fixtures and equipment.

# (b) The Company

|   |                      |                              | Other fixed assets |                     |                 |  |
|---|----------------------|------------------------------|--------------------|---------------------|-----------------|--|
|   | Investment           | Leasehold land and buildings |                    |                     |                 |  |
|   | properties<br>\$'000 | held for own use<br>\$'000   | Others*<br>\$'000  | Sub-total<br>\$'000 | Total<br>\$'000 |  |
|   | 7 000                |                              |                    |                     |                 |  |
| <b>Cost or valuation:</b> At 1 April 2007 | 143,513              | 260                          | 130,294            | 130,554             | 274,067         |  |
| Additions                                 | 143,515              | 200                          | 18,285             | 18,285              | 18,285          |  |
| Disposals                                 |                      |                              | (85,861)           | (85,861)            | (85,861)        |  |
| Surplus on revaluation                    | 21,565               |                              |                    |                     | 21,565          |  |
| At 31 March 2008                          | 165,078              | 260                          | 62,718             | 62,978              | 228,056         |  |
| Representing:                             |                      |                              |                    |                     |                 |  |
| Cost                                      | -                    | 260                          | 62,718             | 62,978              | 62,978          |  |
| Valuation – 2008                          | 165,078              |                              |                    |                     | 165,078         |  |
|   | 165,078              | 260                          | 62,718             | 62,978              | 228,056         |  |
| Accumulated depreciation                  |                      |                              |                    |                     |                 |  |
| and amortisation:                         |                      |                              |                    |                     |                 |  |
| At 1 April 2007                           | -                    | 205                          | 119,175            | 119,380             | 119,380         |  |
| Charge for the year                       |                      | 3                            | 3,958              | 3,961               | 3,961           |  |
| Written back on disposals                 | -                    |                              | (85,433)           | (85,433)            | (85,433)        |  |
| At 31 March 2008                          | -                    | 208                          | 37,700             | 37,908              | 37,908          |  |
| Net book value:                           |                      |                              |                    |                     |                 |  |
| At 31 March 2008                          | 165,078              | 52                           | 25,018             | 25,070              | 190,148         |  |

<sup>\*</sup> Others comprise machinery, furniture, fixtures and equipment.

# **(b)** The Company (continued)

|  |                              |   | Other fixed assets |                     |                 |
|--|------------------------------|---|--------------------|---------------------|-----------------|
|  | Investment properties \$'000 | Leasehold land<br>and buildings<br>held for own use<br>\$'000 | Others*<br>\$'000  | Sub-total<br>\$'000 | Total<br>\$'000 |
| Cost or valuation:                         |                              |   |                    |                     |                 |
| At 1 April 2006                            | 134,257                      | 260   | 128,194            | 128,454             | 262,711         |
| Additions                                  | -                            | _   | 2,869              | 2,869               | 2,869           |
| Disposals                                  | _                            | _   | (769)              | (769)               | (769)           |
| Surplus on revaluation                     | 9,256                        | -   | -                  | -                   | 9,256           |
| At 31 March 2007                           | 143,513                      | 260   | 130,294            | 130,554             | 274,067         |
| Representing:                              |                              |   |                    |                     |                 |
| Cost                                       | -                            | 260   | 130,294            | 130,554             | 130,554         |
| Valuation – 2007                           | 143,513                      | -   | -                  | -                   | 143,513         |
|  | 143,513                      | 260   | 130,294            | 130,554             | 274,067         |
| Accumulated depreciation and amortisation: |                              |   |                    |                     |                 |
| At 1 April 2006                            | _                            | 202   | 116,546            | 116,748             | 116,748         |
| Charge for the year                        | -                            | 3   | 3,004              | 3,007               | 3,007           |
| Written back on disposals                  | -                            | -   | (375)              | (375)               | (375)           |
| At 31 March 2007                           | -                            | 205   | 119,175            | 119,380             | 119,380         |
| Net book value:                            |                              |   |                    |                     |                 |
| At 31 March 2007                           | 143,513                      | 55  | 11,119             | 11,174              | 154,687         |

<sup>\*</sup> Others comprise machinery, furniture, fixtures and equipment.

## (c) The analysis of cost or valuation of properties is as follows:

|   | The G                    | Group                    | The Company    |                |  |
|---|--------------------------|--------------------------|----------------|----------------|--|
|   | 2008<br>\$′000           | 2007<br>\$'000           | 2008<br>\$′000 | 2007<br>\$'000 |  |
| Land and buildings in Hong Kong: - long term leases - medium term leases                          | 134,409<br>7,717,672     | 123,909<br>7,293,302     | 145<br>165,193 | 145<br>143,628 |  |
| Land and buildings outside Hong Kong: - long term leases - medium term leases - short term leases | 450,815<br>30,720<br>221 | 391,250<br>28,300<br>221 | -              | -<br>-<br>-    |  |
|   | 8,333,837                | 7,836,982                | 165,338        | 143,773        |  |

- (d) Investment properties of the Group and the Company were revalued at 31 March 2008 on an open market value basis calculated by reference to net rental income allowing for reversionary income potential. The valuations were carried out by an independent firm of surveyors, DTZ, which has among its staff Fellows of the Hong Kong Institute of Surveyors with recent experience in the location and category of property being valued.
- (e) The Group and the Company lease out investment properties under operating leases. The leases typically run for an initial period of 1 to 10 years, with an option to renew the lease after that date at which time all terms are renegotiated. Lease payments may be varied periodically to reflect market rentals and may contain a contingent rental element which is based on various percentages of tenant's sales receipts.

The total contingent rents recognised in the consolidated income statement for the year are \$14,101,000 (2007: \$10,367,000).

**(f)** The gross carrying amounts of investment properties of the Group and the Company held for use in operating leases are \$8,183,850,000 (2007: \$7,686,995,000) and \$165,078,000 (2007: \$143,513,000) respectively.

All properties held under operating leases that would otherwise meet the definition of investment properties are classified as investment property.

**(g)** Total future minimum lease payments under non-cancellable operating leases are receivable as follows:

|                                       | The C                  | Group                          | The Company    |                |  |
|---------------------------------------|------------------------|--------------------------------|----------------|----------------|--|
|                                       | 2008<br>\$′000         | 2007<br>\$'000                 | 2008<br>\$′000 | 2007<br>\$'000 |  |
| Within 1 year After 1 year but within | <b>272,919</b> 300,345 |                                | 7,768          | 4,868          |  |
| 5 years<br>After 5 years              | 234,859<br>-           | <b>234,859</b> 209,568 - 1,728 |                | 2,732<br>–     |  |
|                                       | <b>507,778</b> 511,641 |                                | 11,883         | 7,600          |  |
|                                       |                        |                                |                |                |  |

(h) Hotel property with net book value of \$49,571,000 (2007: \$51,170,000) was valued at 31 March 2008 by an independent firm of surveyors, DTZ, which has among its staff Fellows of the Hong Kong Institute of Surveyors, on an open market value basis at \$2,883,000,000 (2007: \$2,738,000,000). The valuation of hotel property is for information purpose only and has not been incorporated in the financial statements.

#### 13 Interest in subsidiaries

|  | The Co                             | mpany                              |
|--|------------------------------------|------------------------------------|
|  | 2008<br>\$′000                     | 2007<br>\$'000                     |
| Unlisted shares, at cost<br>Amounts due from subsidiaries<br>Amounts due to subsidiaries | 94,700<br>4,157,917<br>(1,201,645) | 94,700<br>3,863,481<br>(1,183,693) |
| Less: Impairment loss  | 3,050,972<br>(452,671)             | 2,774,488<br>(466,169)             |
|  | 2,598,301                          | 2,308,319                          |
|  |                                    |                                    |

The amounts due from/(to) subsidiaries are unsecured, interest-free and have no fixed terms of repayment except for the amounts due from/(to) certain subsidiaries amounting to \$3,035,293,000 (2007: \$2,772,787,000) and \$11,854,000 (2007: \$21,387,000) respectively, which are interest bearing with reference to the prevailing market rate.

# **13** Interest in subsidiaries (continued)

The following list contains only the particulars of subsidiaries which principally affected the results, assets or liabilities of the Group.

All of these are subsidiaries as defined under note 1(c) and have been consolidated into the Group's financial statements.

|                                   |                        |                                      | Particulars _                       | Ре                              | rcentage of equ        | ity                | _   |
|-----------------------------------|------------------------|--------------------------------------|-------------------------------------|---------------------------------|------------------------|--------------------|---|
| Name of company                   | Place of incorporation | Place of operation                   | of issued<br>and paid up<br>capital | Group's<br>effective<br>holding | held by the<br>Company | held by subsidiary | Principal activity                        |
| All Best Resources Limited        | Hong Kong              | The People's<br>Republic of<br>China | \$100                               | 100                             | -                      | 100                | Property rental                           |
| Chitat Construction Limited       | Hong Kong              | The People's<br>Republic of<br>China | \$10,000                            | 100                             | 99                     | 1                  | Property rental                           |
| Contender Limited                 | Hong Kong              | Hong Kong                            | \$200,000                           | 100                             | 100                    | -                  | Hotel operation<br>and property<br>rental |
| East Dragon Resources Limited     | Hong Kong              | The People's<br>Republic of<br>China | \$100                               | 100                             | -                      | 100                | Property rental                           |
| Globe Century Development Limited | Hong Kong              | Hong Kong                            | \$10,000                            | 100                             | 100                    | -                  | Property rental                           |
| Grand City Resources Limited      | Hong Kong              | The People's<br>Republic of<br>China | \$100                               | 100                             | -                      | 100                | Property rental                           |
| Gourmet Enterprises Limited       | Hong Kong              | Hong Kong                            | \$180,000                           | 94.4                            | 94.4                   | -                  | Property rental                           |
| How Good Investments Limited      | Hong Kong              | Hong Kong                            | \$2                                 | 100                             | 50                     | 50                 | Property rental                           |
| How Light Investments Limited     | Hong Kong              | The People's<br>Republic of<br>China | \$100,000                           | 100                             | -                      | 100                | Property sale                             |

# 13 Interest in subsidiaries (continued)

|  |                        |                                      | Particulars .                       | Pe                              | rcentage of equ        | ity                | _  |
|--|------------------------|--------------------------------------|-------------------------------------|---------------------------------|------------------------|--------------------|--|
| Name of company                                  | Place of incorporation | Place of operation                   | of issued<br>and paid up<br>capital | Group's<br>effective<br>holding | held by the<br>Company | held by subsidiary | Principal activity                                 |
| Korngold Limited                                 | Hong Kong              | Hong Kong                            | \$2                                 | 100                             | 100                    | -                  | Property<br>investment                             |
| Miramar Finance Limited                          | Hong Kong              | Hong Kong                            | \$100,000                           | 100                             | 100                    | -                  | Finance  |
| Miramar Group (Corporate Funding)<br>Co. Limited | Hong Kong              | Hong Kong                            | \$1,000                             | 100                             | 99                     | 1                  | Finance  |
| Miramar Hotel Management<br>Company Limited      | Hong Kong              | Hong Kong                            | \$10,000                            | 100                             | 100                    | -                  | Restaurant<br>operation<br>and hotel<br>management |
| Miramar Hotel & Investment<br>(Express) Limited  | Hong Kong              | Hong Kong                            | \$10,000,000                        | 100                             | 100                    | -                  | Travel agency                                      |
| Miramar Travel Limited                           | Hong Kong              | Hong Kong                            | \$13,000,000                        | 53.8                            | 53.8                   | -                  | Travel agency                                      |
| The Pinesprop Limited                            | Hong Kong              | Hong Kong                            | \$1,000                             | 100                             | 100                    | -                  | Property<br>investment                             |
| Profit Advantage Limited                         | Hong Kong              | Hong Kong                            | \$10,000                            | 100                             | -                      | 100                | Restaurant operation                               |
| Prosperwell Properties Limited                   | Hong Kong              | Hong Kong                            | \$10,000                            | 100                             | 93                     | 7                  | Property rental                                    |
| Randall Resources Limited                        | Hong Kong              | The People's<br>Republic of<br>China | \$100                               | 100                             | -                      | 100                | Property rental                                    |
| Shahdan Limited                                  | Hong Kong              | Hong Kong                            | \$200,000                           | 100                             | 100                    | -                  | Property rental                                    |
| Strong Profit Resources Limited                  | Hong Kong              | The People's<br>Republic of<br>China | \$10,000                            | 70                              | -                      | 100                | Property sale                                      |

# **13** Interest in subsidiaries (continued)

|   |                                      |                                      | Particulars _                       | Pe                              | ercentage of equi      | ity                | _                                    |
|---|--------------------------------------|--------------------------------------|-------------------------------------|---------------------------------|------------------------|--------------------|--------------------------------------|
| Name of company   | Place of incorporation               | Place of operation                   | of issued<br>and paid up<br>capital | Group's<br>effective<br>holding | held by the<br>Company | held by subsidiary | Principal activity                   |
| Tsui Hang Village<br>Restaurant Limited                           | Hong Kong                            | Hong Kong                            | \$500,000                           | 100                             | 100                    | -                  | Restaurant operation                 |
| Warsaw Investments Limited  | Hong Kong                            | Hong Kong                            | \$10,000                            | 100                             | 100                    | -                  | Property rental                      |
| Wide Trade Investments Limited                                    | Hong Kong                            | Hong Kong                            | \$10,000                            | 100                             | 100                    | -                  | Property<br>investment               |
| Grand Mira Property Management<br>(Shanghai) Limited ~ *          | The People's<br>Republic of<br>China | The People's<br>Republic of<br>China | US\$5,000,000                       | 100                             | -                      | 100                | Property<br>rental and<br>management |
| Placer Holdings, Inc.   | The United<br>States of<br>America   | The United<br>States of<br>America   | US\$400,000                         | 88                              | -                      | 88                 | Property<br>development              |
| Shanghai Henderson –<br>Miramar Hotels<br>Management Co. Ltd. ^ * | The People's<br>Republic of<br>China | The People's<br>Republic of<br>China | US\$200,000                         | 100                             | -                      | 100                | Hotel<br>management                  |
| Shanghai Shangmei<br>Property Co. Ltd. ^ *                        | The People's<br>Republic of<br>China | The People's<br>Republic of<br>China | US\$13,000,000                      | 51.4                            | -                      | 68.6               | Property<br>development              |

<sup>\*</sup> KPMG are not statutory auditors of these subsidiaries. The total net assets and total turnover of these subsidiaries constituting approximately 5% (2007: 5%) and 2% (2007: 3%) respectively of the related consolidated totals.

<sup>~</sup> Wholly foreign-owned enterprise

<sup>^</sup> Sino-foreign equity joint venture enterprise

## 14 Interest in associates

|  | The Group       |                 | The Company    |                |
|--|-----------------|-----------------|----------------|----------------|
|  | 2008<br>\$′000  | 2007<br>\$'000  | 2008<br>\$′000 | 2007<br>\$'000 |
|  | \$ 000          | Ş 000           |                |                |
| Unlisted shares, at cost<br>Share of net liabilities | -<br>(4,097)    | (7,440)         | 250<br>-       | 250<br>–       |
| Amounts due from associates Loans to associates      | 3,117<br>79,590 | 9,566<br>79,590 | 10,509<br>–    | 16,758<br>–    |
|  | 78,610          | 81,716          | 10,759         | 17,008         |
| Less: Impairment loss                                | (74,682)        | (78,648)        | (9,925)        | (16,155)       |
|  | 3,928           | 3,068           | 834            | 853            |
|  |                 |                 |                |                |

Amounts due from associates and loans to associates are unsecured, interest-free and have no fixed terms of repayment.

The following list contains only the particulars of associates, all of which are unlisted corporate entities, which principally affected the results or assets of the Group.

# Interest in associates (continued)

|  |                                      |                                      | Percentage of equity      |                        |                    | _                       |
|--|--------------------------------------|--------------------------------------|---------------------------|------------------------|--------------------|-------------------------|
| Name of company  | Place of incorporation               | Place of operation                   | Group's effective holding | held by the<br>Company | held by subsidiary | Principal activity      |
| Beijing Henderson-Miramar<br>Gourmet & Entertainment<br>Company Limited *    | The People's<br>Republic of<br>China | The People's<br>Republic of<br>China | 45                        | -                      | 45                 | Restaurant<br>operation |
| Booneville Company Limited   | Hong Kong                            | Hong Kong                            | 50                        | -                      | 50                 | Restaurant operation    |
| Kamliease International Limited *  | Hong Kong                            | The People's<br>Republic of<br>China | 49                        | -                      | 49                 | Property sale           |
| Mills International Limited *  | British Virgin<br>Islands            | The People's<br>Republic of<br>China | 49                        | -                      | 49                 | Investment<br>holding   |
| Shenzhen Haitao Hotel<br>Company Limited *                                   | The People's<br>Republic of<br>China | The People's<br>Republic of<br>China | 30                        | -                      | 30                 | Hotel<br>operation      |
| Shekou Nam Shan Tsui Hang<br>Village Food and Beverage<br>Services Limited * | The People's<br>Republic of<br>China | The People's<br>Republic of<br>China | 50                        | -                      | 50                 | Restaurant<br>operation |
| Shenzhen Nanhai Hotel Limited *  | The People's<br>Republic of<br>China | The People's<br>Republic of<br>China | 25                        | -                      | 25                 | Hotel<br>operation      |
| Strong Guide Property Limited  | Hong Kong                            | The People's<br>Republic of<br>China | 50                        | -                      | 50                 | Investment<br>holding   |

<sup>\*</sup> KPMG are not statutory auditors of these associates

#### **14** Interest in associates (continued)

# Summary of financial information on associates:

|                            | Assets<br>\$'000 | Liabilities<br>\$'000 | Equity<br>\$'000 | Revenues<br>\$'000 | Profit<br>\$'000 |
|----------------------------|------------------|-----------------------|------------------|--------------------|------------------|
| 2008                       |                  |                       |                  |                    |                  |
| Aggregate of associates'   |                  |                       |                  |                    |                  |
| financial statements       | 316,299          | (282,273)             | 34,026           | 134,707            | 23,379           |
| Group's effective interest | 125,292          | (129,389)             | (4,097)          | 38,809             | 7,558            |
|                            |                  |                       |                  |                    |                  |
| 2007                       |                  |                       |                  |                    |                  |
| Aggregate of associates'   |                  |                       |                  |                    |                  |
| financial statements       | 323,182          | (295,100)             | 28,082           | 140,499            | 12,420           |
| Group's effective interest | 128,113          | (135,553)             | (7,440)          | 42,005             | 2,070            |

Included in the balance sheet of an associate is an amount of \$26,606,000 (2007: \$21,684,000) in respect of properties situated in the People's Republic of China. The associate is in the process of completing the necessary legal formalities in order to obtain the legal title of the properties. This associate is 49% held by the Group (2007: 49%).

# 15 Available-for-sale investments

|   | The Group      |                | The Company    |                |
|---|----------------|----------------|----------------|----------------|
|   | 2008<br>\$′000 | 2007<br>\$'000 | 2008<br>\$′000 | 2007<br>\$'000 |
| Non-current Unlisted securities, at cost Listed securities in Hong Kong | 313<br>15,630  | 313<br>34,389  | -<br>11,333    | -<br>14,061    |
|   | 15,943         | 34,702         | 11,333         | 14,061         |
| Current Investment fund, unlisted                                       | 276,246        | 279,895<br>    | -              |                |
| Total   | 292,189        | 314,597        | 11,333         | 14,061         |
| Market value of listed securities                                       | 15,630         | 34,389         | 11,333         | 14,061         |
|   |                |                |                |                |

# 16 Properties under development

# The Group

|   | Outside H<br>on freeh |                |
|---|-----------------------|----------------|
|   | 2008<br>\$'000        | 2007<br>\$'000 |
| Cost:   |                       |                |
| At 1 April  | 236,278               | 185,551        |
| Movements during the year:  |                       |                |
| Development expenditure:  – provision for construction costs written back  – other expenses | (21,278)<br>19,902    | -<br>50,727    |
|   | (1,376)               | 50,727         |
| Cost:   |                       |                |
| At 31 March   | 234,902               | 236,278        |
|   |                       |                |

## 17 Inventories

|  | The Group        |                  | The Company    |                |
|--|------------------|------------------|----------------|----------------|
|  | 2008<br>\$′000   | 2007<br>\$'000   | 2008<br>\$′000 | 2007<br>\$'000 |
| Consumable stores Properties held for resale | 13,274<br>85,917 | 12,390<br>80,216 | 4,847<br>-     | 4,383<br>-     |
|  | 99,191           | 92,606           | 4,847          | 4,383          |
|  |                  |                  |                |                |

Properties held for resale of \$85,917,000 (2007: \$80,216,000) is net of a provision in order to state these properties at the lower of their cost and estimated net realisable value.

## 18 Trade and other receivables

|                                    | The Group |         | The Company |        |
|------------------------------------|-----------|---------|-------------|--------|
|                                    | 2008      | 2007    | 2008        | 2007   |
|                                    | \$′000    | \$'000  | \$′000      | \$'000 |
| Trade receivables                  | 59,743    | 63,772  | 4,491       | 9,771  |
| Less: allowance for doubtful debts | (1,860)   | (1,877) | (37)        | (7)    |
| Other receivables                  | 57,883    | 61,895  | 4,454       | 9,764  |
|                                    | 72,272    | 64,498  | 9,890       | 7,873  |
|                                    | 130,155   | 126,393 | 14,344      | 17,637 |
|                                    |           |         |             |        |

All of the trade and other receivables are expected to be recovered within one year.

## **18** Trade and other receivables (continued)

(a) Included in trade and other receivables are trade debtors (net of allowance for doubtful debts) with the following ageing analysis as at the balance sheet date:

|  | The Group                 |                            | The Company           |                         |
|--|---------------------------|----------------------------|-----------------------|-------------------------|
|  | 2008<br>\$′000            | 2007<br>\$'000             | 2008<br>\$′000        | 2007<br>\$'000          |
| 0 to 1 month<br>1 month to 2 months<br>Over 2 months | 34,431<br>9,803<br>13,649 | 31,065<br>13,436<br>17,394 | 2,052<br>1,487<br>915 | 2,225<br>1,427<br>6,112 |
|  | 57,883                    | 61,895                     | 4,454                 | 9,764                   |
|  |                           |                            |                       |                         |

The Group's credit policy is set out in note 26(a).

#### (b) Impairment of trade receivables

Impairment losses in respect of trade receivables are recorded using an allowance account unless the Group is satisfied that recovery of the amount is remote, in which case the impairment loss is written off against trade receivables directly.

The movement in the allowance for doubtful debts during the year, including both specific and collective loss components, is as follows:

|   | The C          | Group          | The Company    |                |
|---|----------------|----------------|----------------|----------------|
|   | 2008<br>\$′000 | 2007<br>\$'000 | 2008<br>\$′000 | 2007<br>\$'000 |
| At 1 April Impairment loss recognised Reversal of impairment loss | 1,877<br>497   | 1,524<br>513   | 7<br>45        | -<br>7         |
| recognised in prior year Uncollectible amounts written off        | -<br>(514)     | (160)          | –<br>(15)      | _              |
| At 31 March   | 1,860          | 1,877          | 37             | 7              |
|   |                |                |                |                |

At 31 March 2008, the Group's and the Company's trade receivables of \$59,743,000 (2007: \$63,772,000) and \$4,491,000 (2007: \$9,771,000) respectively were individually determined to be impaired. The individually impaired receivables related to customers that were in financial difficulties and management assessed that only a portion of the receivables is expected to be recovered. Consequently, specific allowances for doubtful debts of \$1,860,000 (2007: \$1,877,000) and \$37,000 (2007: \$7,000) respectively were recognised. The Group does not hold any collateral over these balances.

#### **18** Trade and other receivables (continued)

## (c) Trade receivables that are not impaired

The ageing analysis of trade receivables that are neither individually nor collectively considered to be impaired are as follows:

|  | The G                   | Group                     | The Company         |                         |
|--|-------------------------|---------------------------|---------------------|-------------------------|
|  | 2008<br>\$′000          | 2007<br>\$'000            | 2008<br>\$′000      | 2007<br>\$'000          |
| Neither past due nor impaired  | 34,431                  | 31,065                    | 2,052               | 2,225                   |
| Less than 1 month past due<br>1 to 2 months past due<br>Over 2 months past due | 9,803<br>4,291<br>9,358 | 13,436<br>5,280<br>12,114 | 1,487<br>442<br>473 | 1,427<br>1,643<br>4,469 |
|  | 23,452                  | 30,830                    | 2,402               | 7,539                   |
|  | 57,883                  | 61,895                    | 4,454               | 9,764                   |
|  |                         |                           |                     |                         |

Receivables that were neither past due nor impaired relate to a wide range of customers for whom there were no recent history of default.

Receivables that were past due but not impaired relate to a number of independent customers that have a good track record with the Group. Based on past experience, management believes that no impairment allowance is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are still considered fully recoverable. The Group does not hold any collateral over these balances.

## 19 Cash and bank balances

|   | The C              | Group             | The Company     |                |  |
|---|--------------------|-------------------|-----------------|----------------|--|
|   | 2008<br>\$′000     | 2007<br>\$'000    | 2008<br>\$'000  | 2007<br>\$'000 |  |
| Deposits with banks and other financial institutions Cash at bank and in hand | 125,184<br>166,914 | 71,835<br>122,811 | 13,003<br>8,145 | -<br>10,556    |  |
|   | 292,098            | 194,646           | 21,148          | 10,556         |  |
|   |                    |                   |                 |                |  |

## 20 Trade and other payables

|   | The Group         |                   | The Company      |                  |
|---|-------------------|-------------------|------------------|------------------|
|   | 2008<br>\$′000    | 2007<br>\$'000    | 2008<br>\$′000   | 2007<br>\$'000   |
| Trade payables Other payables Amounts due to minority | 71,304<br>127,028 | 69,514<br>109,824 | 22,623<br>30,456 | 22,187<br>33,094 |
| shareholders of subsidiaries                          | 166,813           | 163,390           | -                | _                |
|   | 365,145           | 342,728           | 53,079           | 55,281           |
|   |                   |                   |                  |                  |

All of the trade and other payables are expected to be settled within one year.

Amounts due to minority shareholders of subsidiaries are unsecured, interest-free and have no fixed terms of repayment, except for the amount due to a minority shareholder of a subsidiary amounting to \$55,763,000 (2007: \$54,243,000), which is interest bearing with reference to the prevailing market rate.

Included in trade and other payables are trade creditors with the following ageing analysis as at the balance sheet date:

|   | The Group      |                | The Company    |                |
|---|----------------|----------------|----------------|----------------|
|   | 2008<br>\$′000 | 2007<br>\$'000 | 2008<br>\$′000 | 2007<br>\$'000 |
| Due within 3 months or on demand<br>Due after 3 months but within | 66,843         | 65,392         | 21,927         | 21,419         |
| 6 months  | 4,461          | 4,122          | 696            | 768            |
|   | 71,304         | 69,514         | 22,623         | 22,187         |
|   |                |                |                |                |

# 21 Interest-bearing borrowings

|  | The C                         | Group                   | The Company       |                |  |
|--|-------------------------------|-------------------------|-------------------|----------------|--|
|  | 2008<br>\$′000                | 2007<br>\$'000          | 2008<br>\$′000    | 2007<br>\$'000 |  |
| Current portion of long-term bank loans, unsecured and repayable within one year   | 278,979                       | -                       | -                 | -              |  |
| Long-term bank loans, unsecured and repayable:  – Within one year  – Between one and two years  – Between two and five years | 278,979<br>214,781<br>299,739 | -<br>246,729<br>504,099 | -<br>-<br>299,739 | -<br>-<br>-    |  |
| Less: Current portion of long-term bank loans  | 793,499<br>(278,979)          | 750,828<br>-            | 299,739           | -              |  |
| Non-current portion of long-term bank loans  | 514,520                       | 750,828                 | 299,739           | _              |  |
| Total interest-bearing borrowings  | 793,499                       | 750,828                 | 299,739           | _              |  |
|  |                               |                         |                   |                |  |

Interest on bank loans is charged at prevailing market rates.

#### 22 Deferred liabilities

Deferred liabilities represent refundable rental deposits received on properties held under operating leases with unexpired lease terms exceeding one year as at the balance sheet date.

#### 23 Taxation in the balance sheet

## (a) Current taxation in the balance sheet represents:

|  | The G          | Group          | The Company    |                |  |
|--|----------------|----------------|----------------|----------------|--|
|  | 2008<br>\$′000 | 2007<br>\$'000 | 2008<br>\$′000 | 2007<br>\$'000 |  |
| Provision for Hong Kong Profits  Tax for the year  Provisional Hong Kong Profits | 53,704         | 60,913         | 11,637         | 18,506         |  |
| Tax paid   | (44,900)       | (37,990)       | (14,217)       | (4,091)        |  |
| Balance of Hong Kong Profits  Tax payable/(recoverable)                          | 8,804          | 22,923         | (2,580)        | 14,415         |  |
| relating to prior years  Overseas tax payable                                    | 20<br>2,920    | (30)<br>5,198  | -              | -              |  |
| Tax payable/(recoverable)  | 11,744         | 28,091         | (2,580)        | 14,415         |  |
|  |                |                |                |                |  |

None of the tax payable/(recoverable) is expected to be settled or recovered after more than one year.

#### **23** Taxation in the balance sheet (continued)

# (b) Deferred tax assets and liabilities recognised:

## (i) The Group

The components of deferred tax liabilities/(assets) recognised in the consolidated balance sheet and the movements during the year are as follows:

|  | Depreciation allowances |                              |                      |                        |                              |
|--|-------------------------|------------------------------|----------------------|------------------------|------------------------------|
|  | in excess<br>of related | Revaluation of               | Future<br>benefit of |                        |                              |
|  | depreciation<br>\$'000  | properties<br>\$'000         | tax loss<br>\$'000   | Others<br>\$'000       | Total<br>\$'000              |
| Deferred tax arising from:   |                         |                              |                      |                        |                              |
| At 1 April 2006  | 56,864                  | 964,342                      | (1,214)              | (13,066)               | 1,006,926                    |
| Charged to profit or loss  | 4,865                   | 77,432                       | 344                  | 736                    | 83,377                       |
| Exchange adjustments   | -                       | 2,090                        | _                    | -                      | 2,090                        |
| At 31 March 2007   | 61,729                  | 1,043,864                    | (870)                | (12,330)               | 1,092,393                    |
| At 1 April 2007<br>Charged to profit or loss<br>Exchange adjustments | 61,729<br>7,903<br>478  | 1,043,864<br>11,940<br>2,081 | (870)<br>268<br>-    | (12,330)<br>4,416<br>– | 1,092,393<br>24,527<br>2,559 |
| At 31 March 2008   | 70,110                  | 1,057,885                    | (602)                | (7,914)                | 1,119,479                    |
|  |                         |                              |                      |                        |                              |

#### **23** Taxation in the balance sheet (continued)

# (b) Deferred tax assets and liabilities recognised: (continued)

# (ii) The Company

The components of deferred tax liabilities recognised in the balance sheet and the movements during the year are as follows:

|  | Depreciation<br>allowances<br>in excess<br>of related<br>depreciation<br>\$'000 | Revaluation<br>of<br>properties<br>\$'000 | Total<br>\$'000 |
|--|---|---|-----------------|
| Deferred tax arising from: At 1 April 2006 Charged to profit or loss | 3,123<br>472  | 9,645<br>1,671                            | 12,768<br>2,143 |
| At 31 March 2007   | 3,595   | 11,316                                    | 14,911          |
| At 1 April 2007<br>Charged to profit or loss                         | 3,595<br>2,330  | 11,316<br>2,863                           | 14,911<br>5,193 |
| At 31 March 2008   | 5,925   | 14,179                                    | 20,104          |
|  |   |   |                 |

(iii)

|  | The G          | roup           | The Company    |                |
|--|----------------|----------------|----------------|----------------|
|  | 2008<br>\$′000 | 2007<br>\$'000 | 2008<br>\$′000 | 2007<br>\$'000 |
| Net deferred tax assets recognised on the balance sheet Net deferred tax liabilities recognised on the | (9,090)        | (16,516)       | -              | -              |
| balance sheet  | 1,128,569      | 1,108,909      | 20,104         | 14,911         |
|  | 1,119,479      | 1,092,393      | 20,104         | 14,911         |
|  |                |                |                |                |

#### **23** Taxation in the balance sheet (continued)

#### (c) Deferred tax assets not recognised

The Group has not recognised deferred assets of \$35,164,000 (2007: \$31,977,000) in respect of accumulated tax losses of \$115,512,000 (2007: \$102,997,000) as the availability of future taxable profits against which the assets can be utilised is uncertain at 31 March 2008.

The tax losses can be carried forward to offset against the taxable profits of subsequent years for up to five years from the year in which they were incurred or there is no restriction on their expiry, depending on the tax jurisdiction concerned.

#### 24 Retirement schemes

The Group operates various defined contribution retirement schemes for its employees in Hong Kong and in certain overseas locations. The assets of these schemes are held in funds administered by independent trustees. The retirement schemes in Hong Kong are registered under and comply with the Occupational Retirement Schemes Ordinance and the Mandatory Provident Fund Schemes Ordinance. Most of the employees engaged outside Hong Kong are covered by appropriate local arrangements.

The Group operates the following principal schemes:

#### Defined contribution retirement schemes and Mandatory Provident Fund Scheme

The defined contribution scheme is available to employees who completed the probation period prior to 1 December 2000. The scheme requires scheme members and the Group to contribute funds calculated at a percentage of the members' actual basic salaries.

The Group also operates a Mandatory Provident Fund Scheme (the "MPF scheme") under the Hong Kong Mandatory Provident Fund Schemes Ordinance for employees employed under the jurisdiction of the Hong Kong Employment Ordinance and not previously covered by the above defined contribution scheme. Under the MPF scheme, the employer and its employees are each required to make contributions to the plan at 5% of the employees' relevant income, subject to a cap of monthly relevant income of \$20,000. Contributions to the plan vest immediately.

During the year, the Group made a contribution of \$11.9 million (2007: \$10.8 million) to the defined contribution scheme and the MPF Scheme and charged it to the consolidated income statement. Forfeited contributions of the defined contribution scheme may be used by the Group to reduce the level of contributions made by the Group to this scheme. During the year, forfeited contributions of approximately \$0.1 million (2007: \$0.4 million) were utilised to reduce the Group's contributions. At the balance sheet date, there was no unutilised forfeited contribution available to reduce the contributions payable in the future (2007: \$Nil).

# 25 Total equity

# (a) The Group

|   | Share<br>capital<br>\$'000 | Share<br>premium<br>\$'000 | Capital reserve | Exchange<br>reserve<br>\$'000 | General reserve \$'000 | Investment<br>revaluation<br>reserve<br>\$'000 | Retained profits \$'000 | <b>Total</b> \$'000 | Minority<br>interests<br>\$'000 | Total equity \$'000 |
|---|----------------------------|----------------------------|-----------------|-------------------------------|------------------------|--|-------------------------|---------------------|---------------------------------|---------------------|
| At 1 April 2006   | 404,062                    | 287,628                    | (100,781)       | 10,044                        | 304,827                | (38,898)                                       | 5,072,820               | 5,939,702           | 51,195                          | 5,990,897           |
| Dividends approved in respect<br>of the previous year (note 9(b))<br>Exchange differences on translation<br>of the financial statements | =                          | =                          | =               | =                             | -                      | =  | (138,536)               | (138,536)           | =                               | (138,536)           |
| of overseas subsidiaries<br>Changes in fair value of  | -                          | -                          | -               | 17,911                        | -                      | -  | -                       | 17,911              | 4,122                           | 22,033              |
| available-for-sale investments  Minority interests of a subsidiary  | -                          | -                          | -               | -                             | -                      | 5,845  | -                       | 5,845               | -                               | 5,845               |
| acquired during the year<br>Profit for the year<br>Dividends declared in respect  | -                          | -                          | -               | -                             | -                      | -  | 688,439                 | 688,439             | 5,653<br>4,327                  | 5,653<br>692,766    |
| of the current year (note 9(a))   | -                          | -                          | -               | -                             | -                      | =  | (86,585)                | (86,585)            | -                               | (86,585)            |
| At 31 March 2007  | 404,062                    | 287,628                    | (100,781)       | 27,955                        | 304,827                | (33,053)                                       | 5,536,138               | 6,426,776           | 65,297                          | 6,492,073           |
| At 1 April 2007<br>Dividends approved in respect  | 404,062                    | 287,628                    | (100,781)       | 27,955                        | 304,827                | (33,053)                                       | 5,536,138               | 6,426,776           | 65,297                          | 6,492,073           |
| of the previous year (note 9(b)) Dividends paid to minority   |                            |                            |                 |                               |                        |  | (138,536)               | (138,536)           |                                 | (138,536)           |
| shareholders  Exchange differences on translation  of the financial statements  |                            |                            |                 |                               |                        |  |                         |                     | (3,950)                         | (3,950)             |
| of overseas subsidiaries<br>Changes in fair value of  |                            |                            |                 | 20,756                        |                        |  |                         | 20,756              | (2,131)                         | 18,625              |
| available-for-sale investments<br>Transferred to consolidated income  |                            |                            |                 |                               |                        | 3,494  |                         | 3,494               |                                 | 3,494               |
| statement upon disposal of  |                            |                            |                 |                               |                        | 26,564   |                         | 26,564              |                                 | 26,564              |
| statement upon disposal of<br>available-for-sale investments  |                            |                            |                 |                               |                        | 20,304   | 702 572                 |                     | 17 640                          |                     |
| ' '   |                            |                            |                 |                               |                        | -  | 782,573<br>(86,585)     | 782,573<br>(86,585) | 17,649                          | 800,222             |

# (b) The Company

|  | Share capital \$'000 | Share premium \$'000 | Capital reserve \$'000 | General reserve \$'000 | Investment<br>revaluation<br>reserve<br>\$'000 | Retained profits \$'000 | <b>Total</b><br>\$'000 |
|--|----------------------|----------------------|------------------------|------------------------|--|-------------------------|------------------------|
| At 1 April 2006 Dividends approved in respect of the previous year | 404,062              | 287,628              | 1,019,874              | 300,000                | (18,758)                                       | 403,643                 | 2,396,449              |
| (note 9(b))  | -                    | -                    | -                      | -                      | -  | (138,536)               | (138,536)              |
| Change in fair value of  |                      |                      |                        |                        |  |                         |                        |
| available-for-sale investments                                     | -                    | -                    | -                      | -                      | 2,531  | -                       | 2,531                  |
| Profit for the year  | -                    | -                    | -                      | -                      | -  | 249,133                 | 249,133                |
| Dividends declared in respect                                      |                      |                      |                        |                        |  | (0.6 505)               | (06.505)               |
| of the current year (note 9(a))                                    |                      |                      |                        |                        |  | (86,585)                | (86,585)               |
| At 31 March 2007   | 404,062              | 287,628              | 1,019,874              | 300,000                | (16,227)                                       | 427,655                 | 2,422,992              |
| At 1 April 2007  | 404,062              | 287,628              | 1,019,874              | 300,000                | (16,227)                                       | 427,655                 | 2,422,992              |
| Dividends approved in respect                                      |                      |                      |                        |                        |  |                         |                        |
| of the previous year   |                      |                      |                        |                        |  | (400 004)               | (400 504)              |
| (note 9(b))  |                      |                      |                        |                        |  | (138,536)               | (138,536)              |
| Change in fair value of available-for-sale investments             |                      |                      |                        |                        | 3,878  |                         | 2 070                  |
| Transferred to income  |                      |                      |                        |                        | 3,0/0  |                         | 3,878                  |
| statement upon disposal  |                      |                      |                        |                        |  |                         |                        |
| of available-for-sale  |                      |                      |                        |                        |  |                         |                        |
| investments  |                      |                      |                        |                        | 7,623  |                         | 7,623                  |
| Profit for the year  |                      |                      |                        |                        |  | 257,585                 | 257,585                |
| Dividends declared in respect                                      |                      |                      |                        |                        |  |                         |                        |
| of the current year (note 9(a))                                    |                      |                      |                        |                        |  | (86,585)                | (86,585)               |
| At 31 March 2008   | 404,062              | 287,628              | 1,019,874              | 300,000                | (4,726)  | 460,119                 | 2,466,957              |

#### (c) Share capital

|  | 2008<br>No. of<br>shares Amount<br>\$'000 |         | 2007<br>No. of<br>shares | Amount<br>\$'000 |
|--|---|---------|--------------------------|------------------|
| Authorised:<br>Ordinary shares of \$0.70 each            | 700,000,000                               | 490,000 | 700,000,000              | 490,000          |
| Issued and fully paid:<br>Ordinary shares of \$0.70 each | 577,231,252                               | 404,062 | 577,231,252              | 404,062          |
|  |   |         |                          |                  |

#### (d) Nature and purpose of reserves

#### (i) The Group

The application of the share premium account is governed by section 48B of the Hong Kong Companies Ordinance.

The capital reserve represents positive goodwill arose from acquisition of subsidiaries and associates prior to 1 January 2001 which was taken directly to equity on acquisition.

The exchange reserve comprises all foreign exchange differences arising from the translation of the financial statements of foreign operations. The reserve is dealt with in accordance with the accounting policy set out in note 1(t).

The investment revaluation reserve comprises the cumulative net change in fair value of available-for-sale investments held at balance sheet date and is dealt with in accordance with the accounting policy in note 1(f).

The application of the general reserve is in accordance with Article 117 of the Company's Articles of Association.

The accumulated losses attributable to associates at 31 March 2008 were \$32,022,000 (2007: \$35,365,000).

#### (d) Nature and purpose of reserves (continued)

#### (ii) The Company

The application of the share premium account is governed by section 48B of the Hong Kong Companies Ordinance.

The investment revaluation reserve comprises the cumulative net change in fair value of available-for-sale investments held at balance sheet date and is dealt with in accordance with the accounting policy in note 1(f).

The application of the capital reserve and the general reserve is in accordance with Article 117 of the Company's Articles of Association.

Distributable reserves of the Company at 31 March 2008, calculated in accordance with section 79B of the Hong Kong Companies Ordinance, amounted to \$688,360,000 (2007: \$674,598,000).

After the balance sheet date, the directors proposed a final dividend of 24 cents per share (2007: 24 cents per share) amounting to \$138,536,000 (2007: \$138,536,000). This dividend has not been recognised as a liability at the balance sheet date.

#### (e) Capital management

The Group's primary objectives when managing capital are to safeguard the Group's ability to continue as a going concern, to meet its financial obligations and continue to provide returns for shareholders and benefits for other stakeholders, by pricing products and services commensurately with the level of risk and by securing access to finance at a reasonable cost.

The Group actively and regularly reviews and manages its capital structure to maintain a balance between the higher shareholder returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position, and makes adjustments to the capital structure in light of changes in the Group's business portfolio and economic conditions.

The Group monitors its capital structure by reviewing its net debt-to-equity ratios and cash flow requirements, taking into account of its future financial obligations and commitments. For this purpose, the Group defines net debt as total interest-bearing borrowings, including interest-bearing amounts due to minority shareholders of subsidiaries, less cash and bank balances. Shareholders' equity comprises issued share capital and reserves attributable to equity shareholders of the Company. Total equity comprises shareholders' equity and minority interests.

#### (e) Capital management (continued)

The net debt-to-equity ratios at 31 March 2008 and 2007 are as follows:

|  |      | The G          | Group          |
|--|------|----------------|----------------|
|  | Note | 2008<br>\$'000 | 2007<br>\$'000 |
| Interest-bearing borrowings Interest-bearing amounts due to minority | 21   | 793,499        | 750,828        |
| shareholders of subsidiaries   | 20   | 55,763         | 54,243         |
| Less: Cash and bank balances   | 19   | (292,098)      | (194,646)      |
| Net debts  |      | 557,164        | 610,425        |
| Shareholders' equity   |      | 7,035,042      | 6,426,776      |
| Net debt-to-shareholders' equity ratio                               |      | 7.9%           | 9.5%           |
|  |      |                |                |

Neither the Company nor any of its subsidiaries are subject to externally imposed capital requirement.

#### 26 Financial instruments

Exposure to credit, liquidity, interest rate, equity price and foreign currency risks arises in the normal course of the Group's business. These risks are managed by the Group's financial management policies and practices described below:

#### (a) Credit risk

The Group's credit risk is primarily attributable to trade and other receivables. Management has a credit policy in place and the exposure to these credit risks are monitored on an ongoing basis. Credit evaluations are performed on all customers requiring credit over a certain amount. These evaluations focus on the customer's past history of making payments when due and current ability to pay, and may take into account information specific to the customer as well as pertaining to the economic environment in which the customer operates. These receivables are due ranging from 7 to 60 days from the date of billing. Debtors with balances that are more than 60 days overdue are generally required to settle all outstanding balances before any further credit is granted. Normally, the Group does not obtain any collateral from customers. The ageing of trade receivables at 31 March 2008 is summarised in note 18.

The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the balance sheet after deducting any impairment allowance. There is no significant concentration of credit risk within the Group.

#### (b) Liquidity risk

Cash management of the Company and wholly-owned subsidiaries of the Group are substantially centralised at the Group level. The Group's policy is to regularly monitor current and expected liquidity requirements and its compliance with lending covenants, to ensure that it maintains sufficient reserves of cash and readily realisable marketable securities and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and longer term.

The following tables detail the remaining contractual maturities at the balance sheet date of the Group's and the Company's financial liabilities, which are based on contractual undiscounted cash flows and the earliest date the Group and the Company can be required to pay:

The Group

|  |                              | C                  | ontractual undisc                          | ounted cash flow  | I  |
|--|------------------------------|--------------------|--|---|--|
|  | Carrying<br>amount<br>\$'000 | Total<br>\$'000    | Within<br>1 year or<br>on demand<br>\$'000 | More than<br>1 year but<br>less than<br>2 years<br>\$'000 | More than<br>2 years but<br>less than<br>5 years<br>\$'000 |
| At 31 March 2008   |                              |                    |  |   |  |
| Trade and other payables<br>Amounts due to minority                                      | 198,332                      | 198,332            | 198,332                                    |   |  |
| shareholders of subsidiaries<br>Interest-bearing borrowings<br>Sales and rental deposits | 166,813<br>793,499           | 166,813<br>819,767 | 166,813<br>278,979                         | -<br>223,493  | -<br>317,295   |
| received   | 96,364                       | 96,364             | 96,364                                     |   |  |
| Tax payable<br>Deferred liabilities  | 11,744<br>56,907             | 11,744<br>56,907   | 11,744<br>-                                | 29,606  | 27,301   |
|  | 1,323,659                    | 1,349,927          | 752,232                                    | 253,099   | 344,596  |
| At 31 March 2007   |                              |                    |  |   |  |
| Trade and other payables<br>Amounts due to minority                                      | 179,338                      | 179,338            | 179,338                                    | -   | -  |
| shareholders of subsidiaries   | 163,390                      | 163,390            | 163,390                                    | _   | -  |
| Interest-bearing borrowings Sales and rental deposits                                    | 750,828                      | 871,213            | -  | 267,672   | 603,541  |
| received   | 83,759                       | 83,759             | 83,759                                     | _   | _  |
| Tax payable  | 28,091                       | 28,091             | 28,091                                     | _   | _  |
| Deferred liabilities   | 68,714                       | 68,714             | _  | 47,617  | 21,097   |
|  | 1,274,120                    | 1,394,505          | 454,578                                    | 315,289   | 624,638  |
|  |                              |                    |  |   |  |

#### **(b) Liquidity risk** (continued)

The Company

|   |   | C                                       | ontractual undisco                         | ounted cash flow  | ,  |
|---|---|---|--|---|--|
|   | Carrying<br>amount<br>\$'000            | Total<br>\$'000                         | Within<br>1 year or<br>on demand<br>\$'000 | More than<br>1 year but<br>less than<br>2 years<br>\$'000 | More than<br>2 years but<br>less than<br>5 years<br>\$'000 |
| At 31 March 2008  |   |   |  |   |  |
| Trade and other payables<br>Deposits received<br>Interest-bearing borrowings<br>Deferred liabilities    | 53,079<br>1,628<br>299,739<br>2,028     | 53,079<br>1,628<br>317,295<br>2,028     | 53,079<br>1,628<br>-<br>-                  | -<br>-<br>-<br>1,098                                      | -<br>-<br>317,295<br>930                                   |
|   | 356,474                                 | 374,030                                 | 54,707                                     | 1,098   | 318,225  |
| At 31 March 2007  |   |   |  |   |  |
| Trade and other payables Deposits received Tax payable Interest-bearing borrowings Deferred liabilities | 55,281<br>1,842<br>14,415<br>–<br>1,055 | 55,281<br>1,842<br>14,415<br>–<br>1,055 | 55,281<br>1,842<br>14,415<br>–             | -<br>-<br>-<br>-<br>942                                   | -<br>-<br>-<br>-<br>113                                    |
|   | 72,593                                  | 72,593                                  | 71,538                                     | 942   | 113  |

#### (c) Interest rate risk

The Group's exposure to interest rate risk relates principally to the Group's bank loans and amounts due to minority shareholders of subsidiaries. The Group is most vulnerable to changes in Hong Kong dollar interest rates. Interest rate risk is managed by the Group's senior management in accordance with defined policies through regular review to determine the strategy as to having the funding in floating/fixed rate mix appropriate to its current business portfolio.

#### (c) Interest rate risk (continued)

(i) The following table details the interest rate profile of the Group's borrowings at the balance sheet date:

|  |                         | 2008    |                         |         |  |  |  |
|--|-------------------------|---------|-------------------------|---------|--|--|--|
|  | The G                   | Group   | The Co                  | mpany   |  |  |  |
|  | Effective interest rate | \$′000  | Effective interest rate | \$'000  |  |  |  |
| Floating rate borrowings                                 |                         |         |                         |         |  |  |  |
| Bank loans<br>Amounts due to minority<br>shareholders of | 1.65%-2.93%             | 793,499 | 1.65%                   | 299,739 |  |  |  |
| subsidiaries   | 7.56%                   | 55,763  |                         |         |  |  |  |
| Total borrowings   |                         | 849,262 |                         | 299,739 |  |  |  |
|  |                         |         |                         |         |  |  |  |

|  | 2007                    |         |                         |        |  |
|--|-------------------------|---------|-------------------------|--------|--|
|  | The C                   | Group   | The Company             |        |  |
|  | Effective interest rate | \$'000  | Effective interest rate | \$'000 |  |
| Floating rate borrowings                                 |                         |         |                         |        |  |
| Bank loans<br>Amounts due to minority<br>shareholders of | 4.26%-4.95%             | 750,828 | -                       | -      |  |
| subsidiaries   | 6.00%-6.60%             | 54,243  | _                       | _      |  |
| Total borrowings   |                         | 805,071 |                         | _      |  |
|  |                         |         |                         |        |  |

#### (ii) Sensitivity analysis

At 31 March 2008, it is estimated that a general increase/decrease of 25 basis points in interest rates, with all other variables held constant, would decrease/increase the Group's and the Company's profit after tax and total equity by approximately \$1,731,000 (2007: \$1,640,000) and \$618,000 (2007: \$Nil) respectively.

The sensitivity analysis above has been determined assuming that the change in interest rates had occurred at the balance sheet date and applied for financial instruments in existence at that date. The 25 basis points increase or decrease represents management's assessment of a reasonably possible change in interest rates over the period until the next annual balance sheet date. The analysis is performed on the same basis for 2007.

#### (d) Equity price risk

The Group is exposed to equity price changes arising from equity investments classified as available-for-sale investments.

Listed investments held in the available-for-sale portfolio have been chosen taking reference to their long term growth potential and returns and are monitored regularly for performance. Given that the volatility of the stock markets may not have a direct correlation with the Group's investment portfolio, it is impractical to determine the impact that the changes in stock market indices would have on the Group's portfolio of equity investments.

At 31 March 2008, it is estimated that an increase/decrease of 5% in the market value of the Group's and the Company's listed available-for-sale investments, with all other variables held constant, would not affect the Group's and the Company's profit unless there are impairments. The Group's and the Company's total equity would increase/decrease by \$782,000 (2007: \$1,719,000) and \$567,000 (2007: \$703,000) respectively. The 5% increase or decrease represents management's assessment of a reasonably possible change in market value over the period until the next annual balance sheet date. The analysis is performed on the same basis for 2007.

#### (e) Foreign currency risk

The Group owns assets and conducts its business primarily in Hong Kong with its cash flows substantially denominated in Hong Kong dollars.

The Group's primary foreign currency exposures arise from its investment in subsidiaries and associates operating in the People's Republic of China and the United States of America. Where appropriate and cost-efficient, the Group seeks to finance these investments by Renminbi ("RMB") or United States Dollars ("USD") borrowings with reference to the future RMB or USD funding requirements from the investment and related returns.

At 31 March 2008, the Group is not exposed to significant foreign currency risk as the Group's monetary assets and liabilities are primarily denominated in the functional currency of the entity to which they relate.

#### (f) Fair value estimation

Listed investments are stated at quoted market prices. Unlisted investments for which fair values cannot be reliably measured are stated at cost less impairment losses.

The fair values of receivables, bank balances and other current assets, payables and accruals and current borrowings are assumed to approximate their carrying amounts due to the short-term maturities of these assets and liabilities.

All financial instruments are carried at amounts not materially different from their fair values as at 31 March 2008 and 2007. Amounts due from/(to) subsidiaries are unsecured, interest free and have no fixed repayment terms. Given these terms it is not meaningful to disclose fair values.

#### 27 Capital commitments

Capital commitments outstanding at 31 March 2008 not provided for in the financial statements were as follows:

|   | The Group      |                   |  |
|---|----------------|-------------------|--|
|   | 2008<br>\$'000 | 2007<br>\$'000    |  |
| Future expenditure relating to properties:          |                |                   |  |
| Contracted for<br>Authorised but not contracted for | 207,636<br>-   | 47,906<br>187,000 |  |
|   | 207,636        | 234,906           |  |
|   |                |                   |  |

#### 28 Operating lease commitments

At 31 March 2008, the total future minimum lease payments under non-cancellable operating leases are payable as follows:

|                                       | The G           | Group           | The Co          | The Company    |  |
|---------------------------------------|-----------------|-----------------|-----------------|----------------|--|
|                                       | 2008<br>\$′000  | 2007<br>\$'000  | 2008<br>\$'000  | 2007<br>\$'000 |  |
| Within 1 year After 1 year but within | 13,597          | 13,445          | 4,239           | 4,239          |  |
| 5 years<br>After 5 years              | 26,067<br>1,546 | 29,487<br>7,356 | <b>706</b><br>- | 4,945<br>-     |  |
|                                       | 41,210          | 50,288          | 4,945           | 9,184          |  |
|                                       |                 |                 |                 |                |  |

The Group leases a number of properties under operating leases. The leases typically run for an initial period of 1 to 9 years, with an option to renew the lease when all terms are renegotiated. Lease payments are usually increased annually to reflect market rentals.

#### 29 Contingent liabilities

The Company has given guarantees in respect of banking facilities of certain wholly owned subsidiaries to the extent of \$1,086,000,000 (2007: \$1,580,000,000). The banking facilities were utilised to the extent of \$497,000,000 (2007: \$752,000,000) at 31 March 2008.

#### 30 Material related party transactions

(a) The Group incurred a fee of \$1,362,000 (2007: \$1,362,000) to a subsidiary of its major shareholder for the provision of property agency services to the Group's investment properties in Hong Kong which was calculated at a certain percentage of the gross rental income from the Group's investment properties during the year.

The Group's travel division provides agency services to certain subsidiaries and associates of its major shareholder amounted to \$17,861,000 (2007: \$13,672,000) in respect of air ticket booking, hotel accommodation and hire car services under similar terms it provides to other customers.

The amount due to these companies at the year end amounted to \$172,000 (2007: \$22,000).

The Group's travel division receives agency services from associates of its major shareholder in respect of air ticket booking and hotel accommodation under similar terms it receives from other suppliers. Service fees paid to these associates for the year amounted to \$1,047,000 (2007: \$480,000). The amounts due to these associates at the year end amounted to \$28,000 (2007: \$54,000).

- (b) The Group provides hotel management services to certain associates which run hotel operations in the People's Republic of China. Total management fees received/receivable for the year amounted to \$4,338,000 (2007: \$4,458,000) which were calculated at a certain percentage of the respective associates' revenue for the year. The net amounts due from these associates at the year end amounted to \$3,509,000 (2007: \$4,086,000).
- (c) The Company and its wholly-owned subsidiaries received net repayment of loans from certain associates totalling \$1,131,000 (2007: \$130,000) during the year. Such loans are unsecured, non-interest bearing and repayable on demand. The amounts due from these associates at the year end amounted to \$20,835,000 (2007: \$21,966,000).
- (d) The Group entered into a lease agreement with a subsidiary of its major shareholder for the leasing of a Group's premises in Hong Kong, under the normal commercial terms. Total rental and building management fee received/receivable for the year amounted to \$1,510,000 (2007: \$1,394,000). The amount due from this subsidiary at the year end amounted to \$18,000 (2007: \$3,000).
- (e) The Group entered into a lease agreement with an associate of its major shareholder for the leasing of Shop Nos. 3101-3107 on Level Three of ifc Mall under normal commercial terms. Total rental and building management fee expense for the year amounted to \$11,702,000 (2007: \$10,404,000) including contingent rental of \$804,000 (2007: \$1,471,000). There was no balance due from/to that associate at the year end (2007: \$Nil). Such transaction is considered to be a related party transaction and also constitutes a continuing connected transaction as defined under the Listing Rules.

#### **30** Material related party transactions (continued)

- (f) The Group entered into a lease agreement with an associate of its major shareholders for the leasing of Office Units 1809-10 and 1817-18, 18/F., Miramar Tower under normal commercial terms. The lease for Office Units 1809-10 has been early terminated on 31 May 2007, and the Group then entered into another lease agreement with this associate for the leasing of Office Units 1801-02, 18/F., Miramar Tower under the normal commercial terms. Total rental and building management fee expenses for the year amounted to \$2,533,000 (2007: \$1,829,000). The amount due from that associate at year end amounted to \$8,000 (2007: \$11,000). Such transaction is considered to be a related party transaction and also constitutes a continuing connected transaction as defined under the Listing Rules.
- (g) The Group entered into a lease agreement with a subsidiary of its major shareholder for the leasing of Shop 503C, 5/F., Miramar Shopping Centre and Office Units 609-12, 6/F., Miramar Tower under normal commercial terms. Total rental and building management fee expenses for the year amounted to \$7,392,000 (2007: \$458,000). The amount due from this company at year end amounted to \$1,336,000 (2007: \$458,000). Such transaction is considered to be a related party transaction and also constitutes a continuing connected transaction as defined under the Listing Rules.
- (h) During the year, the remuneration for the directors and the key management personnel of the Group amounted to \$14,658,000 (2007: \$11,844,000) as disclosed in notes 6 and 7. The remuneration of directors and senior management is determined by the Remuneration Committee having regard to the performance and responsibilities of individuals and market trends.

#### 31 Post balance sheet events

After the balance sheet date the directors proposed a final dividend. Further details are disclosed in note 9.

#### 32 Comparative figures

Certain comparative figures have been adjusted or re-classified in conformity with the current year's presentation.

#### 33 Critical accounting judgements and key sources of estimation uncertainty

In the process of applying the Group's accounting policies which are described in note 1, management has made the following judgements that have significant effect on the amounts recognised in the financial statements.

#### Valuation of investment properties

Investment properties are included in the balance sheet at their open market value, which are assessed annually by external qualified valuers, after taking into consideration the net rental income allowing for reversionary income potential.

The fair value of investment properties reflects, among other things, rental income from current leases and assumptions about rental income from future leases in the light of current market conditions. The fair value also reflects, on a similar basis, any cash outflows that could be expected in respect of the investment properties.

#### Assessment of the useful economic lives for depreciation of fixed assets

The Group depreciates other fixed assets in accordance with depreciation policy as set out in note 1(h). The estimated useful lives reflect the directors' estimate of the periods during which the Group intends to derive future economic benefits from the use of these assets.

#### Assessment of provision for properties held under development and for resale

Management determines the net realisable value of properties held under development and for resale by using the prevailing market data such as most recent sale transactions and market survey reports available from independent property valuers.

Management's assessment of net realisable value of properties held under development and for resale requires judgement as to the anticipated sale prices with reference to the recent sale transactions in nearby locations and the related costs to be incurred in selling the property. The Group's estimates may not be accurate and might need to be adjusted in later periods.

# 34 Possible impact of amendments, new standards and interpretations issued but not yet effective for the year ended 31 March 2008

Up to the date of issue of these financial statements, the HKICPA has issued the following amendments, new standards and interpretations which are not yet effective for the year ended 31 March 2008 and which have not been adopted in these financial statements.

|                       |   | Effective for accounting periods beginning on or after   |
|-----------------------|---|--|
| HKAS 1 (Revised)      | Presentation of financial statements  | 1 January 2009   |
| HKAS 23 (Revised)     | Borrowing costs   | 1 January 2009   |
| HKAS 27               | Consolidated and separate financial statements  | 1 July 2009  |
| Amendments to HKAS 32 | Financial instruments: Presentation   | 1 January 2009   |
| HKFRS 3 (revised)     | Business combinations   | Applied to business<br>combinations for which the<br>acquisition date is on or after<br>the beginning of the first annual<br>reporting period beginning on<br>or after 1 July 2009 |
| HKFRS 8               | Operating segments  | 1 January 2009   |
| Amendments to HKFRS 2 | Share-based payment – Vesting conditions and cancellations  | 1 January 2009   |
| HK(IFRIC) – Int 12    | Services concession arrangements  | 1 January 2008   |
| HK(IFRIC) – Int 13    | Customer loyalty programmes   | 1 July 2008  |
| HK(IFRIC) – Int 14    | HKAS 19 – The limit on a defined<br>benefit asset, minimum funding<br>requirements and their<br>interaction | 1 January 2008   |

The Group is in the process of making an assessment of what the impact of these amendments, new standards and new interpretations is expected to be in the period of initial application. So far it has concluded that the adoption of them is unlikely to have a significant impact on the Group's results of operations and financial position.

# Group's five-year financial summary

(Expressed in Hong Kong dollars)

|   | 2008<br>\$'M                           | 2007<br>\$'M                            | 2006<br>\$'M                            | 2005<br>\$'M<br>(restated)              | 2004<br>\$'M                              |
|---|--|---|---|---|---|
| <b>Results</b><br>Turnover  | 1,588                                  | 1,434                                   | 1,663                                   | 1,362                                   | 1,403                                     |
| Profit attributable to shareholders<br>(Notes (i) and (ii))   | 783                                    | 688                                     | 1,169                                   | 846                                     | 250                                       |
| Assets and liabilities Fixed assets (Note (i)) Properties under development Interest in associates Available-for-sale investments Deferred tax assets (Note (ii)) Pledged deposits Net current assets/(liabilities) | 8,503<br>-<br>4<br>16<br>9<br>-<br>280 | 7,891<br>-<br>3<br>35<br>16<br>-<br>476 | 7,422<br>-<br>7<br>29<br>17<br>-<br>306 | 6,564<br>-<br>2<br>33<br>1<br>39<br>105 | 7,918<br>105<br>5<br>31<br>1<br>39<br>228 |
| Total assets less current liabilities Long term liabilities Deferred liabilities Deferred tax liabilities (Notes (i) and (ii))  | 8,812<br>(514)<br>(57)<br>(1,129)      | 8,421<br>(751)<br>(69)<br>(1,109)       | 7,781<br>(696)<br>(70)<br>(1,024)       | 6,744<br>(825)<br>(51)<br>(872)         | 8,327<br>(1,026)<br>(49)<br>(81)          |
| Capital and reserves Share capital Reserves (Notes (i) and (ii))  | 7,112<br>404<br>6,631                  | 6,492<br>404<br>6,023                   | 5,991<br>404<br>5,536                   | 4,996<br>404<br>4,581                   | 7,171<br>404<br>6,573                     |
| Total equity attributable to<br>shareholders of the Company<br>Minority interests (Notes (i) and (ii))  | 7,035<br>77                            | 6,427<br>65                             | 5,940<br>51                             | 4,985<br>11                             | 6,977<br>194                              |
|   | 7,112                                  | 6,492                                   | 5,991                                   | 4,996                                   | 7,171                                     |
| Per share Earnings Dividends attributable to the year Net asset value   | \$ 1.36<br>\$ 0.39<br>\$ 12.32         | \$ 1.19<br>\$ 0.39<br>\$ 11.25          | \$ 2.03<br>\$ 0.39<br>\$ 10.38          | \$ 1.47<br>\$ 0.37<br>\$ 8.65           | \$ 0.43<br>\$ 0.33<br>\$ 12.09            |

#### Notes:

- (i) The HKICPA has issued a number of new and revised HKFRSs that are effective for accounting periods beginning on or after 1 January 2005. Information on the changes in accounting policies resulting from initial application of these new and revised HKFRSs is provided in note 2 to the financial statements of 2006. Figures for 2005 and 2006 have been adjusted for these new and revised policies as disclosed in note 2 to the financial statements of 2006. Figures for 2004 and prior years have not been restated as it would involve delay and expenses out of proportion to the benefit of shareholders.
- (ii) Hong Kong Statement of Standard Accounting Practice No. 12 (revised) "Income taxes" was first effective for accounting periods beginning on or after 1 January 2003. In order to comply with this revised statement, the Group adopted a new accounting policy for deferred tax in 2004. Figures for the year 2003 have been adjusted. However, it is not practicable to restate earlier years for comparison purposes.

# Group properties At 31 March 2008

# 1 Major properties under development

| Location OUTSIDE HONG KONG  | Intended use                     | Stage                           | Site area | Group's<br>interest<br>(%) |
|---|----------------------------------|---------------------------------|-----------|----------------------------|
| Land near Roseville area<br>close by Sacramento<br>California<br>U.S.A. | Commercial<br>and<br>Residential | Development<br>being<br>planned | 678 acres | 88                         |

# 2 Major properties held for investment and/or own use

| Location   | Lot number                        | Use                     | Lease  | Group's<br>interest<br>(%) |
|--|-----------------------------------|-------------------------|--------|----------------------------|
| IN HONG KONG   |                                   |                         |        |                            |
| The Miramar Hotel<br>118-130 Nathan Road<br>Tsimshatsui, Kowloon   | Sections A<br>and C of<br>KIL6022 | Hotel and<br>Commercial | Medium | 100                        |
| Miramar Tower and<br>Miramar Shopping Centre<br>1 Kimberley Road<br>Tsimshatsui, Kowloon                         | Portion of<br>KIL6454             | Commercial              | Medium | 100                        |
| 6 Knutsford Terrace<br>Tsimshatsui, Kowloon  | Portion of<br>KIL7415             | Commercial              | Medium | 100                        |
| 1/F., Champagne Court<br>16 Kimberley Road<br>Tsimshatsui, Kowloon   | Portion of<br>KIL6022B            | Commercial              | Medium | 100                        |
| A3, 13/F., United Mansion<br>Nos. 37E-37H and 37J-37K<br>Jordan Road and Nos. 95-103<br>Shanghai Street, Kowloon | Portion of<br>KIL6727             | Residential             | Medium | 100                        |

# 2 Major properties held for investment and/or own use (continued)

| Location   | Lot number               | Use                              | Lease  | Group's interest (%) |
|--|--------------------------|----------------------------------|--------|----------------------|
| IN HONG KONG (continued)   |                          |                                  |        |                      |
| Commercial Unit, Ground Floor<br>Block K, Bedford Gardens<br>151-173 Tin Hau Temple Road<br>North Point  | Portion of<br>IL8430     | Commercial                       | Long   | 100                  |
| 1 & 2/F., and Rooftop and the<br>external wall of the 5th to 20th<br>Floors (inclusive)<br>Winner House, 310 King's Road<br>North Point                            | Portion of<br>IL2366J    | Commercial                       | Long   | 100                  |
| Shops 10, 11 and 12<br>on Ground Floor<br>Kam Tong Building,<br>12-14 and 18-34 Mok Cheong Street,<br>68-70 Pak Tai Street,<br>Tokwawan, Kowloon                   | Portion of<br>KIL1404A   | Commercial                       | Long   | 94.4                 |
| Units 2101-8 on 21/F., and<br>Vehicle Parking Spaces Nos. 20<br>and 102 on 1/F<br>Tsuen Wan Industrial Centre<br>220-248 Texaco Road<br>Tsuen Wan, New Territories | Portion of<br>TW Town 24 | Commercial<br>and<br>Car parking | Medium | 100                  |
| G/F., Fuk Wo Industrial Building,<br>5 Sheung Hei Street<br>Sanpokong, Kowloon   | Portion of<br>NKIL4728   | Commercial                       | Medium | 100                  |
| Apartment A, 1st level<br>Beach Chalet No. 5 Sea Ranch<br>Lantau Island, New Territories   | Portion of<br>178DD337   | Residential                      | Medium | 100                  |
| 3/F., 47 and 49 Sa Po Road<br>Kowloon City, Kowloon  | Portion of<br>NKIL498B&C | Residential                      | Medium | 100                  |

# 2 Major properties held for investment and/or own use (continued)

| Location  | Lot number   | Use                               | Lease  | Group's<br>interest<br>(%) |
|---|--|-----------------------------------|--------|----------------------------|
| IN HONG KONG (continued)  |  |                                   |        |                            |
| 14 Car Parking Spaces on G/F<br>Chi Lan Yuen<br>173 Argyle Street, Kowloon  | Portion of<br>KIL4194  | Car parking                       | Long   | 100                        |
| Basement, South China<br>Building, No.1 Wyndham Street<br>Hong Kong   | Portion of<br>Sections K<br>and L of IL80                    | Commercial                        | Long   | 100                        |
| OUTSIDE HONG KONG   |  |                                   |        |                            |
| Flat A, 1/F., Block 2<br>Crystal Garden<br>Shekou Special Industrial Zone,<br>Shenzhen<br>The People's Republic of China                                | Portion of<br>102 in Shekou<br>Special<br>Industrial<br>Zone | Residential                       | Short  | 100                        |
| Level 4 of Miramar Shopping<br>Arcade in Guang Fat Gardens<br>496 Huan Shi Dong Lu<br>Guangzhou<br>Guangdong Province<br>The People's Republic of China | _  | Commercial                        | Medium | 100                        |
| Flat Nos. 403 and 503, Block 1<br>24 Jian Quo Men Wai Avenue<br>Chao Yang District, Beijing<br>The People's Republic of China                           | -  | Residential                       | Long   | 100                        |
| 80 Flats and 31 Car Parking<br>Spaces in Shang-Mira Garden<br>Hongqiao Road<br>Shanghai<br>The People's Republic of China                               | -  | Residential<br>and<br>Car parking | Long   | 100                        |

# 2 Major properties held for investment and/or own use (continued)

|  |            |            |       | Group's interest |
|--|------------|------------|-------|------------------|
| Location   | Lot number | Use        | Lease | (%)              |
| OUTSIDE HONG KONG (continued)  |            |            |       |                  |
| Level 1, portion of Level 2, portion of Level 3 and Basement Level of the Commercial Podium of Shang-Mira Garden Hongqiao Road Shanghai The People's Republic of China |            | Commercial | Long  | 51.4             |

# Notice of annual general meeting

**NOTICE IS HEREBY GIVEN THAT** the Annual General Meeting (the "Meeting") of the Company will be held at The Ballroom, 18/F, Hotel Miramar, 118-130 Nathan Road, Tsim Sha Tsui, Kowloon, Hong Kong on Tuesday, 2 September 2008 at 12:00 noon to transact the following business:

- 1. To receive and consider the Audited Financial Statements and the Reports of the Directors and Auditors for the year ended 31 March 2008.
- 2. To declare a Final Dividend.
- 3. To re-elect Directors.
- 4. To re-appoint Auditors and authorise the Directors to fix their remuneration.
- 5. To consider as special business and, if thought fit, pass the following resolution as Special Resolution:

#### SPECIAL RESOLUTION

**"THAT** the Articles of Association of the Company be amended by deleting Article 71A(B) in its entirety and substituting therefor the following new Article 71A(B):

- 71A. (B) Where that shareholder and/or warrantholder is a recognized clearing house (within the meaning of the Securities and Futures Ordinance (Chapter 571) of the Laws of Hong Kong) or its nominee(s), it may authorise such person or persons as it thinks fit to act as its representative(s) or proxy(ies) at any shareholders' meetings or any meetings of any class of shareholders and/or warrantholders provided that, if more than one person is so authorised, the authorisation or proxy form must specify the number and class of shares and/or warrants in respect of which each such person is so authorised. The person so authorised will be deemed to have been duly authorised without the need of producing any documents of title, notarized authorization and/or further evidence for substantiating the facts that it is duly authorised and will be entitled to exercise the same power on behalf of the recognized clearing house as that clearing house or its nominee(s) could exercise if it were an individual shareholder and/or warrantholder of the Company."
- To consider as special business and, if thought fit, pass the following resolutions as Ordinary Resolutions:

#### **ORDINARY RESOLUTION**

#### (A) **"THAT**:

a) a general mandate be and is hereby generally and unconditionally given to the Directors to exercise during the Relevant Period (as defined in paragraph (b) of this Resolution) all the powers of the Company to allot, issue and deal with additional shares of the Company and to make or grant offers, agreements or options (including warrants, bonds, debentures, notes and other securities convertible into shares in the Company) which would or might require the exercise of such powers either during or after the Relevant Period, provided that the aggregate nominal amount of the share capital of the Company to be allotted,

issued and dealt with pursuant to the general mandate herein, otherwise than pursuant to (i) a Rights Issue (as hereinafter defined), or (ii) any option scheme or similar arrangement for the time being adopted for the grant or issue to the employees of the Company and/ or any of its subsidiaries of shares or rights to acquire shares of the Company, or (iii) an issue of shares in the Company upon the exercise of the subscription or conversion rights attaching to any warrants or convertible notes which may be issued by the Company or any of its subsidiaries, or (iv) any scrip dividend pursuant to the Articles of Association of the Company from time to time, shall not exceed 20 per cent of the aggregate nominal amount of the share capital of the Company in issue as at the date of this Resolution and the said approval shall be limited accordingly;

#### (b) for the purposes of this Resolution:

"Relevant Period" means the period from the date of passing of this Resolution until whichever is the earliest of:

- (i) the conclusion of the next Annual General Meeting of the Company;
- (ii) the expiration of the period within which the next Annual General Meeting of the Company is required by the Articles of Association of the Company or the Companies Ordinance (Chapter 32 of the Laws of Hong Kong) to be held; and
- (iii) the date on which the authority set out in this Resolution is revoked or varied by an ordinary resolution of the Shareholders in general meeting.

"Rights Issue" means an offer of shares in the capital of the Company open for a period fixed by the Directors of the Company to holders of shares of the Company whose names appear on the Register of Members of the Company on a fixed record date in proportion to their then holdings of such shares as at that date (subject to such exclusions or other arrangements as the Directors of the Company may deem necessary or expedient in relation to fractional entitlements or having regard to any restrictions or obligations under the laws of, or the requirements of any recognised regulatory body or any stock exchange in, any territory outside Hong Kong)."

#### (B) **"THAT**:

(a) subject to paragraph (b) of this Resolution, the exercise by the Directors during the Relevant Period (as hereinafter defined) of all the powers of the Company to repurchase ordinary shares of HK\$0.70 each in the capital of the Company on The Stock Exchange of Hong Kong Limited ("Stock Exchange") or on any other stock exchange on which the securities of the Company may be listed and recognised by the Stock Exchange and the Securities and Futures Commission for this purpose, subject to and in accordance with all applicable laws and the requirements of the Rules Governing the Listing of Securities on the Stock Exchange or of any other stock exchange as amended from time to time be and is hereby generally and unconditionally approved;

- (b) the aggregate nominal amount of the shares of the Company to be repurchased pursuant to the approval in paragraph (a) above shall not exceed 10 per cent of the aggregate nominal amount of the share capital of the Company in issue as at the date of this Resolution and the said approval shall be limited accordingly; and
- (c) for the purposes of this Resolution:

"Relevant Period" shall have the same meaning as assigned to it under Ordinary Resolution 6(A) as set out in the notice convening this Meeting."

#### (C) **"THAT**:

the general mandate granted to the Directors and for the time being in force to exercise the powers of the Company to allot, issue and deal with additional shares of the Company pursuant to Ordinary Resolution 6(A) as set out in the notice convening this Meeting be and is hereby extended by the addition to the aggregate nominal amount of share capital which may be allotted, issued and dealt with or agreed conditionally or unconditionally to be allotted, issued and dealt with by the Directors pursuant to such general mandate an amount representing the aggregate nominal amount of shares in the capital of the Company repurchased by the Company since the granting of the said general mandate pursuant to the exercise by the Directors of the powers of the Company to repurchase such shares under the authority granted pursuant to Ordinary Resolution 6(B) as set out in the notice convening this Meeting provided that such amount shall not exceed 10 per cent of the aggregate nominal amount of the share capital of the Company in issue as at the date of this Resolution."

By Order of the Board **CHU KWOK SUN**Corporate Secretary

Hong Kong, 29 July 2008

Registered Office: 15/F, Miramar Tower 132 Nathan Road Tsim Sha Tsui Kowloon Hong Kong

#### Notes:

- (1) A member of the Company entitled to attend and vote at the Meeting is entitled to appoint a proxy to attend and on a poll, to vote instead of him. A proxy need not be a member. Form of proxy must be lodged at the registered office of the Company at 15/F, Miramar Tower, 132 Nathan Road, Tsim Sha Tsui, Kowloon, Hong Kong not less than 48 hours before the time appointed for holding the Meeting.
- (2) The Register of Members of the Company will be closed from Wednesday, 27 August 2008 to Tuesday, 2 September 2008, both days inclusive, during which period no requests for transfer of shares will be accepted.
- (3) In order to qualify for the proposed final dividend and attending the Meeting, all transfer documents accompanied by the relevant share certificates must be lodged with the Company's Registrars, Computershare Hong Kong Investor Services Limited, 17th Floor, Hopewell Centre, 183 Queen's Road East, Hong Kong not later than 4:30 p.m. on Tuesday, 26 August 2008.
- (4) An explanatory statement containing the information necessary to enable the members to make an informed decision as to whether to vote for or against Ordinary Resolutions 6(A) to 6(C) as set out in this notice will be sent to members of the Company together with the Company's 2007/2008 Annual Report.

Miramar Hotel and Investment Company, Limited 美麗華酒店企業有限公司

15/F Miramar Tower, 132 Nathan Road, Tsimshatsui, Kowloon, Hong Kong 香港九龍尖沙咀彌敦道132號美麗華大廈15樓

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